

# Montana Cook Fresh Initiative 

## Curriculum Guide

## PREPARED BY

Montana Team Nutrition


DEVELOPED
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Photo: Samplings from a 2021 Culinary Workshop with Pryor School District staff

## Montana Cook Fresh Quality School Meals Initiative Curriculum Guide

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## Acknowledgements

This curriculum provides lesson plans related to the Montana Cook Fresh Leadership Quality School Meals Initiative and is available electronically at the Montana Team Nutrition Program website: www.montana.edu/teamnutrition. For more information contact:

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# Montana Cook Fresh Quality School Meals Initiative 

## About this Initiative

Serving high quality school meals matters. School meals influence the health and wellbeing of over 30 million students every day across the United States through United States Department of Agriculture (USDA) Child Nutrition Programs. Student's perceptions of school meals are especially impacted by the attractiveness of the foods available on the serving line, and their access to fresh foods. This comprehensive training program was developed and tested as part of the Montana's Office of Public Instruction's innovative plan to support Montana school districts in serving high quality meals, called Montana Cook Fresh: High Quality School Meals Students Enjoy Initiative (MCFI). Montana Team Nutrition defines high quality school meals as fresh "from scratch" school meals that appeal to Montana students, incorporate local and USDA foods, and meet USDA nutrition standards.

The training approach is built upon 20 plus years of school nutrition training experience from Montana Team Nutrition staff and draws upon the Simple Model for Managing Complex Change developed by Mary Lippett. This five-component model includes the necessary factors to successfully create and manage complex change. The components are vision, skills, incentives, resources, and a plan. If one component is not addressed, long-term change cannot be achieved (Lippitt, 1987). A copy of this model is included in the Appendix of this guide. The Simple Model for Managing Complex Change may be helpful to facilitating long-term change in an organization whether at the state or local level. Indeed, barriers noted by Montana school nutrition program staff in preparing meals from scratch containing fresh whole foods include a) lack of staff training and professional development specific to the needs, barriers, and challenges of the school nutrition program; b) limited resources including inadequate equipment, lack of food preparation time, limited availability, and cost of fresh and/or locally sourced foods (Byker-Shanks, Stephens, 2015); and c) labor shortages prohibiting a program's ability to scratch cook.

This Initiative was created to address all the necessary components of change and was tailored to the unique needs of Montana school districts. It includes a three-module approach to help ensure that Montana school districts were successful in striving to produce high quality school meals that their students enjoy.

## Module 1: Develop a Vision, Identify Needs, Set a Goal and Develop An Action Plan

Purpose: Assess each school nutrition program's strengths and weaknesses in serving high quality school meals and work with the food service director or manager position to develop a vision and action plan specific to their program's needs and structure.

## Module 2: Build Skills: Lesson Plans and Training Delivery Methods

Purpose: Deliver professional development for all staffing levels to increase the knowledge, skills, and self-efficacy in preparing appealing meals.

## Module 3: Consider Incentives, Identify Resources, and Implement Next Steps

Purpose: Provide resources through technical assistance and mentoring opportunities from experienced peer trainers and trained chefs, utilize program assessments and resources to implement the action plan, and provide incentives to help schools overcome challenges and create long lasting solutions.

It is important to note that this training program was implemented during the COVID19 pandemic. The pandemic dramatically impacted schools across the state and made it impossible to deliver training as planned. The challenges presented in the pandemic only underscored the need for a flexible training curriculum with multiple delivery methods. The curriculum guide includes recommendations for a variety of delivery methods, including in person, virtual and hybrid. This adaptable training program allows a State Agency or individual school district to increase training capacity to high need school districts through a multi-level approach that can improve the school nutrition program's ability to serve high quality meals that students enjoy.

## About this Curriculum Guide

## Who is the target audience of this curriculum?

This curriculum is designed to reach three levels of school nutrition professional staff, including directors, managers, and frontline staff. The lesson plans are created for school nutrition programs that are operating USDA Child Nutrition Programs, including the National School Lunch Program and School Breakfast Program.

How do I use the lesson plans?
Each lesson plan in this curriculum may be used as a stand-alone training or can be combined with other lessons to create day long workshops or a multi-day training such as the Montana Cook Fresh Leadership Institute. The lesson plans are written for in-person lessons, but each lesson can be adapted to a virtual or hybrid delivery. Educators are encouraged to select the lesson plan(s) and delivery methods that suits their capacity while meeting the needs of their target audience.

## What resources are included in this guide?

An intentional learning outcome of this curriculum is to help school nutrition professionals understand what resources are available to them so that they can continue their professional development and share with other staff members after the training is completed. For this reason, this curriculum utilizes and promotes certain publicly available educational resources for school nutrition professionals, including videos and resources from the Institute of Child Nutrition Culinary Techniques for Healthy School Meals, and recipe books from other state programs. Publicly available resources not developed by Montana Team Nutrition will be designated as Suggested Resources. Resources developed by Montana Team Nutrition will be designated specifically as Montana Cook Fresh Resources. To access the PowerPoint slides or further resources related to the lesson plans, please contact Montana Team Nutrition directly.

## Where do I access the curriculum files?

The curriculum can be accessed and downloaded from the Montana Team Nutrition website at: https://www.montana.edu/teamnutrition/cookfreshcurriculum.html

To access the PowerPoint slides or further resources that are not posted on the curriculum webpage, please contact Montana Team Nutrition directly.

## Module 1: Develop a Vision, Identify Needs, Set a Goal and Build An Action Plan

When beginning a school nutrition training program, it is critical to assess the school nutrition programs' strengths and weaknesses in serving high quality school meals and work with staff to develop a vision, set a goal, and action plan specific to their program's needs and structure. Trainers may choose to utilize a formal assessment package with a pre and post survey tool and/or work with food service directors to complete a shorter self-assessment using the Roadmap to Building Quality School Meals.

### 1.1 Montana Cook Fresh Initiative Assessment Package

The Montana Cook Fresh Assessment Package includes two survey tools designed to determine the processes and procedures in place to support service of high-quality school meals. These tools are the Operations Survey and the Food Frequency Chart. The Operations Survey is a pre and post survey tool that addresses key areas such as leadership and vision, staff skills, attitudes and confidence level in meal preparation, menu planning, staffing, equipment, and overall successes and challenges. The Food Frequency Chart assesses how often specific food items were available in the school nutrition program inventory and the frequency with which those foods were used in food production at pre and at post.

The surveys should be completed by the food service director with input from their staff and school administration. This assessment allows the director to reflect on their strengths and weaknesses of the program. Program staff also asked school nutrition programs to provide a month of breakfast and lunch menus and 5-10 photos of the meal service, cafeteria, and at least one photo of a typical lunch meal. See Appendix for the full assessment package.

This comprehensive evaluation can be used to collect data on school nutrition program operation before and after the year-long training period. Information derived from this assessment can be used to tailor and inform trainings to the school district, as well as to understand if the training was effective following the conclusion of the training period. This method requires approximately 2 hours of food service director's time to complete at the beginning and end of the training program. While this assessment allows for trainers to collect important and detailed information on the school nutrition program, it can also be burdensome for food service directors. This evaluation approach is recommended for state agencies or large school district food service directors that are assessing multiple programs or who plan to work with those programs for a longer period of time with multiple training opportunities.

### 1.2 Roadmap to Building Quality School Meals

Another strategy for identifying the training needs and setting a goal and action plan for a school nutrition programs is having food service directors complete the Roadmap to Building Quality School Meals. This self-assessment tool was developed during the MCFI to help new food service directors begin their journey on the road to quality school meals; and assist experienced food service directors to continue to improve their program's success. It can be used to identify strengths and areas of improvement in serving quality school meals; and helps food service directors in setting training and program goals related to serving more scratch cooked meals over time. There are five essential categories addressed in the roadmap: food procurement, food production, meal service, culture, and support and infrastructure along with a goal setting section. This tool was created by Montana Team Nutrition and designed specifically for school nutrition programs operating the National School Lunch and School Breakfast Programs.

Food service directors may want to consider completing both the assessment package and the Roadmap to gain a full picture of their program's strengths and weakness and to create goal(s) and an action plan for achieving the goal(s). However, the Roadmap may be more manageable tool that can be completed by the Director together with the staff in assessing their program's capacity, setting a realistic goal, and creating an action plan that the entire staff supports and has a role in achieving its success.

A lesson plan on using the Roadmap is included in section 2.11, page 75. A copy of the Roadmap is included in Appendix B of this curriculum guide.

## Module 2: Build Skills: Lesson Plans and Training Delivery Methods

After identifying the training needs of your audience, deliver customized professional development for all staffing levels to increase the knowledge, skills, and self-efficacy in preparing USDA compliant appealing meals. This curriculum contains 11 lesson plans. The lesson plans are divided into two categories:

## Culinary Lesson Plans

2.1 Mise en Place and Knife Skills
2.2 Equipment Demonstration
2.3 Cooking Project
2.4 Using Herbs and Spices for Flavor Enhancement 2.5 Whole Grain Baking

## Program Management Lesson Plans

2.6 Farm to School Foundations (Part One)
2.7 Farm to School Foundations (Part Two)
2.8 Making the Healthy Choice the Easy Choice
2.9 Meal Pattern Lesson Plan
2.10 Veggielicious! Lesson Plan
2.11 Navigating the Roadmap to Building Quality School Meals

Each lesson plan is available to download individual on the Montana Team Nutrition website. The lesson plans are written to be delivered in person but can be adapted to hybrid or virtual trainings. For ideas on how to transition the lesson plans to various delivery methods, or to combine the lesson plans into multi day trainings please refer to Section 2.12 on page 62 of this guide.


# Mise en Place and Knife Skills Lesson Plan 

Participants will gain hands on experience in mise en place and essential knife skills for school meal preparation.

Instructor preparation time 60-90 minutes

Total instruction time 90 minutes

Photo: 2021 Montana Cook Fresh Leadership Institute

### 2.1 Mise en Place and Knife Skills Lesson Plan

## Lesson Goal

Participants to gain hands-on experience in mise en place and essential knife skills for school meal preparation.

## Learning Objectives

Objective 1: Participants will outline the benefits and basic steps of mise en place.
Objective 2: Participants will demonstrate correct knife grip and guiding hand position.
Objective 3: Participants will execute six basic knife cuts.
Objective 4: Participants will select appropriate cuts for specific food items.

## Total Lesson Time

Instructor preparation time: 60-90 minutes
Total instruction time: 90 minutes

## Professional Development Learning Codes

Culinary Skills (2130)

## Equipment/Supplies

This supply list is for a class of approximately 20 participants and 1 instructor; adjust accordingly

| Item | Quantity | Use/Notes |
| :---: | :---: | :---: |
| Aprons | 21 |  |
| Hats/hair nets | 21 |  |
| Gloves | 1 (100 count) box medium <br> 1 (100 count) box large <br> 1 (100 count) box extra large |  |
| Cutting boards | 21 | 1 per participant + 1 for instructor |
| Knife set | 1 | Demonstration of types of knives |
| Chef's knives | 5+ | For participants without own knife sets |
| Paper towels (damp) | 21 | Place under cutting boards |
| Bowls/aluminum pans | 11 | Collect chopped produce to use in recipes |
| Signs/labels for each station (food item and how it should be cut) | 6 |  |
| Onion | 11 | $1 / 2$ onion for each participant +1 for instructor |
| Garlic | 3-4 heads | 1-2 cloves for each participant + 1 head for instructor |
| Parsley | 1 bunch | 1 handful of a variety of herbs for each participant + instructor |
| Cilantro | 1 bunch |  |
| Basil | 1 bunch |  |
| Kale | 2 bunches | 2 leaves for each participant |
| Sweet potato | 21 | 1 sweet potato for each participant + 1 for instructor |
| Bell peppers | 11 | $1 / 2$ for each participant +1 for instructor |
| Celery | 11 | ½ stalk celery for each participant |


| Carrot | 21 | 1 carrot for each participant +1 for <br> instructor |
| :--- | :--- | :--- |
| Butternut squash | 1 | Instructor demonstration only |
| Pineapple | 1 | Instructor demonstration only |
| Melon | 1 | Instructor demonstration only |
| Kiwi | 2 | Instructor demonstration only |
| Additional produce to practice knife <br> skills will come from recipes |  |  |

## Montana Cook Fresh Resources

- Montana Team Nutrition, Six Basic Knife Cuts (2014)
- Montana Team Nutrition, Montana's Healthy School Recipe Roundup Cookbook, Sloppy Joe on a Roll (2013)


## Suggested Resources

- Indiana Department of Education, Sizzling School Lunches, Chili Roasted Sweet Potatoes Recipe
- Iowa State University Extension, Mise en Place Handout (2010)
- Iowa State University Extension, Workstation Set Up (2010)
- Iowa State University Extension, Types of Knives Handout (2010)
- Maryland Department of Education, Cook Smart Bootcamp, Kale Pesto Recipe (2014)
- Maryland Department of Education, Cook Smart Bootcamp, Production Planning Checklists (2014)
- Maryland Department of Education, Cook Smart Bootcamp, Knife Skills Handout (2014)
- Oklahoma Department of Agriculture, Kidchen Expedition: A Farm to School Cookbook, Kale and Quinoa Medley Recipe
- Project Bread, Let's Cook Healthy School Meals Cookbook, White Bean Dip Recipe
- Vermont FEED, New School Cuisine Cookbook, Sweet Potato and Black Bean Salad Recipe


## Instructor/Staff Roles

- Lead instructor
- Rotating assistant 1
- Rotating assistant 2

Lesson Plan

| Topic | Activity | Materials | Time |
| :---: | :---: | :---: | :---: |
| Lesson preparation for instructor and 1-2 assistants | - Wash counters and set up a workstation for each participant. <br> - Wash all produce and distribute between the workstations and instructor demonstration station. <br> - This lesson pairs well with the Cooking Projects Lesson. Each food item for cutting is associated with the following suggested recipes: <br> - White Bean Dip <br> - Lentil Hummus <br> - Roasted Vegetable Wraps <br> - Sweet potatoes and Black Bean Salad <br> - Chili Roasted Sweet Potatoes <br> - Kale Pesto | Set up the participant and instructor workstations so that each person has: <br> - Damp paper towel <br> - Cutting board <br> - Chef knife <br> - Paring knife <br> - Vegetable peeler <br> - 1 carrot <br> - 1 stalk celery <br> - $1 / 2$ onion <br> - $1 / 2$ red or green pepper <br> - 2-3 leaves basil <br> - 1 garlic clove <br> - 1 sweet potato <br> - 2-3 leaves kale | $60-90$ <br> minutes |


|  | - Kale Quinoa Medley <br> - Sloppy Joe on a Roll <br> - If this lesson is completed as a standalone, determine the use of the food items beforehand to minimize food waste. Amounts of food cut at participant stations will vary based on the size of the class and if the Cooking Projects Lesson will be completed after the Mise en Place and Knife Skills Lesson. | - Folder of handouts, one for each participant and one for instructor to refer to <br> - Optional items for instructor to demonstrate cutting: Winter squash, pineapple, melon, kiwi, butternut squash |  |
| :---: | :---: | :---: | :---: |
| Basic steps of mise en place | - Explain what mise en place is and why it is useful for school nutrition programs: <br> - Step 1: Plan your work <br> - Examples of production planning <br> - Ask class for examples of what tools they use to plan <br> - Step 2: Prioritize work <br> - Step 3: Collect tools and equipment <br> - Step 4: Collect ingredients <br> - Step 5: Prep ingredients <br> - Step 6: Set up workstation <br> - Efficient workstation set up ex. Assembly line | - Iowa State University Extension, Mise en Place Handout (2010) <br> - Maryland Department of Education, Cook Smart Bootcamp, Production Planning Checklists (2014) | 10 minutes |
| Mise en place with knife work | - How to select the correct knife for the task <br> - Preparing your workspace <br> - Proper posture and position | - Iowa State University Extension, Types of Knives Handout (2010) | 5 minutes |
| Knife grip and guiding hand | - Correct knife grip <br> - Correct guiding hand position <br> - Participants practice correct grip and guiding hand position - instructors and assistance circulate to correct and give feedback | - Maryland Department of Education, Cook Smart Bootcamp, Knife Skills Handout (2014) <br> - Culinary Institute of Child Nutrition: Mise En Place and Knife Skills videos (2009) | 5 minutes |
| Demonstration and practice of six basic cuts | - Diagonal and bias cuts - celery <br> - Instructor demonstrates cut with celery <br> - Participants practice at stations - Celery used for dippers for White Bean Dip <br> - Instructor and assistants circulate and correct/give feedback <br> - Assistant collects prepared produce in separate bowls <br> - Oblique or roll cuts - carrot <br> - Instructor demonstrates cut with carrot <br> - Participants practice at stations: | - Montana Team Nutrition, Six Basic Knife Cuts List (2014) <br> - Refer to workstation set up list above | 60 minutes (about 10 minutes per type of cut) |


|  | - Carrot used for Kale and Quinoa Medley, and/or dippers for White Bean Dip <br> - Instructor and assistants circulate and correct/give feedback <br> - Assistants collect prepared produce in separate bowls <br> - Chiffonade -kale and basil <br> - Instructor demonstrates chiffonade cut with kale and basil <br> - Participants practice at stations: - Kale used for Kale and Quinoa Medley and/or Kale Pesto) <br> - Instructor and assistants circulate and correct/give feedback <br> - Assistants collect prepared produce in separate bowls <br> - Mince - Herbs (parsley/cilantro) and garlic <br> - Instructor demonstrates garlic preparation and mincing of herbs <br> - Participants practice at stations: <br> - Garlic used for Kale Pesto, Sloppy Joe, Kale and Quinoa Medley and/or White Bean Dip) <br> - Cilantro used for Sweet Potato and Black Bean Salad <br> - Parsley or Mint used for White Bean Dip <br> - Instructor and assistants circulate and correct/give feedback <br> - Assistant collects prepared produce in separate bowls <br> - Julienne/batonnet - Sweet potato and bell pepper <br> - Instructor demonstrates cuts <br> - Participants practice at stations: <br> - Batonnet ( $1 / 4 /$ inch cut) : Sweet Potato used for Chili Roasted Sweet Potatoes <br> - Julienne: Green bell peppers, red bell peppers, and carrots used for Roasted Vegetable Wraps <br> - Instructor and assistants circulate and correct/give feedback <br> - Assistants collect prepared produce in separate bowls <br> - Dice - onion, sweet potato, and bell pepper |  |  |
| :---: | :---: | :---: | :---: |


|  | - Instructor demonstrates onion preparation and sweet potato dice <br> - Participant practice at stations: <br> - Onion used for Roasted Vegetable Wraps and/or Sloppy Joe <br> - Sweet potato ( $1 / 4$ inch dice) used for Sweet Potato and Black Bean Salad <br> - Bell pepper ( $1 / 4 / 4$ inch dice) used for Kale and Quinoa Medley <br> - Instructor and assistants circulate and correct/give feedback <br> - Assistants collect prepared produce in separate bowls <br> - Special Items for instructor demonstration <br> - Winter squash, pineapple, melon, kiwi, butternut squash |  |  |
| :---: | :---: | :---: | :---: |
| Wrap up | - Encourage participants to practice the techniques learned in the workshop at work and home to get proficient in knife skills. <br> - Review handout folder so participants know what is in them. Answer questions. |  | 10 minutes |

## Notes

Participants may be instructed to provide their own knife sets from their school kitchens, or the instructors may provide knife sets for the participants depending on the instruction space. Provide instructions on this to participants at least a week before the training so they can procure a knife set if they are bringing their own. If participants are bringing their own knife sets, be sure they bring the appropriate knives. This lesson pairs well the Cooking Project lesson plan to provide a full day of training. Please refer to the Virtual Delivery Best Practices on page 62 for more information on how to adapt this in person culinary lesson into a virtual lesson.


# Equipment Demonstration Lesson Plan 

Participants will learn about equipment that will increase efficiency in using whole, fresh foods in the kitchen.

Instructor preparation time 20-30 minutes

Total instruction time 60 minutes

Photo: Cindy Giese, Montana Cook Fresh Leadership Institute Instructor and Peer Educator

### 2.2 Equipment Demonstration Lesson Plan

## Lesson Goal

Participants will learn about equipment that will increase efficiency in using whole, fresh foods in the kitchen.

## Learning Objectives

Objective 1: Participants will identify 5 or more pieces of equipment or kitchen tools that are useful in preparing foods from scratch.
Objective 2: Participants will access to a list of helpful kitchen equipment for preparing foods from scratch.

## Total Lesson Time

Instructor preparation time: 20-30 minutes
Total instruction time: 60 minutes

## Professional Development Learning Codes

## Use and Care of Equipment (2140)

## Equipment/Supplies

| Item | Quantity | Use/Notes |
| :--- | :--- | :--- |
| Egg slicer | 1 | For slicing mushrooms, strawberries |
| Strawberries | 1 pint | Half for egg slicer demonstration and half for tomato slicer <br> demonstration |
| Mushrooms | $3-4$ | For egg slicer demonstration |
| Microplane | 1 | For zesting lemon or minced garlic |
| Lemon | 1 | For microplane demonstration |
| Garlic | 1 head | Half for robot coupe/food processor demonstration, half for microplane <br> demonstration |
| Robot coupe or food processer | 1 | For mincing garlic demonstration |
| Wedger | 1 | For slicing oranges, apples, and sweet potato |
| Orange | 1 | For wedger demonstration |
| Apple | 1 | For wedger demonstration |
| Sweet potato | 1 | Half for wedger demonstration |
| Mandolin | 1 | For slicing cucumber, onion, sweet potato, tomato |
| Cucumber | 1 | For mandolin demonstration |
| Onion | 1 | For slicing tomatoes, kiwi, and strawberry |
| Tomato slicer | 1 | For tomato slicer demonstration |
| Tomato | 2 | For tomato slicer demonstration |
| Kiwi | 1 | Large equipment demonstration |
| Ovens (combo, convection, <br> and/or conventional) | 1 | Large equipment demonstration |
| Commercial immersion blender | 1 | 1 |
| Tilt skillet | Large equipment demonstration |  |
| Steam kettle | Commercial steam |  |
| oven/steamer |  |  |

## Montana Cook Fresh Resources

- Montana Team Nutrition, YouTube Channel, Kitchen Tours: Huntley Project Schools (2021)
- No Kid Hungry, Equipment List for Meal Services SY21-22 (2021)

Lesson Plan

| Topic | Activity | Materials | Time |
| :---: | :---: | :---: | :---: |
| Instructor preparation | - Before the lesson starts, the instructor should have mise en place completed for all equipment and associated foods to proceed through the lesson efficiently. It is recommended that a training space that allows for a large table in the center of the room, so all participants are able to see the demonstration. <br> - The large equipment demonstration will vary on the training space. It is recommended that instructors choose a training space that has a variety of production equipment such as a combination, convection, and/or conventional ovens, commercial steamers, tilt skillets, and steam kettles. <br> - The instructor should be prepared to discuss each type of equipment, the general cost of the equipment, and the types of foods that can be produced using that equipment. |  | $\begin{aligned} & 20-30 \\ & \text { minutes } \end{aligned}$ |
| Welcome and introductions | - Welcome participants, do brief introductions |  | 5 minutes |
| Robot coupe/food processor demonstration | - Demonstrate garlic preparation with food processor and discuss available attachments (shredder, slicer, etc.) and uses. | - Half head of garlic <br> - Food processor or robot coupe | 5 minutes |
| Tomato slicer demonstration | - Demonstrate tomato, kiwi, and strawberry preparation with tomato slices. | - Kiwi <br> - Tomato <br> - Strawberries <br> - Tomato slicer | 5 minutes |
| Wedger demonstration | - Demonstrate apple, orange, and sweet potato preparation with a wedger. | - Apple <br> - Lemon <br> - Sweet potato <br> - Wedger | 5 minutes |
| Microplane demonstration | - Demonstrate how to use a microplane to zest lemon and mince garlic | - Lemon <br> - Half head of garlic <br> - Microplane | 5 minutes |
| Mandolin demonstration | - Demonstrate cucumber and onion preparation using a mandolin | - Mandolin <br> - Cucumber <br> - Onion | 5 minutes |
| Immersion blender | - Show immersion blender and discuss uses and applications. | - Immersion blender | 5 minutes |
| Steamer | - Show (if available) and discuss uses and applications. | - Steamer | 5 minutes |


| Large <br> equipment | Walk around room to discuss large <br> equipment such as ovens, commercial <br> steamers, tilt skillet, and steam kettles. <br> Discuss the types of recipes that can be <br> made with each piece of equipment. | •Large equipment will vary <br> depending on training space and <br> availability. May use videos or <br> flyers. <br> Discuss benefits and cost of each piece of <br> equipment. | 5 minutes |
| :--- | :--- | :--- | :--- | :--- |
| Handout <br> reference | -Point out resources and vendor contact <br> on hand out. | •No Kid Hungry, Equipment List for <br> Meal Services SY21-22 (2021) | 5 minutes |
| Wrap up | - Allow time for any questions and answers. |  | 10 minutes |

## Notes

If adapting this lesson plan for a virtual format, consider showing the Montana Team Nutrition Kitchen Tour of Huntley Project Schools video for 12:34 minutes in place of the hands-on demonstrations. For increased participant engagement in a virtual class, ask participants to share and demonstrate their favorite piece of equipment used in preparing foods from scratch. Refer to Virtual Best Practices on page 65 for further ideas on adapting this to a virtual training.


# Cooking Project Lesson Plan 

Participants will work as a team to plan and prepare recipes utizing concepts such as mise en place, knife skills, and production planning.

Instructor preparation time

## 2-3 hours

Total instruction time 75 minutes

Photo: 2021 Montana Cook Fresh Leadership Institute

### 2.3 Cooking Project Lesson Plan

## Lesson Goal

Participants will work as a team to plan and prepare recipes utilizing concepts such as mise en place, knife skills, and production planning.

## Learning Objectives

Objective 1: Participants will practice knife skills and mise en place while preparing recipes.
Objective 2: Participants will prepare and serve at least one new scratch cooked recipe.
Objective 3: Participants will implement principles of production planning while preparing their recipe.

## Total Lesson Time

Instructor preparation time: 2-3 hours, depending on group size and recipes
Total instruction time: 75 minutes

## Professional Development Learning Codes

Food Production (2100), Food Production Records (2120), Culinary Skills (2130)

## Equipment/Supplies

Please note that this lesson plan may be modified with different recipes than what are included in this lesson plan. It was developed for a lesson with approximately 20 participants. It can be scaled up or down to include more or fewer participants, as well as longer or shorter recipes.

| Item | Quantity | Use/Notes |
| :--- | :--- | :--- |
| Tasting cups | $100+$ | Have a variety of small and large <br> plates |
| Plates | 50 each |  |
| Forks | 30 |  |
| Signs to designate each station | 5 | For "Tried It, Liked It, Loved It" taste <br> test |
| Platters and serving dishes | 5 |  |
| Labeled cups and dry beans or tokens | 3 label cups and 1 bean or token per <br> participant | 1 (100 count) box medium <br> 1 (100 count) box large <br> 1 (100 count) box extra large |
| Gloves | 5 full sets | 1 full set per station |
| Measuring spoons | 5 full sets | 1 full set per station |
| Measuring cups | $2-3$ rolls |  |
| Aluminum foil | 1 large walk-in or 6 small |  |
| Refrigerator | 1 large walk-in or 6 small |  |
| Freezer | 1 | 1 per station <br> Dishwasher or three compartment <br> sinks |
| Kitchen scale | 5 | 1 per station |
| Food processor | 5 | unavailable, conventional oven may <br> also be used |
| Convection oven | 5 | $26 \times 3$ per station |
| Sheet pans | 10 | Recommended size: $18 \times$ |
| Large bowls |  |  |


| Cutting boards | 20 | At least 1 per participant |
| :--- | :--- | :--- |
| Chef knife | 20 | 1 per participant |
| Paring knife | 20 | 1 per participant |
| Cleaning/sanitizing solution, sanitizer | 5 sanitizing buckets | 1 sanitizer bucket, 2-3 cleaning rags <br> per station |
| buckets, and cleaning rags | 18 rags | At least 1 full roll per station |
| Paper towels | 5 rolls | To send leftover foods home with <br> participants |
| Plastic storage bags | 1,50 count box quart bags |  |
|  | 1,50 count box gallon bags | 1 set per station |
| Common food prep utensils such as | 5 sets |  |
| spatulas, whisks, etc. |  |  |

Group 1: Kale Pesto and Roasted Vegetable Wraps

| Item | Quantity |
| :--- | :--- |
| Kale | $1 / 2 \mathrm{lb} .(1 \mathrm{qt})$ |
| Olive oil | $5 \mathrm{Tbsp}+2 \mathrm{Tbsp}$ |
| Parmesan cheese, grated | 1 Tbsp |
| Lemon juice | 1.5 tsp |
| Chopped garlic | $3 / 4 \mathrm{tsp}$ |
| Salt, kosher | $3 / 4 \mathrm{tsp}$ |
| Black pepper, ground | $1 / 8 \mathrm{tsp}$ |
| Bell pepper, red | 2.5 oz. |
| Bell pepper, green | 4 oz. |
| Onion, red | 4 oz. |
| Tortilla, $10-12^{\prime \prime}$, whole wheat | 6 |
| Cheddar cheese, reduced fat, shredded | $31 / 4$ cups (12 oz) |
| Fresh salsa | $11 / 2$ cups |
| Cooking spray | 1 |
| Steam table pan $(10 \times 12 \times 21 / 2)$ | 1 |

Group 2: Sweet Potato and Black Bean Salad

| Item | Quantity |
| :--- | :--- |
| Sweet potatoes | 1 lb .2 oz |
| Limes | 1 medium |
| Oil (vegetable) | 1 Tbsp |
| Cumin, ground | 1 tsp |
| Coriander, ground | 1 tsp |
| Salt, kosher | $1 / 2$ tsp |
| Fresh cilantro | 1 bunch |
| Rice or white wine vinegar | 1 Tbsp |
| Honey | $3 / 4$ tsp |
| Olive oil | 1 Tbsp |
| Black beans, low sodium | $21 / 2$ cups |

Group 3: Sloppy Joes on a Roll

| Item | Quantity |
| :--- | :--- |
| Ground beef, raw | $21 / 8 \mathrm{Ibs}$. |
| Onions | 2.5 oz |
| Tomato paste | 6.625 oz |
| Ketchup | 7.2 oz |
| Vinegar | $1.4 \mathrm{cup}+1 \mathrm{Tbsp}$ |


| Dry mustard | $3 / 4 \mathrm{tsp}$ |
| :--- | :--- |
| Pepper | $1 / 4 \mathrm{tsp}$ |
| Brown sugar | $1 / 2 \mathrm{oz}$ |
| Lentils, prepared | $3 / 4$ cup cooked |
| Mild green chili peppers, canned | 6.75 oz |
| Garlic | $11 / 2 \mathrm{tsp}$ |
| Whole grain buns, 2 oz each | 12 |
| Large stockpot | 1 |
| Large skillet pan | 1 |
| Stove top | 1 |
| $\# 12$ Scoop | 1 |

Group 4: Kale and Quinoa Medley

| Item | Quantity |
| :--- | :--- |
| Quinoa, dry | $.47 \mathrm{lbs}.(1 \mathrm{cup}+13 / 4 \mathrm{tsp})$ |
| Oil, olive or vegetable | $3 \mathrm{Tbsp}+1 \mathrm{tsp}$ |
| Garlic | $2 \mathrm{Tbsp}+1 / 4 \mathrm{tsp}$ |
| Tuscan kale, raw | 1.44 Ibs. |
| Dijon mustard | 1 Tbsp $+13 / 4 \mathrm{tsp}$ |
| Lemon juice | $1 / 4$ cup $+1 / 2 \mathrm{tsp}$ |
| Salt | $1 / 2 \mathrm{tsp}$ |
| Black pepper | $1 / 2 \mathrm{tsp}$ |
| Carrots | $.15 \mathrm{lbs} .(1 / 4 \mathrm{cup}+1 / 4 \mathrm{tsp})$ |
| Bell pepper | $1 / 4$ cup $+1 / 4 \mathrm{tsp}$ |
| Large pot with tight fitting lid | 1 |
| Sauté pan or tilt skillet | 1 |

Group 5: White Bean Dip and Chili Roasted Sweet Potatoes

| Item | Quantity |
| :--- | :--- |
| Great northern beans, dry | 12.8 oz |
| Garlic | $1 / 3$ cup |
| Vegetable oil | 1 cup |
| Lemon juice | $1 / 3 \mathrm{cup}$ |
| Black pepper | $1 / 2 \mathrm{tsp}$ |
| Salt | $1 / 2 \mathrm{tsp}$ |
| Fresh parsley or mint | $1 / 2 \mathrm{cup}$ |
| Sweet potatoes | 4 lbs and 2 oz |
| Chili powder | $3 / 4 \mathrm{tsp}$ |
| Sugar | $3 / 4 \mathrm{tsp}$ |
| Black pepper | $1 / 8 \mathrm{tsp}$ |
| White pepper | $1 / 8 \mathrm{tsp}$ |
| Granulated garlic | $1 / 8 \mathrm{tsp}$ |
| Parchment paper | 1 roll |

## Montana Cook Fresh Resources

- Montana Team Nutrition, Montana's Healthy School Recipe Roundup Cookbook, Sloppy Joe on a Roll (2013)
- Montana Harvest of the Month, Taste Test Toolkit (2022)
- Sample production records


## Suggested Resources

- Indiana Department of Education, Sizzling School Lunches, Chili Roasted Sweet Potatoes Recipe
- Maryland Department of Education, Cook Smart Bootcamp, Roasted Veggie Wraps with Ranch Dressing and Kale Pesto (2014)
- Maryland Department of Education, Cook Smart Bootcamp, Quality Score Cards and Production Planning Checklists (2014)
- Oklahoma Department of Agriculture, Kidchen Expedition: A Farm to School Cookbook, Kale and Quinoa Medley Recipe
- Project Bread, Let's Cook Healthy School Meals Cookbook, White Bean Dip Recipe
- Stanford Mind and Body Lab, Edgy Veggies Toolkit
- Vermont FEED, New School Cuisine Cookbook, Sweet Potato and Black Bean Salad Recipe

Lesson Plan

| Topic | Activity | Materials |  |
| :--- | :--- | :--- | :--- |
| Instructor <br> preparation - <br> days leading <br> up to class | At least a week prior to the class, the <br> instructor should finalize the recipes to be <br> used, scale the recipes to the number of <br> participants expected at the training, and <br> create a grocery list. A blank sample <br> grocery list is included at the end of this <br> lesson plan. This lesson plan follows the <br> suggested groups and recipes, but this can <br> be modified depending on the number of <br> participants and recipes used: <br> O Group 1 | Create participant resource folder <br> using recipes and handouts listed in <br> the Montana Cook Fresh Resources <br> and Suggested Resources section <br> above | 1-2 hours |


|  | - Print out copies of all recipes used for participants to assemble participant folders. Consider placing recipes to be used during class in clear sleeves to protect them from getting dirty. Make a recipe folder for the instructor(s) to refer to as well. |  |  |
| :---: | :---: | :---: | :---: |
| Instructor preparation day of class | - The day of the class, the instructor and any assistants should arrive early to ensure all stations are set up appropriately with equipment. Ensure each station, including the instructor's station, has the correct number of sheet pans, bowls, measuring spoons, etc. <br> - Consider placing ingredients that will be shared by participants at central table, and ingredients that will only be used at certain stations at that station. <br> - Set up sanitizing buckets, rags, and gloves at each station. <br> - Put participant folders containing recipes being used at each station. Consider placing signs at each station (Group 1, Group 2, Group 3) to assist participants in identifying each station. |  | 60 minutes |
| Introduction | - Welcome class and do introductions <br> - Overview of objectives of trainings <br> - Tour of kitchen and training space, including location of first aid kit |  | 15 minutes |
| Review steps of cooking project with group | - Provide an overview of how participants should proceed through the cooking process. At the end of the cooking project, each team will lead discussion about final product, including evaluation with quality scorecards. <br> - Provide instructions to participants that before they start cooking, they should review and create a production planning checklist, including timeline of cooking, mise en place, and presentation of final product. <br> - Point out stations and what recipe(s) will be cooked at each station. | - Maryland Department of Education, Cook Smart Bootcamp, Quality Score Cards and Production Planning Checklists | 5 minutes |
| Execute cooking project | - Break participants out into groups. Participants execute cooking project using recipes and their production planning. <br> - Encourage participants to take breaks as appropriate during cooking process. | - See equipment and ingredients list for each team <br> - Maryland Department of Education, Cook Smart Bootcamp, Quality Score Cards and Production Planning Checklists | 40 minutes |


| Tasting and discussion | - Allow each participant to sample of each item from other groups, encourage them to review the "Quality Score Cards" as they sample <br> - Each team leads discussion about their food item: positive, negative, how to adapt or apply to their foodservice, how to name the food item using the Stanford Mind and Body Lab Edgy Veggies Toolkit <br> - Optional: Have each team complete a production record for their recipe <br> - Optional: Have each participant complete a "Tried it, liked it, loved it" taste test for one of the recipes | - Montana Harvest of the Month, Taste Test Toolkit (2022) <br> - Stanford Mind and Body Lab, Edgy Veggies Toolkit <br> - Sample blank production records | 15 minutes |
| :---: | :---: | :---: | :---: |

## Notes

This lesson can be especially effective if completed after the Mise en Place and Knife Skills Lesson Plan for a full day of training. This lesson can be implemented virtually. Refer to the Virtual Best Practices section of the curriculum on page 65.

## Sample Grocery List

Add more rows and categories as needed.

| Fresh Herbs | Quantity | $\checkmark$ | Spices | Quantity | $\checkmark$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Fresh Produce | Quantity | $\checkmark$ | Dry Goods | Quantity | $\checkmark$ |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Meat/Dairy | Quantity | $\checkmark$ | Baking Supplies | Quantity | $\checkmark$ |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Frozen Foods | Quantity | $\checkmark$ | Beverages | Quantity | $\checkmark$ |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

# Using Herbs \& Spices for Flavor Enhancement Lesson Plan 

Participants will gain knowledge in using herbs and spices for enhancing flavors and lowering sodium levels in recipes.

Instructor preparation time 60-90 minutes

Total instruction time

## 35 minutes

Photo: 2021 Montana Cook Fresh Leadership Institute

### 2.4 Using Herbs and Spices for Flavor Enhancement Lesson Plan

## Lesson Goal

Participants will gain knowledge in using herbs and spices for enhancing flavors and lowering sodium levels in recipes. An optional roasting vegetables activity is included as an opportunity to use spices to enhance flavor in the recipe.

## Learning Objectives

Objective 1: Participants will identify benefits of using fresh and dried herbs, spices, and spice blends.
Objective 2: Participants will identify which fresh herbs pair well with specific foods or recipes.
Objective 3: Participants will mix their own spice blend.
Objective 4: Participants will gain access to spice and herb cooking resources, including 5 spice blend recipes.
Objective 5: Participants will identify the cooking technique of roasting vegetables (optional activity).

## Total Lesson Time

Instructor preparation time: 60-90 minutes
Total instruction time: 35 minutes

## Professional Development Learning Codes <br> Culinary Skills (2130)

Equipment/Supplies

| Item | Quantity | Use/Notes |
| :---: | :---: | :---: |
| Metal bowls | 3 |  |
| Cutting board | 1 |  |
| Chef's knife | 1 |  |
| Measuring spoons | 1 |  |
| Mixing bowl | 4 |  |
| Small cups | 100 count |  |
| Citrus zester and/or microplane) | 1 | Lemon zest demonstration |
| Half sheet pan | 1 | Roasting vegetable demonstration |
| Cilantro | 2 bunches | 1 for herb demonstration and 1 for Lacy's Spiced Up Salsa recipe |
| Parsley | 1 bunch | Herb demonstration |
| Basil | 1 bunch | Part of bunch for herb demonstration and 8 leaves for Green Beans with Lemon Basil recipe |
| Mint | 1 bunch | Herb demonstration |
| Almonds | 2 Tbsp | Green Beans with Lemon Basil recipe |
| Olive oil | 2 oz . | Green Beans with Lemon Basil and Roasted Cauliflower with Turmeric recipes |
| Low sodium green beans | 3-15 1/2 oz. cans | Green Beans with Lemon Basil recipe |
| Lemon | 1 each | Green Beans with Lemon Basil recipe |
| Low sodium salsa | 32 oz container | Lacy's Spiced Up Salsa recipe |
| Salt | 1/2 tsp | Lacy's Spiced Up Salsa recipe |
| Black pepper | 1 tsp | Lacy's Spiced Up Salsa recipe |
| Red pepper flakes | $11 / 2 \mathrm{tsp}$ | Lacy's Spiced Up Salsa recipe |


| Garlic | 5 cloves | Lacy's Spiced Up Salsa \& Roasted <br> Cauliflower with Turmeric recipe |
| :--- | :--- | :--- |
| Onion powder | 5 tsp | All-Purpose Spice Blend recipe |
| Garlic powder | $2 \frac{1}{2}$ tsp | All-Purpose Spice Blend recipe |
| Paprika | $2 \frac{1}{2}$ tsp | All-Purpose Spice Blend recipe |
| Ground mustard | $2 \frac{1}{2} \mathrm{tsp}$ | All-Purpose Spice Blend recipe |
| Thyme | $1 \frac{1}{4} \mathrm{tsp}$ | All-Purpose Spice Blend recipe |
| White pepper | $1 / 2 \mathrm{tsp}$ | All-Purpose Spice Blend recipe |
| Celery seed | $1 / 4 \mathrm{tsp}$ | All-Purpose Spice Blend recipe |
| Cauliflower, washed, cut in flowerets | 1 head $\left(2 \frac{1}{2}\right.$ lbs.) | Roasted Cauliflower with Turmeric <br> recipe |
| Turmeric | 1 tsp | Roasted Cauliflower with Turmeric <br> recipe |
| Sesame oil | $1 \frac{1}{2}$ Tbsp | Roasted Cauliflower with Turmeric <br> recipe |

## Montana Cook Fresh Resources

- Montana Team Nutrition, All Purpose Spice Blend Recipe from Forsyth School District
- Montana Team Nutrition, Green Beans with Lemon and Basil Recipe (2014)
- Montana Team Nutrition, Lacy's Spiced Up Salsa Recipe (2018)


## Suggested Resources

- Institute of Child Nutrition, The University of Mississippi, School of Applied Sciences, Dried Herbs, Dried Spices, Fresh Herbs, Spice Blends Posters (2020)
- Iowa Team Nutrition, Flavor Shakers Handout (2018)
- Maryland Department of Education, Cook Smart Boot Camp Recipes, Roasted Cauliflower with Turmeric Recipe (2014)
- Vermont FEED, New School Cuisine Cookbook, Roasted Cauliflower with Turmeric Recipe

Lesson Plan

| Topic | Activity | Materials | Time |
| :---: | :---: | :---: | :---: |
| Preparation for food demonstration | - Before class starts, the instructor should: <br> 1. Prepare the All-Purpose Spice Blend recipe <br> 2. Prepare the 3 recipes: <br> a. Lacy's Spiced up Salsa <br> b. Green Beans with Lemon and Basil <br> c. Roasted Cauliflower with Turmeric; prep half of the recipe in advance to make ready to eat samples, leaving the other half to be prepped during the roasted vegetable demonstration. Make only half of the roasted cauliflower recipe so the instructor can demonstrate the steps during the lesson using $1 / 2$ of the recipe. | - Montana Team Nutrition, Lacy's Spiced Up Salsa Recipe (2018) <br> - Montana Team Nutrition, Green Beans with Lemon and Basil Recipe (2014) <br> - Vermont FEED, New School Cuisine: Nutritious \& Seasonal Recipes for School Cooks by School Cooks, Roasted Cauliflower with Turmeric Recipe (2019) <br> - Montana Team Nutrition, All Purpose Spice Blend Recipe from Forsyth School District | $60-90$ <br> minutes |


|  | 3. Dish up a small sample of the 3 recipes on a large paper plate; and sprinkle some of the spice blend recipe into cups for each participant to taste on the plate during the demonstration |  |  |
| :---: | :---: | :---: | :---: |
| Welcome | - Welcome participants, do brief introductions |  | 5 minutes |
| Benefits of seasoning with herbs and spices | - Start by discussing the general benefits of seasoning with herbs and spices, such as: <br> - Enhancing flavor without adding salt, sugar, or fat <br> - Adding unique flavor and interest to fresh, frozen, and canned items <br> - Adding color and enhance visual appeal <br> - Discuss the benefits using a few common and uncommon spices, such as cinnamon, nutmeg, pepper, and turmeric for examples | - Institute of Child Nutrition, The University of Mississippi, School of Applied Sciences, Dried Herbs, Dried Spices, Fresh Herbs, Spice Blends Posters (2020) | 5 minutes |
| Fresh herb demonstration | - Discuss the recipes featured in the training, what fresh and dried spices and herbs are being used in the recipes, and basic tips in using each of the herbs and spices: <br> - Triple the amount of fresh herbs when replacing dried herbs in a recipe. <br> - Add fresh herbs at the end of cooking time <br> - Show the bunches of fresh herbs-ask participants to identify each of them (parsley, mint, basil, cilantro) <br> - Discuss common herb pairings: <br> - Cilantro - Mexican and Asian dishes, salsa, tomatoes <br> - Basil-tomatoes, pizza/pasta sauces, Italian dishes, peas, zucchini <br> - Parsley - potato salad, egg salad, tabbouleh <br> - Mint - carrots, fruit, tabbouleh, peas <br> - Participants try the samples of Lacy's Spiced Up Salsa. Ask participants to give thumbs up or thumbs down for liking or not liking it. <br> - Discuss other spice/herb combinations for improving salsa and/or other recipes. | - Samples of Lacy's Spiced Up Salsa <br> - Fresh herbs: <br> - Cilantro <br> - Basil <br> - Parsley <br> - Mint | 7 minutes |
| Using dried spices | - Discuss the importance of adding dried spices towards the beginning of cooking. | - All-Purpose Spice mix samples | 5 minutes |


|  | - Participants taste the All-Purpose Spice blend sample. Ask participants to give thumbs up or thumbs down for liking or not liking it |  |  |
| :---: | :---: | :---: | :---: |
| Using citrus zest and juice | - Demonstrate how to zest citrus using a lemon and citrus zester or microplane <br> - Discuss examples of where to use citrus zest <br> - Ask participants to try their Green Beans with Lemon and Basil samples. Ask them to give a thumbs up or down for liking or not liking it. | - Lemon, citrus zester and/or microplane <br> - Samples of Green Beans with Lemon and Basil | 3 minutes |
| Roasting vegetables (optional activity) | - Review benefits of roasting vegetables <br> - Enhance flavor <br> - Preserve nutrients <br> - Demonstrate how to prepare the Roasted Cauliflower Recipe using half of the ingredients. Put in the oven, set timer. <br> - Participants will taste the Roasted Cauliflower with Turmeric that was prepared by the instructor before the class. | - Samples of Roasted Cauliflower with Turmeric <br> - Roasted cauliflower demonstration (half of recipe): <br> - Cauliflower <br> - Olive oil <br> - Sesame oil <br> - Ground turmeric <br> - Kosher salt | 8 minutes |
| References and recipes | - Summarize and encourage participants to explore the use of herbs and spices in their own food preparation. <br> - Distribute handouts from the suggested resource list and provide copies of the recipes <br> - Answer participant questions | - Copies of the recipes to take home <br> - Suggested take home resource: Institute of Child Nutrition, The University of Mississippi, School of Applied Sciences, Dried Herbs, Dried Spices, Fresh Herbs, Spice Blends Posters (2020) | 2 minutes |

## Notes

While this lesson is focused on the use of herbs and spices for flavor enhancement, it also provides an opportunity to review the cooking technique of roasting vegetables as an optional demonstration activity. To ensure the class proceeds smoothly in the time allotted, it is recommended that all recipes are prepared and plated in sample cups for participants prior to the start of the class. This lesson can be modified to include different recipes and flavor profiles that are suited to the audience.


# Whole Grain Baking Lesson Plan 

Participants will gain hands on experience with whole grain baking to meet USDA Child Nutrition meal pattern requirements.

Instructor preparation time

## 3-4 hours

Total instruction time 4 hours

Photo: 2021 Montana Cook Fresh Leadership Institute

### 2.5 Whole Grain Baking Lesson Plan

## Lesson Goal

Participants will gain hands-on experience with whole grain baking to meet USDA Child Nutrition meal pattern requirements.

## Learning Objectives

Objective 1: Participants will have experience baking a whole grain bread recipe from scratch.
Objective 2: Participants will learn how to use a flexible, whole grain dough recipe that can be used for multiple kinds of bread products for school meals.
Objective 3: Participants will identify one or more benefits of including whole grains and the amounts required in school meal patterns.
Objective 4: Participants will have the opportunity to network with peers on identifying popular whole grain recipes for school menus.

## Total Lesson Time

Instructor preparation time: 3-4 hours
Total instruction time: 4 hours

## Professional Development Learning Codes

USDA Nutrition Requirements (1110), Food Production (2100), Culinary Skills (2130)

## Equipment/Supplies

The equipment list below is for approximately 20 participants with 5 participant stations and 1 instructor/demo station. Adjust supply list accordingly.

| Item | Quantity | Use/Notes |
| :---: | :---: | :---: |
| Cutting boards | 21 | At least 1 per participant + 1 for instructor |
| Chef knife | 21 | 1 per participant +1 for instructor |
| Paring knife | 21 | 1 per participant + 1 for instructor |
| Sheet pans, full | 11 | 2 per station +1 for instructor |
| Sheet pans, half | 11 | 2 per station +1 for instructor |
| Mixing bowls | 18 | At least 3 per station, + 3 bowls for instructor |
| Measuring spoons | 11 complete sets | 2 complete sets per station +1 set for instructor |
| Measuring cups | 11 complete sets | 2 complete sets per station +1 set for instructor |
| Rolling pin | 6 | 1 per station + 1 for instructor |
| Tabletop mixers with dough hook, flat paddle | 6 | 1 per station + 1 for instructor |
| Stock pots/soup pots | 18 | 3 pots of varying sizes per station +1 set for instructor |
| Kitchen scale | 6 | 1 per station + 1 for instructor |
| Service items-bowls, serving tray, plates | 6 sets | 1 set per station +1 for instructor |
| Common food prep utensils such as spatulas, whisks, etc. | 6 sets | 1 set per station +1 for instructor |
| Thermometers | 6 | 1 set per station +1 for instructor |
| Ovens | 6 | 1 per station +1 for demo station |
| Stovetop | 6 | 1 per station +1 for demo station |
| Refrigerator | 1 large walk-in or 6 small |  |
| Freezer | 1 large walk-in or 6 small |  |


| Dishwasher or three compartment <br> sink | 1 |  |
| :--- | :--- | :--- |
| Gloves | 1 (100 count) box medium |  |
|  | 1 (100 count) box large |  |
| 1 (100 count) box extra |  |  |
| large |  |  |$\quad$.

## Montana Cook Fresh Resources

- Montana Team Nutrition, Single Rise Whole Grain Yeast Dough Recipe and Montana Team Nutrition Bread Weights handout, which can be used to make:
- Dinner rolls (2 ounce and 1 ounce)
- Cinnamon squeeze rolls
- Hamburger buns
- Cinnamon rolls
- Fruit basket upset
- Garlic parmesan breadsticks
- Cinnamon puffs
- Montana Team Nutrition, Whole Wheat Sweet Potato Yeast Dough Recipe to make:
- Dinner rolls
- Hamburger buns
- Montana Team Nutrition, Whole Wheat Biscuits Recipe
- Montana Team Nutrition, Whole Grain Baking Lesson Evaluation (2021)


## Suggested Resources

- Institute of Child Nutrition, Culinary Techniques for Healthy School Meals Videos:
- Rolls (Yeast) Straight Dough Method
- Quick Bread: Muffins
- Baking Quick Breads: Biscuits
- Institute of Child Nutrition, Culinary Techniques for Healthy School Meals, Quality Score Cards for Yeasted Breads and Quick Breads
- Iowa Department of Education, Iowa Gold Star Cycle Menu Recipes
- Iowa Department of Education, Iowa Gold Star Breakfast menu
- Iowa Team Nutrition, Cherry Power Bar Recipe
- Kansas State Department of Education, Healthier Kansas Menus and Recipes
- U.S. Department of Agriculture, Food and Nutrition Service, Whole Grain Resource for the National School Lunch and School Breakfast Programs (2020)
- U.S. Department of Agriculture, Child Nutrition Recipe Box, Grain Recipes


## Lesson Plan

| Topic | Activity | Materials | Time |
| :--- | :--- | :--- | :--- |
| Instructor <br> preparation - | $\bullet$At least a week prior to the class, the <br> instructor should determine the recipes | $\bullet$ Suggested recipes: | $3-4$ hours |


| days leading up to class | to be used, scale the recipes to the number of participants expected at the training, and create a grocery list. <br> - The instructor should use this grocery list to purchase all supplies the day before the training. The instructor should also visit the training space in advance to ensure it has all the required equipment to prepare the recipes. The timing of the lesson may need to be modified depending on the recipes used. <br> - Print out copies of all recipes used for participants to assemble participant folders. Consider placing recipes to be used during class in clear sleeves to protect them from getting dirty. Make a recipe folder for the instructor to refer to as well. | - Single rise whole wheat dough <br> - Bread weights handout <br> - Cherry power bar <br> - Whole wheat sweet potato dough <br> - Whole wheat biscuits <br> - Completed grocery list <br> - Completed equipment and supply list |  |
| :---: | :---: | :---: | :---: |
| Instructor preparation day of class | - The day of the class, the instructor and any assistants should arrive early to ensure all stations are set up appropriately with equipment. Ensure each station, including the instructor's station, has the correct number of sheet pans, bowls, measuring spoons, etc. <br> - Consider placing ingredients that will be shared by participants at central table, and ingredients that will only be used at certain stations at that station. <br> - Set up sanitizing buckets, rags, and gloves at each station. <br> - Put participant folders containing recipes being used at each station. Consider placing signs at each station (Station 1, Station 2, Station 3, etc.) to assist participants in identifying each station. | - All ingredients for recipes <br> - Equipment and supply list |  |
| Welcome, overview, introductions | - Welcome and introduction <br> - Overview of objectives of trainings <br> - Tour of kitchen and training space, including location of first aid kit <br> - Attendees are assigned to five stations: <br> - Station 1: Whole Grain Yeast Dough <br> - Dinner Rolls (2 ounce and 1 ounce) <br> - Cinnamon Squeeze Rolls <br> - Cherry Power Bar (gluten free) <br> - Station 2: Whole Grain Yeast Dough <br> - Fruit Basket Upset | - First aid kit <br> - Participant folders with recipes | 20 minutes |


|  | - Hamburger Buns <br> - Station 3: Whole Grain Yeast <br> Dough (USDA Whole Wheat Flour) <br> - Garlic Parmesan Breadsticks <br> - Cinnamon Puffs <br> - Station 4: Sweet Potato Yeast Dough <br> - Dinner rolls <br> - Hamburger Buns <br> - Station 5: Whole Grain Yeast Dough <br> - Cinnamon Rolls <br> - Whole Wheat Biscuits |  |  |
| :---: | :---: | :---: | :---: |
| Instructor demonstration | - Demonstration from culinary instructor on baking whole grains from scratch. During the demonstration of the recipes, the instructor will explain the key steps to successful baking: <br> - Ingredients (purpose of each) <br> - Mixing <br> - Kneading <br> - Resting <br> - Rising <br> - Forming <br> - Baking <br> - If using the Single Rise Whole Wheat Dough recipe for demonstration, the instructor will demonstrate how to prepare 3-4 of the options included in the Bread Weight handouts to demonstrate how one dough recipe can be used to make many different products such as: <br> - Dinner rolls (2 ounce and 1 ounce) <br> - Cinnamon squeeze rolls <br> - Hamburger buns <br> - Cinnamon rolls <br> - Fruit basket upset <br> - Garlic parmesan breadsticks <br> - Cinnamon puffs | Suggested recipes for demonstration: <br> - Montana Team Nutrition Single Rise Whole Wheat Dough Recipe <br> - Montana Team Nutrition, Bread Weights Handout | 60 minutes |
| Participants bake recipes | - After the initial demonstration, participants should go to assigned stations and start baking. <br> - Instructor should float around room and answer questions as participants bake. <br> - Participants are encouraged to take breaks when their items are baking. |  | 90 minutes |
| Tasting and discussion | - As a group, instructor and participants taste the finished products. | - Institute of Child Nutrition, Culinary Techniques for Healthy | 20 minutes |


|  | - The instructor should review quality standards and baking tips, and answer any questions | School Meals, Quality Score Cards for Yeasted Breads |  |
| :---: | :---: | :---: | :---: |
| Speed scratch discussion | - Instructor reviews the concept and benefits of speed scratch, including: <br> - Saving time and labor <br> - Ensuring consistent products <br> - Versatility |  | 10 minutes |
| Baking quick breads demonstrations | - Instructor reviews the concepts of baking non-yeasted quick breads, including: <br> - Types of quick breads <br> - How to avoid overmixing <br> - Recipes that meet whole grain meal pattern requirements |  | 15 minutes |
| Review resources and closing | - Review recipes made in class and favorites from attendees. <br> - Review Exhibit A from the USDA Whole Grain Resource to determine grain servings and equivalents. <br> - Discuss additional sources for whole grain baking recipes such as: <br> - Kansas State Department of Education, Healthier Kansas Menus and Recipes <br> - Iowa Department of Education, Iowa Gold Star Cycle Menu Recipes <br> - Iowa Department of Education, Iowa Gold Star Breakfast menu <br> - Hand out and then collect post training evaluations. | - U.S. Department of Agriculture, Food and Nutrition Service, Whole Grain Resource for the National School Lunch and School Breakfast Programs (2020) <br> - Montana Team Nutrition Whole Grain Baking Lesson Evaluation (2021) | 10x minutes |

## Notes

While it is ideal to teach this lesson in person, Montana Team Nutrition has also taught this lesson virtually. Please see the Virtual Best Practices on page 62.


## Farm to School Foundations Lesson Plan

Participants will learn how to enhance school meal quality and improve student and parent perception of school meals through serving and promoting local foods, conducting nutrition education, and engaging community members.

Total instruction time

Part One: 60 minutes<br>Part Two: 60 minutes

Photo: Farm Fresh Friday Meal, Livingston School District and Farm to School of Park County

### 2.6 Farm to School Foundations (Part One) Lesson Plan

## Lesson Goal

Participants will learn how to enhance school meal quality and improve student and parent perception of school meals through serving and promoting local foods, conducting nutrition education, and engaging community members. Part One of a two part webinar series.

## Learning Objectives

Objective 1: Participants will identify components and examples of successful farm to school programs.
Objective 2: Participants will describe how to implement Harvest of the Month in their school district.
Objective 3: Participants will understand how Harvest of the Month can contribute to improvement in school meal quality and perceptions of school meals.
Objective 4: Participants will identify how schools can encourage adventurous eaters, provide engaging learning experiences, and promote and improve school meals and snacks through farm to school and Harvest of the Month.

## Total Lesson Time

Total instruction time: 60 minutes

## Professional Development Learning Codes

Local Foods - Farm to School (1130), Nutrition Education (1200), Purchasing/Procurement (2400), Program Promotion (4120)

## Equipment/Supplies

- Desktop or laptop computer with functional webcam and microphone for each instructor
- Desktop, laptop computer, smart phone, or tablet for each participant, with functional microphone/audio source and webcam strongly encouraged
- Webinar platform
- Internet access


## Montana Cook Fresh Resources

- Montana Team Nutrition, Farm to School Foundations: Part One PowerPoint slides (2020)
- Montana Team Nutrition, Farm to School Foundations: Part One Script (2020)
- Montana Team Nutrition, Montana Farm to School Steps to Get Growing! Handout (2021)


## Lesson Plan

| Topic | Activity | Materials | Time |
| :---: | :---: | :---: | :---: |
| Welcome and introduction | - Welcome attendees <br> - Go over "Zoom etiquette" if necessary <br> - Encourage engagement via chatbox or unmuting microphone during discussion or Q\&A segments <br> - Introduce presenters <br> - Begin recording <br> - Lead attendees in introducing themselves either in main room or breakout rooms (if it is a large group) <br> - Review agenda | - Montana Team Nutrition, Farm to School Foundations: Part One PowerPoint slides and script used throughout lesson | 10 minutes |


| Farm to school basics | - Define farm to school and provide examples <br> - Demonstrate farm to school data/trends in Montana <br> - Discuss farm to school benefits <br> - Pause for questions |  | 10 minutes |
| :---: | :---: | :---: | :---: |
| Montana Harvest of the Month | - Share program basics and requirements and provide examples <br> - Demonstrate materials including showing video <br> - Share how to register |  | 15 minutes |
| Steps to success | - Share tips for success in implementing farm to school <br> - Lead participants in discussion of one farm to school success or challenge they have experienced. If group is larger, divide into breakout rooms. | - Montana Farm to School Steps to Get Growing! Handout | 10 minutes |
| Resources and opportunities | - Share relevant resources and upcoming events |  | 5 minutes |
| Discussion | - Provide opportunity for participants to ask questions and/or share experiences <br> - Gather input from participants about what topics they wish to see covered in more detail in part 2. |  | 5 minutes |
| Closing | - Remind about part 2 details, provide timeline for recording and resources to be shared <br> - Stop recording |  | 5 minutes |

### 2.7 Farm to School Foundations (Part Two) Lesson Plan

## Lesson Goal

Participants will learn how to enhance school meal quality and improve student and parent perception of school meals through serving and promoting local foods, conducting nutrition education, and engaging community members. Part two of a two-part webinar series.

## Learning Objectives

Objective 1: Participants will understand the opportunities and processes for purchasing local foods for National School Lunch Program, School Breakfast Program, Fresh Fruit and Vegetable Snack Program, and Afterschool Snack Program. Objective 2: Participants will follow procurement processes and regulations.
Objective 3: Participants will understand how farm to school Initiatives can contribute to improvement in school meal quality and perceptions of school meals.
Objective 4: Participants will Identify resources for recipes that feature local foods.

## Total Lesson Time

60 minutes

## Professional Development Learning Codes

Local Foods - Farm to School (1130), Nutrition Education (1200), Purchasing/Procurement (2400), Program Promotion (4120)

## Equipment/Supplies

- Desktop or laptop computer with functional webcam and microphone for each instructor
- Desktop, laptop computer, smart phone, or tablet for each participant, with functional microphone/audio source and webcam strongly encouraged
- Webinar platform
- Internet access


## Montana Cook Fresh Resources

- Montana Team Nutrition, Farm to School Foundations Evaluation
- Montana Team Nutrition, Farm to School Foundations: Part Two PowerPoint Slides (2020)
- Montana Team Nutrition, Farm to School Foundations: Part Two Script (2020)
- Montana Farm to School Website


## Suggested Resources

- Alaska Department of Education, Make it Local: Recipes for Alaska's Children Cookbook
- Massachusetts Department of Agriculture, Massachusetts Fresh from the Farms: Farm to School Cookbook (2018)
- National Center for Appropriate Technology, Montana Farm to Cafeteria Guide (2018)
- U.S. Department of Agriculture, Food and Nutrition Service, Procuring Local Foods Website
- Wisconsin Department of Public Instruction, American Indian Traditional Foods in USDA School Meals Programs: Wisconsin Farm to School Toolkit (2022)

Lesson Plan

| Topic | Activity | Materials | Time |
| :--- | :--- | :--- | :--- |
| Welcome and | $\bullet$ Welcome attendees |  |  |
| Introduction | $\bullet$ Go over "Zoom etiquette" if necessary <br> $\bullet$ <br> $\bullet$ Introduce presenters | Farm to School Foundations: Part <br> Two PowerPoint | 10 minutes |


|  | - Start recording <br> - Lead attendees in introducing themselves either in main room or breakout rooms (if it is a large group) <br> - Review agenda |  |  |
| :---: | :---: | :---: | :---: |
| Purchasing local foods | - Guides + resources <br> - Procurement regulations + procedures <br> - Quiz for produce regulations <br> - Finding local foods <br> - Provide examples of different sources <br> - Show an example of a search using a local food directory <br> - Communicating with vendors <br> - Managing cost <br> - Food safety <br> - Garden to Cafeteria <br> - Allow time for questions | - Farm to School Foundations: Part Two PowerPoint <br> - Montana Farm to Cafeteria Guide <br> - USDA Local Procurement Webpage <br> - Montana Farm to School Website | 25 minutes |
| Recipe resources | - Montana Harvest of the Month recipe resources <br> - List and discuss school nutrition recipe resources <br> - Encourage participants to share their favorite recipes featuring local food and/or cookbooks. Gather any resources that are shared and include in follow-up email. | - Farm to School Foundations: Part Two PowerPoint | 10 minutes |
| Resources and opportunities | - Share relevant resources and upcoming events | - Farm to School Foundations: Part Two PowerPoint <br> - Examples of recipe resources to share: <br> - Massachusetts Department of Agricultural Resources, Massachusetts Fresh from the Farms: Farm to School Cookbook (2018) <br> - Alaska Department of Education, Make it Local: Recipes for Alaska's Children Cookbook <br> - Wisconsin Department of Public Instruction, American Indian Traditional Foods in USDA School Meals Programs: Wisconsin Farm to School Toolkit (2022) | 5 minutes |
| Discussion | - Provide opportunity for participants to ask questions and/or share experiences | - Farm to School Foundations: Part Two PowerPoint | 5 minutes |


| Closing | $\bullet$Remind about part 2 details, provide <br> timeline for recording and resources to <br> be shared | $\bullet$Farm to School Foundations: Part <br> Two PowerPoint | 2 minutes |
| :--- | :--- | :--- | :--- | :--- |
| Post webinar <br> evaluation | $\bullet$Conduct post training evaluation. This <br> may be completed during the webinar <br> itself using the poll options of the video <br> conferencing platform, or a survey link <br> may be sent out directly following the <br> webinar | $\bullet$Farm to School Foundations <br> Evaluation | 10 minutes |



# Making the Healthy Choice the Easy Choice Lesson Plan 

Participants will learn simple, low-cost strategies for using the cafeteria environment to influence student food choices through healthy lunchroom design, service line modifications, and best practice checklists.

Total instruction time 55 minutes

Photo: Salad bar, Belfry School District

### 2.8 Making the Healthy Choice the Easy Choice Lesson Plan

## Lesson Goal

Participants will learn simple, low-cost strategies for using the cafeteria environment to influence student food choices through healthy lunchroom design, service line modifications, and best practice checklists.

## Learning Objectives

Objective 1: Participants will discover service line tricks and tips to make the healthy choice the eye-appealing and easy choice.
Objective 2: Participants will learn simple and successful techniques used in Montana Schools to improve customer service, promote healthy choices, and decrease food waste.
Objective 3: Participants will learn how to use the Best Practices Checklists for school breakfast, school lunchrooms, and salad bars to assess and enhance their school meals program.

## Total Lesson Time

55 minutes

## Professional Development Learning Codes

Nutrition (1000), Operations (2000), Healthy School Environment (3230), Communications and Marketing (4000), Pleasant and Positive Mealtimes (5140)

## Equipment/Supplies

- Laptop computer with internet access
- Projector or other equipment to display slides


## Montana Cook Fresh Resources

- Montana Team Nutrition, Making the Healthy Choice the Easy Choice PowerPoint Slides (2022)
- Montana Team Nutrition, Breakfast Boosts Brainpower Checklist (2022)
- Montana Team Nutrition, Designing Healthy Lunchrooms Checklist (2022)
- Montana Team Nutrition, Eat the Rainbow Salad Bar Checklist (2022)
- Montana Harvest of the Month, Web Portal
- Montana Harvest of the Month, Taste Test Toolkit (2022)


## Suggested Resources

- Stanford Mind and Body Lab, Edgy Veggies Toolkit

Lesson Plan

| Topic | Activity | Materials | Time |
| :--- | :--- | :--- | :--- |
| Welcome and <br> introductions | • Welcome class <br> $\bullet$ Review goals of the lesson <br> • Ask participants to introduce themselves <br> with name, and typical number of lunch <br> meals served | • Making the Healthy Choice the <br> Easy Choice PowerPoint Slides <br> (2022) | 5 minutes |
| Introduction to <br> choice <br> architecture | Review how our environment effects our <br> food choices <br> Define choice architecture and <br> behavioral economics | Making the Healthy Choice the <br> Easy Choice PowerPoint Slides <br> (2022) | 5 minutes |


|  | - Ask participants: "How does the layout of your lunchroom nudge students to make healthy choices?" |  |  |
| :---: | :---: | :---: | :---: |
| Strategies to effect choice and nudge healthy choices | - Review strategies to increase convenience for your customers such as: <br> - Offer choices and design your service line for quick choices <br> - Offer grab and go options <br> - Minimize wait time in lines <br> - Put meals by main entrance/exit door <br> - Make the healthiest choice the shortest reach possible (such as placing white milk in front of chocolate milk) <br> - Slicing or wedging fruit <br> - Ask participants: "How do you increase convenience in your lunchrooms?" <br> - Review strategies to improve visibility such as: <br> - Eat appealing presentation matters! <br> - Use a mix of colors, textures, fresh/cooked <br> - Share photos of excellent meals to parents and customers know what to expect <br> - Place the salad bad in high traffic areas or use clear containers <br> - Draw the customers eyes towards what you want them to choose, such as putting fruits and vegetables first in the service line <br> - Ask participants, "How do you increase visibility in your lunchrooms?" <br> - Review how to enhance taste expectations, such as: <br> - Use interesting names on your menus <br> - Invite graduating seniors to name their favorite school meals - or promote your school colors, mascot, local places, etc. <br> - Offer samples or taste tests for new items <br> - Get customers excited by participating in Montana Harvest of the Month <br> - Ask participants, "How do you enhance taste expectations in your lunchrooms?" | - Making the Healthy Choice the Easy Choice PowerPoint Slides (2022) | 5 minutes |
| Group activity with the Edgy Veggies Toolkit | - Show the Stanford Mind and Body Lab, Edgy Veggies Toolkit. Provide example of renaming a recipe with the toolkit. | - Making the Healthy Choice the Easy Choice PowerPoint Slides (2022) | 10 minutes |


|  | - Divide participants into groups using existing tables. <br> - Ask the participants to rename one of their school recipes (a recipe that they'd like to promote at school lunch). <br> - Ask participants to report out the original name and new name(s). | - Stanford Mind and Body Lab, Edgy Veggies Toolkit |  |
| :---: | :---: | :---: | :---: |
| Best practice checklists | - Show the Designing Healthy Lunchrooms Checklist <br> - Show the Eat the Rainbow Salad Bar Checklist <br> - Show the Breakfast Boosts Brainpower Checklist | - Designing Healthy Lunchrooms Checklist <br> - Eat the Rainbow Salad Bar Checklist <br> - Breakfast Boosts Brainpower Checklist | 10 minutes |
| Peer sharing activity | - Ask participants to choose a partner and pick one of the checklists to review together. Participants should work with their partner to answer the following questions: <br> - One thing they already do well from the checklist <br> - One thing they don't currently do that they would like to try | - Designing Healthy Lunchrooms Checklist <br> - Eat the Rainbow Salad Bar Checklist <br> - Breakfast Boosts Brainpower Checklist |  |
| Examples around Montana | - Show picture examples of positive strategies and positive choice influencers in Montana school lunchrooms <br> - Promote Montana Harvest of the Month program and the Harvest of the Month Taste Testing guide | - Making the Healthy Choice the Easy Choice PowerPoint Slides (2022) <br> - Montana Harvest of the Month, Web Portal <br> - Montana Harvest of the Month, Taste Test Toolkit (2022) | 10 minutes |
| Goal setting activity | - On a piece of paper, ask participants to write down: <br> - One choice architecture strategy (action) you are doing well in your program. <br> - One new strategy you learned (a new idea) in this session <br> - One simple change you can make in this upcoming school year to improve customer service, nudge healthy choices, or decrease waste <br> - Ask 1-2 people to share their answers to the group <br> - Recommend setting simple goals (choose 1 or 2 strategies from only 1 checklist at a time). Selecting too many strategies to work on at once may be too overwhelming and not effective |  | 5 minutes |
| Wrap up | - Answer any remaining questions |  | 5 minutes |

Notes
Encouraging audience participation allows the audience to learn from each other as much as possible. It is helpful to hear what other schools are doing.


## Meal Pattern Lesson Plan

Participants will understand how to serve reimbursable meals for the National School Lunch Program and School Breakfast Program, including Offer vs. Serve, vegetable subgroups, the whole grain rich requirement, and portion sizes for all meal components.

Total instruction time

## 3 hours

Photo: Lunch Tray, courtesy of Greenfield Elementary

### 2.9 Meal Pattern Lesson Plan

## Lesson Goal

Participants will understand how to serve reimbursable meals for the National School Lunch Program and School Breakfast Program, including Offer vs. Serve, vegetable subgroups, the whole grain rich requirement, and portion sizes for all meal components.

## Learning Objectives

Objective 1: Participants will recognize the components for a reimbursable meal and crediting requirements for each component.
Objective 2: Participants will understand the Offer versus Serve service method.
Objective 3: Participants will understand portion sizes in meal pattern requirements.
Objective 4: Participants will identify what food items are considered whole grain rich.
Objective 5: Participants will explore new recipes to consider for future menus.

## Total Lesson Time

3 hours

## Professional Development Learning Codes

USDA Nutrition Requirements (1110), CN Labeling and Crediting (2150), Portion Sizes/Special Diets (2210), Offer Versus Serve (2220), Reimbursable Meals (2310)

## Equipment/Supplies

- Compartment style lunch trays
- Digital scale
- A variety of different sized spoodles and ladles (recommended: 2 oz and 4 oz )
- A variety of different sized scoops (recommended: \#8 (1/2 cup), \#12 (1/3 cup), and \#16 (1/4 cup))
- 114 oz. can peaches, pears or other fruit
- 116 oz. bag cut carrots or other fresh vegetables
- Whole grain food item such as 2 oz dinner roll or hamburger bun
- Variety of grain food labels that includes list of ingredients
- Folders to assemble participant packets from handouts listed below


## Montana Cook Fresh Resources

- Montana Team Nutrition, Breakfast Boost Brainpower Checklist (2022)
- Montana Team Nutrition, Eat the Rainbow Salad Bar Checklist (2022)
- Montana Team Nutrition, Meal Component Crediting Resource (2022)
- Montana Team Nutrition, Montana Cook Fresh Meal Pattern Lesson Evaluation (2021)
- Examples of school menus to demonstrate meal combinations


## Suggested Resources

- Institute of Child Nutrition, Basics at a Glance Poster (2019)
- Montana Office of Public Instruction, School Nutrition Programs, NSLP - 5 Day Meal Pattern Handout (2021)
- Montana Office of Public Instruction, School Nutrition Programs, SBP - 5 Day Meal Pattern Handout (2021)
- Montana Office of Public Instruction, School Breakfast Program: The Simplified Breakfast Meal Pattern K-12 Handout (2021)
- Quantity recipe books, such as:
- Vermont FEED, Vermont New School Cuisine
- U.S. Department of Agriculture, Food and Nutrition Service, Recipes for Healthy Kids Cookbook for Schools (2017)
- Wisconsin Department of Public Instruction, American Indian Traditional Foods in USDA School Meals Programs: Wisconsin Farm to School Toolkit (2022
- U.S. Department of Agriculture, Food and Nutrition Service, Offer Versus Serve Tip Sheet for School Food Service Managers (2020)
- U.S. Department of Agriculture, Food and Nutrition Service, Whole Grain Resource for the National School Lunch and School Breakfast Programs (2020)
- Washington Office of Superintendent of Public Instruction, Vegetable Subgroup Handout


## Lesson Plan

| Topic | Activity | Materials | Time |
| :---: | :---: | :---: | :---: |
| Welcome, review agenda, and ice breaker | - Welcome participants <br> - Review objective and agenda of training <br> - Choose to complete one of the two icebreaker activities: <br> - Find 10 things in common icebreaker <br> - Split participants into pairs or small groups and hand each pair a piece of paper. Each pair is responsible for finding 10 things they have in common with one another. Remember to tell everyone easy copouts aren't allowed, like "we both have hands". Once they find 10 things they have in common, they share their discoveries with the group. Depending on how many people are there, this could be done together as one group <br> - Candy Icebreaker Game <br> - Get a bag of multicolored candy and pass them out to the group. Whatever colors of candy the participant gets mean they answer specific questions about themselves using the following color key: <br> - Orange: What's the best vacation spot you have ever been to? | - Materials for chosen icebreaker activity | 25 minutes |


|  | - Red: If you were a vegetable, what vegetable would you be and why? <br> - Blue: What is your favorite meal and why? <br> - Brown: If you could have any superhero quality, what would it be? <br> - Yellow: What is the best part of your work week? <br> - Green: If you woke up tomorrow as an animal, what animal would you want to be and why? |  |  |
| :---: | :---: | :---: | :---: |
| Meal components and demonstration of portion Sizes | - Review the five meal components and the minimum amounts for crediting. <br> - Using the serving spoons, the instructor demonstrates a serving size of fruit using the canned fruit on a lunch tray <br> - Using the serving spoons, demonstrate a serving size of vegetables using the fresh cut vegetables on a lunch tray <br> - Discuss why it is important to use consistent serving sizes, and what serving sizes are appropriate for each age group <br> - Share the example grain labels with the class. Review what is considered whole grain rich, and how to identify a whole grain item <br> - Using the scale, weigh the whole grain item (such as the dinner roll and hamburger) and discuss ounce equivalent for crediting whole grains | - Meal Component Crediting Resource <br> - Serving utensils <br> - 14 oz canned fruit <br> - 16 oz bag fresh vegetables such as carrots <br> - Compartment style lunch trays <br> - Whole grain food labels <br> - Whole grain food item (such as dinner roll or hamburger bun) <br> - USDA Whole Grain Resource | 20 minutes |
| Break | - Take a break |  | 10 minutes |
| Lunch meal pattern and Offer versus Serve | - Review the meal pattern for K-5, 6-8, 9-12 and examples of reimbursable meals <br> - Review the importance of serving reimbursable meals and repercussions for findings of non-reimbursable meals in administrative reviews <br> - Review Offer versus Serve and have attendees identify the variety of reimbursable meals from one menu | - Montana Office of Public Instruction, School Nutrition Programs, NSLP - 5 Day Meal Pattern Handout (2021) <br> - U.S. Department of Agriculture, Food and Nutrition Service: Offer Versus Serve Tip Sheet for School Food Service Managers (2020) <br> - Washington Office of Superintendent of Public Instruction, Vegetable Subgroup Handout <br> - Sample lunch menu | 35 minutes |
| Breakfast meal pattern and | - Review the meal pattern for K-5, 6-8, 9-12 and examples of reimbursable meals | - Montana Office of Public Instruction, School Nutrition | 30 minutes |


| Offer versus Serve | - Review Offer versus Serve and have attendees identify a variety of reimbursable meals from one sample menu | Programs, SBP - 5 Day Meal Pattern Handout (2021) <br> - Montana Office of Public Instruction School Breakfast Program: The Simplified Breakfast Meal Pattern K-12 Handout <br> - Montana Team Nutrition Breakfast Boost Brainpower Checklist <br> - Sample breakfast menu |  |
| :---: | :---: | :---: | :---: |
| Break | - Take break |  | 10 minutes |
| Using salad bars to meet meal pattern requirements | - Discuss use of salad bars for providing choices/requirements of fruits and vegetables and how to use salad bars to meet requirements for a reimbursable meal | - Montana Team Nutrition Eat the Rainbow Salad Bar Checklist | 15 minutes |
| Exploring new recipes for menus | - Ask attendees to review recipes in a variety of quantity recipe books <br> - Ask participants to choose 1-2 or that they would like to try <br> - Discuss how recipes are credited and how it would fit into a menu | - Quantity recipe books of instructor's choice | 20 minutes |
| Q\&A and wrap up | - Allow time for questions. |  | 10 minutes |
| Post test | - Attendees take the post training evaluation | - Montana Cook Fresh Meal Pattern Training Post Evaluation | 5 minutes |

## Notes

It is recommended that instructors review all the handouts in the Montana Cook Fresh Resources and Suggested Resources section of this lesson plan prior to the training and choose which handouts they would like to share with participants. Print out a copy of each handout and assemble a participant folder for each participant so that as the lesson progresses instructors can point participants to each handout. For the quantity recipe books, instructors can print out a variety of recipes or the whole recipe book of choice so that participants can take the recipes home. For a virtual delivery of this course, consider preparing PowerPoint slides with information from the handouts and be prepared to send out a follow up email with all the links to the resources for participants to access. The post training evaluation can be conducted either using the quiz function of the video conferencing software of choice, or through a follow up online survey link.


## Veggielicious! Lesson Plan

Participants will receive a broad overview of vegetables in USDA Child Nutrition Programs including vegetable subgroups, menu planning tips, eye-appealing presentation, creative ideas to enhance vegetable variety on salad bars and more!

Instructor preparation time

## 30-60 minutes

Total instruction time 80 minutes

Photo: Fresh beets, courtesy of Philipsburg School District

### 2.10 Veggielicious! Lesson Plan

## Lesson Goal

Participants will receive a broad overview of vegetables in USDA Child Nutrition Programs including vegetable subgroups, menu planning tips to successfully meet the vegetable component in the NSLP meal pattern, eye-appealing presentation, creative ideas to enhance vegetable variety on salad bars and main service line, tips for taste testing new recipes, and reliable sources for tasty colorful school recipes.

## Learning Objectives

Objective 1: Participants will identify the 5 vegetable subgroups and become familiar with the variety of vegetables within each group. Objective 2: Participants will participate in a taste test of at least 2 vegetable recipes.
Objective 3: Participants will learn best practices to promote vegetables to students and staff, increase the variety of vegetable choices and decrease food waste.
Objective 4: Participants will be introduced to the Eat the Rainbow Salad Bar Checklist, a simple tool to enhance their salad bar.

## Total Lesson Time

Instructor preparation time: 30-60 minutes, depending on recipes made ahead of time
Total instruction time: 80 minutes

## Professional Development Learning Codes

Menu Planning (1100), Montana Harvest of the Month (1240), General Nutrition (1300), Food Production (2100), Communications and Marketing (4100)

## Equipment/Supplies

- Laptop computer with access to connect to the internet
- Cleaning/disinfecting wipes
- Nitrile gloves for food preparation
- Colorful serving trays and/or tablecloth
- Two or more pre-made recipes (such as Tomato Cucumber Parsley Salad, the Sun Butter Hummus or White Bean Dip)
- Small souffle or sample cups
- Several serving spoons or plastic spoons
- Napkins
- Supplies for two Tried It, Liked It, Loved It taste tests
- 2 separate poster boards with recipe name, choices, and stickers to vote


## Montana Cook Fresh Resources

- Montana Harvest of the Month materials for at least one food item including poster, Cafeteria Bites Newsletter, Classroom Bites Newsletter, and recipe cards
- Montana Harvest of the Month, Taste Test Toolkit (2022)
- Montana Team Nutrition, Veggielicious! PowerPoint Slides
- Montana Team Nutrition, Eat the Rainbow Salad Bar Checklist (2022)


## Suggested Resources

- Minnesota Department of Health, Physical Activity and Nutrition Program, A Field Guide to Salad Bars in Schools (2012)
- Montana Office of Public Instruction, School Nutrition Programs, NSLP - 5 Day Meal Pattern Handout (2021)
- National Food Service Management Institute, The University of Mississippi, HACCP Sample Standard Operating Procedures, Preventing Contamination at Food Bars (2005)
- Project Bread, Let's Cook Healthy School Meals Cookbook, White Bean Dip, Tomato Cucumber Parsley Salad, and Sun Butter Hummus Recipes
- Stanford Mind and Body Lab, Edgy Veggies Toolkit
- U.S. Department of Agriculture, Food and Nutrition Service, Offer Versus Serve Tip Sheet for School Food Service Managers (2020)
- U.S. Department of Agriculture, Food and Nutrition Service, USDA Foods Available List
- U.S. Department of Agriculture, Food and Nutrition Service, The Great Garden Detective Adventure, Vegetable Subgroup Dice Activity (2013)
- Washington Office of Superintendent of Public Instruction, Vegetable Subgroup Handout

Lesson Plan

| Topic | Activity | Materials | Time |
| :---: | :---: | :---: | :---: |
| Instructor preparation for taste tests | - Prepare recipes in advance of lesson. <br> - Clean surface area. <br> - Set up taste testing area. <br> - Arrange taste test just prior to starting class so that the food stays cold/fresh. <br> - Place 1-2 oz serving in a small souffle cup, or if serving from the bowl, use an appropriate serving utensils and small paper plates. <br> - Hang the Tried It, Liked It, Loved It posters, organize the voting method (stickers, dried beans in cup, marker tally, etc.) <br> - Refer to the Montana Harvest of the Month, Taste Test Toolkit (2022) for additional instructions on setting up a taste test. | For set up, the instructor will need: <br> - Cleaning/disinfecting wipes <br> - Nitrile gloves <br> - Colorful serving tray or tablecloth/dish cloths <br> - Small souffle or sample cups <br> - Several serving spoons or plastic spoons <br> - Napkins <br> Bring 2-3 recipes (already prepared) to taste test. Consider using a Harvest of the Month recipe or other simple vegetable recipes. Examples: <br> - Tomato Cucumber Parsley Salad <br> - Sun Butter Hummus <br> - White Bean Dip | 10 minutes |
| Instructor preparation for classroom set up | - Place participant handouts on the tables or on a display table. <br> - Hang up a Harvest of the Month Poster <br> - Display the other Harvest of the Month resources <br> - If taking attendance, place sign in roster in an easy to see location near the back of the room for participants to sign upon entering. Then, route the roster around the room in the last 15 minutes of the lesson. <br> - If doing the Vegetable Subgroup Dice activity, make sure the dice are already assembled before the training | Participant handouts include: <br> - Montana Team Nutrition, Eat the Rainbow Salad Bar Checklist <br> - Montana Office of Public Instruction, School Nutrition Programs, NSLP - 5 Day Meal Pattern Handout (2021) <br> - Washington Office of Superintendent of Public Instruction, Vegetable Subgroup Handout <br> - U.S. Department of Agriculture, Food and Nutrition Service: Offer Versus Serve Tip Sheet for School Food Service Managers (2020) <br> - Copy of recipes (including source of recipes) | 10 minutes |
| Welcome and introductions | - Welcome participants <br> - Share goals of the lesson | - Veggielicious! PowerPoint Slides | 5 minutes |


|  | - Introductions - name, school name, and typical \# of lunch meals served |  |  |
| :---: | :---: | :---: | :---: |
| Introduce <br> Vegetable <br> Subgroups | - Introduce the 5 vegetable subgroups and the reason why a variety of color and subgroups is important for health. <br> - Review the vegetable subgroup poster. <br> - Play the Vegetable Subgroup Dice activity. Break room into 4-5 sections. Each section gets one dice. Each person should take a turn rolling the dice and: <br> 1. Read the vegetable and the subgroup it's in from the dice roll. Give another example of a vegetable in that same subgroup. <br> 2. What vegetable do they usually serve in that subgroup? <br> 3. What is another less common vegetable in that subgroup which they could try? | - Veggielicious! PowerPoint Slides <br> - Washington Office of Superintendent of Public Instruction, Vegetable Subgroup Handout <br> - U.S. Department of Agriculture, Food and Nutrition Service, The Great Garden Detective Adventure, Vegetable Subgroup Dice Activity (2013): 2 printed sets of vegetable subgroup dice, folded into a dice shape and ready to roll. | 10 minutes |
| Review of meal pattern and offer vs. serve | - Review of meal pattern with emphasis on vegetable requirements. <br> - Point out the difference of planning the meal to meet the daily/weekly requirements vs. offering the meal on the service line. <br> - Encourage using Offer vs. Serve to increase choice and decrease waste. | - Montana Office of Public Instruction, School Nutrition Programs, NSLP - 5 Day Meal Pattern Handout (2021) <br> - U.S. Department of Agriculture, Food and Nutrition Service: Offer Versus Serve (OVS) Tip Sheet for School Food Service Managers (2020) | 5 minutes |
| Introduce the Eat the Rainbow Salad Bar Checklist | - Use the many slides/photos to show the audience how they can promote their salad bar, make it accessible and inviting, eye-appealing, and colorful | - Veggielicious! PowerPoint Slides <br> - Eat the Rainbow Salad Bar Checklist <br> - Montana Harvest of the Month materials for at least one food item including poster, Cafeteria Bites Newsletter, Classroom Bites Newsletter, and recipe cards | 10 minutes |
| Best Practices for trying new recipes, taste testing and getting students involved. | - Discuss how the Salad bar is the perfect spot to showcase new recipes, featured veggies, and local foods. <br> - Use signage to showcase items. Aim for eye-appeal. Use the Edgy Veggies strategies. <br> - Ask the audience to try the sample recipes and vote in a taste test. Get feedback on what they liked and/or didn't like. <br> - Ask the audience to name one of the 2 recipes using the Edgy Veggie naming. <br> - Encourage increasing color and variety by: | - Veggielicious! PowerPoint Slides <br> - Montana Harvest of the Month Taste Test Toolkit (2022) <br> - Stanford Mind and Body Lab, Edgy Veggies Toolkit | 15 minutes |


|  | - Trying new recipes (refer the sources) and/or offering the same item in a different way (sweet pepper rings instead of sticks, carrot coins vs. sticks, tomato slices vs. grape tomatoes) - track consumption on your production records (or track student preferences on salad bar production record) |  |  |
| :---: | :---: | :---: | :---: |
| Food Safety on Salad Bars | - Refer to two good resources for salad bar food safety and refer to local county Registered Sanitarian for more guidance. | - Veggielicious! PowerPoint Slides <br> - National Food Service <br> Management Institute, The University of Mississippi, HACCP Sample Standard Operating Procedures, Preventing Contamination at Food Bars (2005) <br> - Minnesota Department of Health, Physical Activity and Nutrition Program, A Field Guide to Salad Bars in Schools (2012) | 5 minutes |
| Procurement | - Balance food cost with a blend of local foods and USDA Foods list. <br> - Ideas to use USDA Foods on the salad bar, in recipes, etc. <br> - Ask audience how they use USDA foods on their salad bars/menu planning. | - Veggielicious! PowerPoint Slides <br> - Current USDA Foods list for that school year | 5 minutes |
| Wrap up and questions | - Ask for questions, pass the sign in roster around to ensure all people have signed in |  | 5 minutes |

## Notes

To ensure the class proceeds smoothly in the time allotted, it is recommended that all recipes are prepared and plated in sample cups for participants prior to the start of the class. This lesson can be modified to include different recipes and flavor profiles that are suited to the audience. Move the audience quickly through introductions, the Vegetable Subgroup Dice Game, and the Taste Testing Activity to be efficient with time.


# Roadmap to Building Quality School Meals Lesson Plan 

Participants will understand the benefits of scratch cooking, developing a vision for their school nutrition program, and setting and achieving SMART goals for their school nutrition program.

Total instruction time 120 minutes

Photo: Lunch tray, Gardiner School District

### 2.11 Roadmap to Building Quality School Meals Lesson Plan

## Lesson Goal

Participants will understand the benefits of scratch cooking, developing a vision for their school nutrition program, and setting and achieving SMART goals for their school nutrition program.

## Learning Objectives

Objective 1: Participants will learn a definition for quality school meals.
Objective 2: Participants will understand the importance of having a vision for their school nutrition program.
Objective 3: Participants will list the benefits of scratch cooking and identify where their program is on the spectrum of scratch cooking.
Objective 4: Participants develop a SMART goal that is directed towards meeting their vision and/or serving quality school meals.

## Total Lesson Time

120 minutes

## Professional Development Learning Codes

Food Production (2100), Purchasing/Procurement (2400), Communications and Marketing (4100)

## Equipment/Supplies

- A copy of the Roadmap to Building Quality School Meals, see Appendix
- Folders to make participant folders
- Pens
- Flipcharts
- Markers
- LCD projector
- Computer or laptop
- Stickers


## Montana Cook Fresh Resources

- Montana Team Nutrition, Roadmap to Building Quality School Meals (2022) + extra goal setting sheets
- Montana Team Nutrition, Breakfast Boost Brainpower Checklist (2022)
- Montana Team Nutrition, Eat the Rainbow Salad Bar Checklist (2022)
- Montana Team Nutrition, Meal Component Crediting Resource (2022)
- Montana Team Nutrition, Montana Cook Fresh Meal Pattern Lesson Evaluation (2021)
- Examples of school menus for food production section

Lesson Plan

| Topic | Activity | Materials | Time |
| :---: | :---: | :---: | :---: |
| Welcome, review agenda | - Welcome participants <br> - Introduction of trainers <br> - Review objective and agenda of training | - Participant folders <br> - Roadmap to Building Quality School Meals PowerPoint | 5 minutes |
| How do you define quality school meals? | - Ask audience: "What are some key words that define quality school meals?" <br> - Examples might be: |  | 10 minutes |


|  | - Tasty and eye appealing <br> - Made with foods following proper food safety rules <br> - Fresh <br> - Locally produced <br> - Made from scratch <br> - Made with USDA foods <br> - Meet the UDA meal pattern <br> - Show an example of a quality school meal made from the state <br> - Share Montana Team Nutrition definition: "Fresh, nutritious meals that meet student and cultural preferences, and include scratch cooked recipes made with local, regional, and USDA foods that meet USDA nutrition standards." <br> - Describe the benefits of scratch cooking: <br> - Fresh, appealing food = happy kids and happy parents <br> - Reduces sodium and added sugars <br> - Promotes healthy behavior among students <br> - Improves participation in school meal programs <br> - Generates savings and revenue <br> - Supports local farmers and economies |  |  |
| :---: | :---: | :---: | :---: |
| Defining the scratch cooking spectrum | - Ask participants to identify from a series of pictures of meals which they think is ready to serve, semi-scratch cooked, or scratch cooked <br> - Define each term: <br> - Scratch cooked = a meal or food item containing mostly fresh, whole foods with pantry staples and limited processed ingredients <br> - Semi scratch cooked - a meal or food item that contains some fresh foods and pantry stables, but also some processed ingredients <br> - Ready to serve = a meal or food item that contains mostly processed ingredients with few, fresh whole foods <br> - What are the benefits of each type of cooking? |  | 10 minutes |
| The importance of having a vision for your program | - Definition: A formal statement that expresses the aspirations and goals of your school nutrition program. One sentence. |  | 5 minutes |


|  | - Give examples from SNP and MTN. <br> - Cultivating healthy Montana children and communities by shaping lifelong positive food and physical activity habits. <br> - Giving kids a chance to eat fresh healthy meals (Choteau) <br> - A sign of our LOVE - Huntley Project <br> - Ask if anyone has a Vision or thoughts for one? <br> - Important to know what you want to accomplish before devising a plan |  |  |
| :---: | :---: | :---: | :---: |
| Activity: Flipboard | - What is one goal you have in mind already for the next year? <br> - Do you have an idea for a vision statement? <br> - Where are you currently on the scratch cooking spectrum? <br> - Where do you want to be on the scratch cooking spectrum? |  | 10 minutes |
| What is the Roadmap for Building Quality School Meals? | - How to use the Roadmap <br> - Review 5 sections |  | 5 minutes |
| Food procurement Gretchen | - What is food procurement? <br> - Ask participants to complete the food procurement section and circle the area they are most interested in working on |  | 10 minutes |
| Food production | - What is food production? <br> - Ask participants to complete the food production section and circle the area they are most interested in working on |  | 10 minutes |
| Meal service | - What is meal service? <br> - Ask participants to complete the meal service section and circle the area they are most interested in working on <br> - Point participants towards Checklists | - Montana Team Nutrition, Breakfast Boost Brainpower Checklist (2022) <br> - Montana Team Nutrition, Eat the Rainbow Salad Bar Checklist (2022) <br> - Montana Team Nutrition, Meal Component Crediting Resource (2022) | 10 minutes |
| Culture | - What is culture? <br> - Ask participants to complete the culture section and circle the area they are most interested in working on |  | 10 minutes |
| Support and Infrastructure | - What is support and infrastructure? <br> - Ask participants to complete the culture section and circle the area they are most interested in working on |  | 10 minutes |


| Goal setting | - Tips for successful goal setting <br> - SMART Goal principles <br> - Instructor sets an example SMART goal <br> - Ask participants to set one SMART goal themselves <br> - Where to find resources for the Roadmap to help meet goals <br> - Ask 2-3 participants to share their goals | - Roadmap Goal Setting Worksheets | 20 minutes |
| :---: | :---: | :---: | :---: |
| Q\&A | - Answer any last questions |  | 5 minutes |

### 2.12 Choosing a Delivery Method

The lesson plans in this curriculum have been taught in three delivery methods: in person, virtual, and hybrid. It is up to the educator to decide which delivery method best suits their audience and intended lesson outcomes. Things to consider when choosing the delivery method of a training include:

- Content of training
- Available technology and target audience's comfort level with technology
- Desired number of participants
- Travel time and cost
- Budget for ingredients, supplies, and equipment



### 2.13 In-Person Trainings

## Benefits

- Maximizes hands on learning opportunities
- Generally, the preferred method of training for culinary classes
- Often the method that is most comfortable and familiar for school nutrition professional audiences


## Challenges

- Increased costs and travel time for participants and instructors; can be a barrier to participation
- Can be difficult to plan and coordinate in large or rural states
- Limits the number of participants due to size of training space
- Can be less accessible for participants that have second jobs or other obligations


## Best Practices

- Ensure your instructors have appropriate equipment well ahead of the training, including a projector, laptop, and other materials.
- Build in breaks throughout the training - consider having a 5-10-minute break for every hour of training.
- Prioritize participant engagement; reduce "lecture time" where the instructor is presenting to passive participants and consider how learning objectives can be achieved through interactive methods such as discussion, games, and activities.
- Set expectations and ground rules, such as:
- Be on time each day.
- Actively participate in class discussion and hands on cooking projects.
- Follow recommended food safety practices in the kitchen, including frequent hand washing.
- Be respectful of presenters by not having side conversations during instruction. (Each day, build in and allow for plenty of networking time and encourage participants to participate in less structured conversation with the topics guided by the participants themselves. They love to learn from each other, and to hear what they do in their own school kitchens.)
- Be kind and considerate to fellow attendees and work together as a team during cooking project activities.
- Turn off or silence cell phones during class time.
- Ask questions and remember that there are no bad questions.
- Have an open mind in learning new recipes, tasting the recipes, and expanding food preparation skills and school nutrition program knowledge.


## Culinary Instruction Best Practices

- When developing the agenda, allow for plenty of time for demonstrations and the cooking projects lesson as it normally takes 60-75 minutes for each group to prepare a few recipes. Clean up time is included in that time.
- At least two weeks prior to the class, the instructor should finalize the recipes to be used, scale the recipes to the number of participants expected at the training, and create a grocery list. Having the yield of six servings for recipes made in a culinary class was suitable for allowing all 25 participants/instructors to taste the item and reduce leftovers/waste.
- The instructor should use a grocery list to purchase all supplies the day before the training.
- The instructor should visit the training space in advance to ensure it has all the required equipment to prepare the recipes. The timing of the lesson may need to be modified depending on the recipes used.
- When assigning groups, instructors may assign participants randomly or pair more experienced cooks with less experienced cooks so that participants can learn from each other. Have participants work with different people (by assigning new groups) each day to allow more networking between the participants.
- Store recipes in a file sharing service such as Google Drive for participants to access them after the class. Share recipes in yields of 50 and/or 100 servings. Print out copies of all recipes used for participants to assemble participant
folders. Consider placing recipes to be used during class in clear plastic sleeves to protect them from getting dirty. Make a recipe folder for the instructor(s).


## Example: 2019 Montana Cook Fresh Leadership Institute

The 2019 Montana Cook Fresh Leadership Institute was an in-person workshop that started at $12: 30 \mathrm{pm}$ on Monday and concluded at 12:00 pm on Friday, for a total training time of 31.5 hours. The workshop was held at Montana State University Bozeman in Hannon Hall, in the Hospitality Management and Culinary Arts Kitchen and Training Room. Registration was \$250.00 per person, and included training materials, a chef coat/pants/cap/apron, lodging, four lunch meals, and five daily parking passes. Partner sponsorships paid for lodging, part of trainer costs which allowed for the registration cost to be kept low.

## Agenda at a Glance

| Monday - Day 1 (4.5 hours) |  |
| :--- | :--- |
| Time | Lesson Topic |
| 11:45 am | Registration and check in |
| 12:30 pm | Welcome, overview of agenda, pre-survey, introductions |
| 1:00 pm | Overview of nutrition programs from State Agency staff |
| $3: 15 \mathrm{pm}$ | Break |
| $3: 30 \mathrm{pm}$ | Inspiring words of wisdom from a guest speaker or peer educator |
| $4: 45 \mathrm{pm}$ | Kitchen tour and orientation to training space |
| $5: 15 \mathrm{pm}$ | Group dinner |

## Tuesday - Day 2 (7.5 hours)

| Time | Lesson Topic |
| :--- | :--- |
| 8:00 am | Review of agenda, overview of food safety |
| 8:30 am | Whole Grain Baking Lesson |
| 10:00 am | Break |
| 10:15 am | Whole Grain Baking Lesson continued |
| $12: 00 \mathrm{pm}$ | Lunch |
| 1:00 pm | Meal Pattern Lesson Plan - Breakfast |
| $2: 30 \mathrm{pm}$ | Expanding breakfast programs |
| $3: 30 \mathrm{pm}$ | Mise En Place and Knife Skills Lesson |
| $4: 30 \mathrm{pm}$ | Dismiss + visit to farmers market (optional) |

Wednesday - Day 3(8 hours)

| Time | Lesson Topic |
| :--- | :--- |
| 8:00 am | Production planning process |
| 9:00 am | Using Herbs and Spices for Flavor Enhancement Lesson |
| 10:00 am | Break |
| 10:15 am | Class photo |
| 12:00 pm | Equipment Demonstration Lesson |
| 1:00 pm | Meal Pattern Lesson Plan - Lunch |
| 2:00 pm | Veggielicious! Lesson |
| 3:00 pm | Break |
| 3:10 pm | Meal Pattern Lesson - Offer vs. Serve |
| $4: 00 \mathrm{pm}$ | Procurement and USDA Foods |
| $5: 00 \mathrm{pm}$ | Classes end |

Thursday - Day 4 (8 hours)

| Time | Lesson Topic |
| :--- | :--- |
| 8:00 am | Using Legumes |
| 9:00 am | Salad Bars, Entrees, Grab/Go |
| 9:45 am | Break |
| 10:00 am | Cooking Stations Time Saving Kitchen Hacks Demo |
| 12:00 pm | Lunch |
| 1:00 pm | Marketing Smarter Lunchrooms |
| 2:15 pm | MAPS |
| 3:00 pm | Break/ Educating Admin/Board |
| $4: 00 \mathrm{pm}$ | Building a Team/Personnel Issues |
| $5: 00 \mathrm{pm}$ | Dinner at Fork \& Spoon |

Friday-Day 5 (3.5 hours)
Time Lesson Topic
8:00 am Goal Setting/Action Planning
9:30 am Smart Snacks, Wellness Policy
9:45 am F2S/ Harvest of the Month
10:30 am Break/Resources Websites
11:00 am Post-Survey and Evaluation
11:30 am Door Prizes
12:00 pm Dismiss

### 2.14 Virtual Trainings

Each of these lessons have been delivered virtually through 1-hour webinars, 4-hour virtual workshops, and a 30-hour virtual Institute.

## Benefits

- Reduces of travel time and costs for participants and instructors
- Increases the number of people that can participate in a training
- Can be more convenient and accessible for school nutrition professionals
- Have the potential to be viewed "on demand" at the audience's convenience


## Challenges

- Participants and instructors may need to learn new and unfamiliar technology to participate
- Requires good internet connection and appropriate technology (i.e., laptop/computer with camera and microphone) for full participation in synchronous virtual classes
- Can be challenging to create natural engagement between participants and instructors
- Difficult to replicate full benefits of hands-on learning, particularly in regard to culinary classes


## General Best Practices

- Ensure instructors have and know how to use appropriate equipment ahead of the training, including a good internet connection, webcam, and microphone.
- Prioritize participant engagement. Reduce "lecture time" where the instructor is primarily speaking to passive participants and consider how learning objectives can be achieved through interactive methods such as discussion, games, breakout rooms, or collaborative sharing. Utilize interactive technology options such as whiteboards, breakout rooms, polling, etc.
- Follow a three-component class structure that balances screen time between asynchronous and synchronous activities, as demonstrated in the virtual Montana Cook Fresh Leadership Institute.
- Build in breaks throughout the training. Consider having a 5-10 minute break for every hour of training.
- Set expectations up front - should participants have their cameras on or off? How will the chat be used? When can participants unmute? How should participants ask questions?
- Build in ample networking time and encourage participants to unmute and participate in less structured conversation with the topics guided by the participants themselves.


## Webinar Best Practices

Webinars are presentations that take place virtually, allowing participants in different locations to see and hear the presenter, ask questions, and interact with the trainer via polls or a chat box. Here is a step-by-step guide for planning a successful webinar:

1. Select and confirm presenters and webinar assistant(s) (monitor chat box, helps with technology).
2. Schedule webinar.
3. Determine webinar platform, get connection information.
4. Create outreach materials and promote to target audience.
5. Develop PowerPoint slides and outline or script. Conduct a timed practice run to ensure content matches time scheduled.
6. Determine method for conducting post training evaluation. Pre-load questions into video conferencing polling software or create an online survey link that can be shared after the training.
7. Conduct "tech check" with presenters (at least one day in advance, preferably one week) to ensure that presenters can connect to the webinar platform with the device and equipment they plan to use, have good sound quality, understand how to use the platform, understand the agenda, and have their components prepared.
8. Send reminder to participants one day in advance with connection instructions and any relevant prompts.
9. Presenters should connect 15 minutes early to ensure technology is working.
10. Conduct and record training.
11. Edit training recording, convert PowerPoint to PDF ensuring that any links are functioning, prepare follow-up resources.
12. Send follow-up email to participants that includes link to recording of training, PowerPoint slides in PDF format, handouts/resources, and link to post training evaluation (optional).

## Virtual Culinary Classes Best Practices

- For a virtual class that will have a live culinary demonstration, it is recommended that the instructor(s) use a twocamera set up. One camera (can be the built-in camera on a laptop computer) will be the primary video feed displaying the instructor's face and the workstation, and an external camera on a tripod can be used for the secondary feed to show the instructor's point of view. It is also recommended that the instructor(s) have a wireless lapel microphone connected to the computer audio for improved audio quality. Photo 1 provides a visual demonstration of this set up.


Photo 1

- It is recommended that the instructors have a practice session with technology two weeks prior to class to ensure that the technology works properly. The set up may vary based on the type of equipment and video conferencing software being used. After the initial practice session, instructors should log in 30 minutes early for each session to ensure that the technology is working.
- At least three days before the class starts, instructors should prepare all handouts and recipes and send to participants so they can prepare all the necessary materials to participate from their own kitchens. See the recipe and equipment planning sheet in the appendix. Files may be shared via email or a shared link through a file sharing service such as Google Drive.
- Offer participants the opportunity to do a technology test before class if they have never used video conferencing before.


## Example: 2020 Montana Cook Fresh Leadership Institute

In 2020, Montana Team Nutrition adapted a pre-existing curriculum for the Montana Cook Fresh Leadership Institute into an entirely virtual training. Each day of the 2020 Leadership Institute included three hours of blended learning activitiesapproximately half of that time was devoted to live synchronous learning on video conferencing on Zoom combined with asynchronous self-paced work completed independently in D2L/Brightspace, an online learning platform. This structure was designed to maximize learning opportunities while also providing flexibility for busy school nutrition professionals during the era of COVID19. Participants received a total of 30 hours of professional development. Registration was $\$ 150$ per person, and included training materials, and a chef coat/pants/cap/apron.

## Technology Required

- Laptop or desktop computer (at least one per school district, but preferably one for each participant)
- Microphone or audio device to allow for participation (speaking) in video conferencing
- Speaker to allow for hearing video conferencing
- Camera or webcam (external or built into computer/laptop
- Participants can share equipment and join as a group. However, having each participant join separately with their own device allows for the best video and audio experience.


## Participant Equipment

- Cutting board - one per person and damp paper towels or cloth to put under the cutting board
- Chef knife - one per person
- 2 or more paring knives
- Scale to weigh ingredients (mechanical or digital)
- Rolling pin
- Tabletop mixer
- Additional utensils, small and large cooking equipment (a full list provided prior to the start of the Institute)
- Additional equipment based on chosen recipes from the Recipe and Equipment Planning Sheet
- Chef outfit (chef coat, pants, apron, and hat) provided by trainers as part of registration fees

Pre-Workshop Resources
Provide the following resources and Agenda-at-a-Glance to participants at least a week before the Institute to allow them to prepare for the class.

- Recipe and Equipment Planning Sheet
- Montana Cook Fresh Leadership Institute Assignment Checklist
- D2L/Brightspace Scavenger Hunt


## 2020 Montana Cook Fresh Leadership Institute Agenda-at-a-Glance

Monday - Day 1 (3 hours)

| Time | Activities | Section |
| :--- | :--- | :--- |
| $1: 00 \mathrm{pm}$ | D2L/Brightspace Scavenger Hunt/USDA Photo Release Form | Pre-Class |
| $1: 30 \mathrm{pm}$ | Introduction and Overview | Live Virtual Class |
| $3: 30 \mathrm{pm}$ | Individual Pre-Assessment | After Class |

Tuesday - Day 2 (3 hours)

| Time | Activities | Section |
| :--- | :--- | :--- |
| $1: 00 \mathrm{pm}$ | Menu Planner Chapters 1 \& 5, USDA Foods Report | Pre-Class |
| $1: 30 \mathrm{pm}$ | School Nutrition Programs Overview, USDA Regulations | Live Virtual Class |
| $3: 40 \mathrm{pm}$ | FFAVORS Video, USDA Foods Inventory Sheets | After Class |

Wednesday - Day 3 (3 hours)

| Time | Activities | Section |
| :--- | :--- | :--- |
| $1: 00 \mathrm{pm}$ | USDA Menu Planner Chapters 2 \& 3, Videos on Cooking with Grains | Pre-Class |
| $1: 30 \mathrm{pm}$ | Breakfast Program Meal Pattern, Whole Grain Recipes Demo | Live Virtual Class |
| 3:40 pm | Prepare a Whole Grain Recipe | After Class |

Thursday - Day 4 (3 hours)

| Time | Activities | Section |
| :--- | :--- | :--- |
| $1: 00 \mathrm{pm}$ | Yeast and Quick Bread Videos, Gather Ingredients for Baking after Class | Pre-Class |
| $1: 30 \mathrm{pm}$ | Whole Grain Baking Demonstration | Live Virtual Class |
| $2: 50 \mathrm{pm}$ | Bake a Yeast Bread or Quick Bread | After Class |

Friday - Day Five (3 hours)

| Time | Activities | Section |
| :--- | :--- | :--- |
| $1: 00 \mathrm{pm}$ | Food Buying Guide, Gather Ingredients for Grain Bowl | Pre-Class |
| $1: 30 \mathrm{pm}$ | NSLP, Production Records, Legumes Demonstration | Live Virtual Class |
| $3: 15 \mathrm{pm}$ | Prepare a Grain/Protein Bowl Recipe | After Class |

Monday - Day 6 (3 hours)

| Time | Activities | Section |
| :--- | :--- | :--- |
| $1: 00 \mathrm{pm}$ | Set up for Knife Skills, Gather Ingredients for After Class Recipe | Pre-Class |
| $1: 30 \mathrm{pm}$ | Knife Skills Demonstration, Quantity and Standardized Recipes | Live Virtual Class |
| $3: 30 \mathrm{pm}$ | Scale and Prepare a New Vegetable Recipe | After Class |

Tuesday - Day 7 (3 hours)

| Time | Activities | Section |
| :--- | :--- | :--- |
| $1: 00 \mathrm{pm}$ | Watch Harvest of the Month Video, Gather Ingredients for After Class Recipe | Pre-Class |
| $1: 40 \mathrm{pm}$ | Flavor and Color, Farm to School | Live Virtual Class |
| $3: 30 \mathrm{pm}$ | Make and Taste a Sensationally Seasoned Vegetable, Salad, or Soup Recipe | After Class |

Wednesday - Day 8 (3 hours)

| Time | Activities | Section |
| :--- | :--- | :--- |
| $1: 00 \mathrm{pm}$ | Back to School Resources, School Wellness Policy | Pre-Class |
| $1: 30 \mathrm{pm}$ | Roundtable on USDA Programs, Emergency Meal Service Toolkit, Discussion time | Live Virtual Class |

Thursday - Day 9 (3 hours)

| Time | Activities | Section |
| :--- | :--- | :--- |
| $1: 00 \mathrm{pm}$ | Equipment Show and Tell, School Nutrition Professional Action Planner | Pre-Class |
| $1: 30 \mathrm{pm}$ | Equipment Review, Goal Setting, Cartewheel Q\&A | Live Virtual Class |
| $3: 10 \mathrm{pm}$ | Goal Setting, Individual Appointments | After Class |

Friday - Day 10 (3 hours)

| Time | Activities | Section |
| :--- | :--- | :--- |
| $1: 00 \mathrm{pm}$ | Review Emergency Plan, Wrap-Up, and Graduation Ceremony | Live Virtual Class |
| $3: 00 \mathrm{pm}$ | Post Institute Evaluation | After Class |

### 2.15 Hybrid Trainings

It is possible to combine elements of a virtual training and an in person training to create a hybrid training opportunity.

## Benefits

- Combines the flexibility and accessibility of virtual training with the hands-on benefits of in person training
- Can be customized to meet the needs and preferences of participants


## Challenges

- Requires planning and preparation of both virtual and in person; can feel like planning two separate trainings instead of just one
- Costs and travel time for participants and instructors
- Requires extensive communication with participants so they understand what is virtual and what is in person
- Requires technology for the virtual components


## Best Practices

- The best practices for in person and virtual trainings both apply to hybrid trainings
- Clearly communicate which components are in person and virtual and what preparation and supplies are needed to participate for both sections.


## Example: 2021 Montana Cook Fresh Leadership Institute

In 2021, Montana Team Nutrition offered a hybrid Montana Cook Fresh Leadership Institute that combined a week of virtual lessons on school nutrition management (Part One) with a two-day in person culinary workshop (Part Two). Part One included 15 hours of live instruction and activities on video conferencing. Part Two of the Institute included 15 hours of inperson culinary training, for a total of 30 hours of professional development.

## Agenda-at-a-Glance

## Part One: School Nutrition Program Management Virtual Lessons

When: 1:00-4:00 pm
Where: Online using video conferencing

| Monday - Day 1 | Tuesday - Day 2 | Wednesday - Day 3 | Thursday - Day 4 | Friday - Day 5 |
| :---: | :---: | :---: | :---: | :---: |
| - Introductions and overview <br> - Icebreaker activity <br> - Zoom 101 <br> - School Nutrition Programs Overview | - Meal Pattern Lesson | - Preparing to go back to school <br> - Farm to school and local procurement <br> - Procurement and USDA foods | - Program roundtables <br> - Equipment show and tell, kitchen tours <br> - Applying for grants | - Making the Healthy Choice the Easy Choice Lesson |

Part Two: Two Day Culinary Workshop
When: Wednesday 9:30-5:00 and Thursday 8:00-4:00
Where: Culinary Arts Training Center

| Time | Day 1 | Time | Day 2 |
| :--- | :--- | :--- | :--- |
| $9: 30 \mathrm{am}$ | Check in | $7: 30 \mathrm{am}$ | Check in |
| 10:00 am | Welcome and introductions, tour of <br> kitchen and stations | $8: 00 \mathrm{am}$ | Welcome, recap of Day 1 |
| 10:30 am | Mise en Place and Knife Skills Lesson | $8: 15 \mathrm{am}$ | Cooking Project Lesson Plan |


| $11: 15 \mathrm{am}$ | Cooking Project Lesson | $10: 15 \mathrm{am}$ | Equipment Demonstration Lesson |
| :--- | :--- | :--- | :--- |
| $12: 15 \mathrm{pm}$ | Lunch | $10: 30 \mathrm{am}$ | Complete Cooking Project Lesson |
| $1: 00 \mathrm{pm}$ | Overview of measurements and weights | $12: 15 \mathrm{pm}$ | Lunch |
| $1: 30 \mathrm{pm}$ | Whole Grain Baking Lesson | $1: 00 \mathrm{pm}$ | Roadmap to Building Quality School Meals Lesson |
| $4: 30 \mathrm{pm}$ | Recap and Instructions for Day 2 | $3: 00 \mathrm{pm}$ | Post-Institute Evaluation and closing |

## Module 3: Consider Incentives, Identify Resources, and Implement Next Steps

The MCFI was developed to include the components of the Simple Model for Managing Complex Change Model. This five-component model includes the necessary factors to successfully create and manage complex change. The components are vision, skills, incentives, resources, and a plan. This section describes the incentives, resources, and action planning steps that can help school nutrition programs overcome challenges and create long lasting solutions.

### 3.1 Incentives

Incentives are helpful in motivating people to complete a task or training or to create a positive association with an activity. Having the right equipment in a school kitchen is important in enabling the cooks to be able cook from scratch. Montana Team Nutrition received funds from Share Our Strength - No Kid Hungry to provide each school nutrition program participating in the training program in SY2020-2021 an \$1,000 mini grant to purchase small equipment or supplies for food preparation and/or meal service.

Other incentives could include:

- Funds to support training costs for staff-either travel costs or costs for a trainer to come to the district.
- Bonus or raise to the food service employee after completing a training or changing their menu to include more fresh, local or from scratch cooked items that students enjoy.
- Positive recognition is an inexpensive way to motivate or incentivize staff and school nutrition programs. Social media posts highlighting successes (strive to include colorful, eye-catching photos of meals, students, lunchroom events and meals) and sharing success stories through peer groups is an effective motivator. It also provides an opportunity for directors/managers to learn from each other, share their creative ideas, and take pride in their work.

Ensuring that school food service directors/managers are aware of available grants at the national, state, and local levels is an important technical assistance step that state agencies can provide to local school districts.

### 3.2 Resources

In addition to the hours of professional development and culinary training, broad based support was provided to the participating school districts. Montana Team Nutrition and the Montana Office of Public Instruction invested in developing strong relationships with the school food service directors/managers and frontline staff. Strong and trusting relationships were created through personal communications (phone calls, webinar meetings, email correspondence); site visits to the schools; hosting regional trainings; arranging for peer educator visits; and building support from the top down by training and involving each layer of staffing in the process. Directors/managers receive the initial training followed by all staff training. Staff work together to create an action plan, ideally at an all staff training, and work together to meet their goals.

Staying in close contact with the schools throughout the project period allowed Montana Team Nutrition and the State Agency to offer targeted support to each school, collect outcomes data, and identify relevant topics and training needs. Communication was tailored to the individual needs/preferences of each school. Follow up phone calls yielded more detailed information than a follow up email.

Other resources that were provided include:

- Hosting a monthly School Nutrition Programs Chat webinar
- Utilizing social media and a statewide email listserv to stay in regular communication with directors
- Maintaining easy access to resources on State Agency and Montana Team Nutrition's websites
- Facilitating targeted school district meetings upon request, encouraging food service directors of similar size districts to network and problem-solve COVID19 related challenges.


### 3.3 Peer Education

The MCFI utilized a peer education network entitled the Montana School Food Service Peer Educator Network. This network is comprised of exemplary school food service directors and nutrition professionals across the state who are available to support and mentor school food service staff in serving healthy and cost-effective school meals. Peer educators are selected based upon their experience, unique expertise, and effective teaching abilities. Peer education is an effective and preferred strategy to educate directors/managers, support food service staff, and facilitate change.

## Benefits of Peer Education

- The peer educator model provides a framework of support to new school food service directors in a large, rural state.
- It helps connect new directors to a peer for support, advice, and information on needed topics. Additionally, it helps connect new directors to other professionals to build long-term professional relationships and engage them in the professional organization (Montana School Nutrition Association).
- Peer educators can assist in school nutrition trainings and workshops to provide real world experiences and expertise.


## Tips for Implementing a Peer Education Network in a Rural State

1. Local Team Nutrition or State Agency staff should start by identifying and recruiting peer educators. Peer educators should be experienced school food service directors or local chefs who have institutional food service experience.
2. Market the peer education program to partnering agencies through listservs, newsletters, program referrals, and training workshops. State Agency staff conducting administrative reviews can also refer directors for peer education, which is often the case with newly hired directors.
3. The interested school nutrition director should contact local Team Nutrition or State Agency program staff to initiate a peer education session. Program staff should determine the most appropriate peer educator to work with the interested school director based on their needs, size of program, and location. Training topics, mode of education (remote/on-site visit), and timeframe for peer education are determined. Training topics may include:

- Menu planning, meal service, and USDA record keeping requirements
- Scratch cooking and culinary skills
- Kitchen efficiency
- Menu/recipe development
- Recipe testing with staff and students
- Salad bars
- Expanded service options for school breakfast
- Procurement, including local food procurement

4. Local Team Nutrition or State Agency staff contact the peer educator, provide a summary of the training needs and timeframe, and connects them with the interested director to set up the education session.
5. The peer educator provides training or technical assistance to the director.
6. The peer educator completes a Peer Education Outcomes Report to summarize the education/training session and summarize recommendations for future education or suggestions to further support the program director/staff in meeting their needs and goal(s). The peer educator will also complete a timesheet to track and receive payment for their hours, per diem, mileage, and lodging. Per diem and mileage is based on the allowable State Agency rate.
7. The school nutrition director who received peer education is asked to complete a follow-up Peer Education Survey to rate the effectiveness of the peer education visit. Payment may be provided to the school district receiving the peer education at the end of the training support if requested. Allowable costs for reimbursement to school districts include substitute pay and mileage. Mileage would be an eligible cost if the director traveled to the peer educator's school district to observe their operation or receive training.

## Evaluation

When implementing a peer education network, Montana Team Nutrition recommends tracking the following information as part of an evaluation plan:

- Number of schools which requested peer education
- Number of hours provided by peer educators to school districts
- Training topics
- Satisfaction from recipients on value of peer education received and if the outcomes were achieved.
- Total costs associated with provided peer education

The Peer Education Outcomes Report and Peer Education Survey are included in the Appendix of this curriculum.

### 3.4 Follow Up and Next Steps

Each school food service director that completed a pre and post assessment package at the beginning and end of the training period received an outcome report from Montana Team Nutrition summarizing their program's strengths and areas to improve on in the future. It is valuable for school districts to see how they have progressed and to continue to set goals for the future. A great way to accomplish this is to encourage food service directors and staff to complete the Roadmap for Quality School Meals once a year to determine their next steps in setting goals for operating a quality school meal program. Consider strategies for keeping in touch with school districts that complete trainings so that they feel supported in achieving future goals and continue to be engaged in future opportunities for professional growth.

## Appendix

## Appendix A: The Managing Complex Change Model

| A Simple Model for Managing Complex Change |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Vision (a tormal statement that expresseas the aspirations and goals of an organization) | Skills (the abllity to do something woil, usually gained hirough trianing or or oxperionco) | Incentives something that - encourages or motivates somebody to do something) | Resources (somebody or something that information) | Plan (a method of doing something that is worked out in advance) | $=$ Change to bocome different, or make something or somebody different) |
|  | Skills | Incentives | Resources | Plan | $=$ Confusion |
| Vision |  | Incentives | Resources | Plan | $=$ Anxiety |
| Vision | Skills |  | Resources | Plan | $=$ Gradual Change |
| Vision | Skills | Incentives |  | Plan | = Frustration |
| Vision | Skills | Incentives | Resources |  | = False Starts |

Source: American Productivity and Quality Center, 1993
When you have a clear vision, the skills to complete the task, an incentive to complete the task, the resources and a clear plan you get Change.
When there is no clear vision you get Confusion. When you do not have the skills to complete the task you get anxiety. When you lack incentives for the individual to complete the task you get gradual change. When you lack the resources to complete the task you get frustration. When you lack a plan, you get false starts.

## Appendix B: Overall Initiative Assessment Package

## B. 1 Montana Cook Fresh Initiative Assessment Package Letter

Dear Food Service Director,

We are so excited for the opportunity to work with your school food service program in helping you serve high quality school meals that students enjoy through the Montana Cook Fresh Initiative. The overall goal of this 1+ year program will be to help you cook fresh, "from scratch" meals that appeal to your students and support their growth and health. The Montana Cook Fresh Initiative will build the knowledge, skills, and self-efficacy of your school food service staff from management to front line staff through professional development and technical assistance.

This comprehensive training program will consist of three phases, including Assessment, Implementation, and Evaluation. This correspondence is designed to explain the Assessment phase and request information about your food service program. The Assessment Phase information will allow you to reflect on your current operation's practices, staff's skill level, resources, and your short and long- term goals in serving more "from scratch" school meals. It will also help us to learn about your program to help us tailor training and technical assistance opportunities to meet your goals.

## Materials to be completed and returned during the Assessment Phase:

1. Montana Cook Fresh Initiative Quality School Meals Operations Pre-Survey (attached)
2. Food Frequency Chart (attached)
3. Copy(s) of October 2020 Breakfast and Lunch Menus
4. Copy(s) of February 2021 Breakfast and Lunch Menus
5. 5 photos of current meal service (include at least one lunch and breakfast meal)

We estimate it will take approximately 2 hours to complete and gather these materials. A detailed checklist of materials to return is included on page two of this letter. You may return items 1-4 in the included self-addressed, pre-paid envelope included or you can email/scan the documents electronically to gretchen.groves@montana.edu by March 31 ${ }^{\text {st }}, 2021$. Photos can be emailed. You are welcome to send us your October 2019/February 2020 menus or any other relevant information if you want us to see how your program was operating prior to COVID19, but this is completely optional.

Please free feel to contact us if you need further clarification. We understand you are a very busy professional and value your time. We really appreciate your cooperation in sending us the information requested in the Assessment Phase. Thanks again in advance for sending us this information.

Sincerely,


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Project Co-Director
kbark@montana.edu
406-994-5641


Molly Stenberg Project Co-Director stenberg@montana.edu 406-994-7217


Gretchen Groves
Evaluation Coordinator gretchen.groves@montana.edu 406-994-5996

## B. 2 Montana Cook Fresh Initiative Quality School Meals Operations Pre-Survey

## Survey Directions:

Please select the response for each question that best describes your current food service program operations and staff skills and practices. We recommend reading the entire survey first before you start to complete it. This way, you can gather the information you may need to answer the questions.

We recognize that the COVID19 pandemic has shifted school food service significantly. This survey will help Montana Team Nutrition to develop an aggregate understanding of changes in school food services across the state. As such, please answer questions based upon your school food service's practices at this time and not prior to the COVID-19 pandemic.

We estimate the survey will take approximately 1 hour or less to complete. Participation is voluntary, and you can choose to not answer any question that you do not want to answer, and you can stop at any time. There will be no penalty if you decide to decline to participate. Information will be kept confidential with Team Nutrition staff or contracted trainers. The district's name and your name will not be associated with any research findings.

If you have questions, feel free to contact Gretchen Groves at (406) 994-5996 or by email at gretchen.groves@montana.edu. Thank you in advance for your time and effort in completing this survey and returning it to Montana Team Nutrition by March 31 ${ }^{\text {st }}, 2021$.

Date: $\qquad$ School district: $\qquad$
Name:
Title:

## Preferred time and day of the week to contact you:

## Leadership and Vision

1. Over the last 6 months, how would you generally describe your school food service program's desire to change the way food is prepared and served? Please select one response.
a. Our food service program has not planned any changes to the way food is prepared and served in the last 6 months, and no action has been taken
b. Our food service program has discussed making changes to the way food is prepared and served in the last 6 months, but no action has been taken
c. Our food service program has discussed and made specific plans to make changes to the way food is prepared and served in the last 6 months, but no action has been taken yet
d. After making specific plans, our food service program has made changes to the way food is prepared and served in the last 6 months
e. After making and implementing specific plans, our food service program continues to make changes to the way food is prepared and served in the last 6 months
2. Does your school food service program have a mission or vision statement? Circle one: Yes/No/Unsure If yes, please write the mission or vision statement here:
3. How is the professionalism of your program portrayed to students and the public? Check all that apply.
$\square$ Staff uniforms portray they are professional cooks
$\square$ The monthly menu and other marketing materials are professionally designed
$\square$ The cafeteria is regarded as a place for students to learn about food, nutrition and healthy eating habits
$\square$ Food service director and/or staff participate in the school wellness policy committee
$\square$ Food service director and/or staff are listed in the directory on the school district website
$\square$ Food service staff certifications and professional development participation is documented and displayed in the cafeteria
$\square$ Food service director and/or staff work with administration or educators on food related projects

- Other:

4. During this school year, what methods have you used to promote the school meal program to students, parents, faculty and staff, and the community? Check all that apply.
$\square$ Menu sent home and posted on school website
$\square$ Promotional materials or information posted on the school or district website
$\square$ Promotional materials displayed on campus via menu boards, school TV or announcements, posters
$\square$ Promotional materials featured in the school newspaper, newsletter or local newspaper
$\square$ Promotional materials featured on social media (Facebook, Instagram, etc.)
$\square$ Invited family members to a school meal
$\square$ Partnered with teachers and staff on collaborative food and/or cooking projects
$\square$ Participated in and promoted Montana Harvest of the Month
$\square$ Other, describe:
5. Have you or your staff attended any of the following professional development activities in the last 2 years? Please check each activity that a staff member may have participated in:

| Professional Development Activity | Director | Manager | Other frontline staff |
| :--- | :--- | :--- | :--- |
| Office of Public Instruction (OPI) Wednesday <br> Webinars |  |  |  |
| Annual Montana School Nutrition Association <br> Conference |  |  |  |
| Workshop or Training Assistance with OPI, Montana <br> Team Nutrition, and/or Montana No Kid Hungry |  |  |  |
| National School Nutrition Association <br> Webinar/Workshops |  |  |  |
| Other (Please explain): |  |  |  |

6. In the next school year, what is one goal that you have for your school food service program?

What are your school nutrition program's strengths for meeting this goal?

- What are your school nutrition program's barriers for meeting this goal?

7. In the next three to five years, what is one goal that you have for your school food service program?

What are your school nutrition program's strengths for meeting this goal?
$\square$ What are your school nutrition program's barriers for meeting this goal?

Staff Skills, Attitudes, and Confidence Level in Meal Preparation
On a scale of 1 to 5 , with 1 being not at all confident and 5 being extremely confident, how confident are you in your food production staffs' overall ability to complete the following tasks? Use this scale to rate yourself if you are the only staff. Please write the corresponding number in the box to the right as demonstrated below.

| 1 |  |
| :--- | :--- |
| Not at all confident $\quad$ Not very confident $\quad$ Neutral $\quad$ Somewhat confident $\quad$ Extremely confident |  |
| Example: Handling knives safely and efficiently in food production | 4 |
| Handling knives safely and efficiently in food production |  |
| Reading and implementing a standardized recipe |  |
| Completing a daily production record for a breakfast or lunch meal |  |
| Tasting food throughout the production process and adjusting for flavor |  |
| Taking and recording temperatures in the cooking and serving process |  |
| Adjusting a recipe in a meal when food is being wasted |  |
| Implementing "just-in-time" or batch cooking production |  |
| Planning a menu using a nutrient analysis computer program such as Cartewheel or Nutrikids |  |
| Completing a "Smarter Lunchrooms Scorecard", Smart "Breakfasts Boost Brainpower Scorecard" or "Build a <br> Rainbow Salad Bar Checklist" |  |
| Preparing an entrée recipe (with three or more ingredients) from scratch using fresh, whole ingredients |  |
| Making and using a new recipe that includes a dark leafy vegetable, such as spinach or kale |  |
| Making and using a new recipe that includes dry beans or legumes such lentils or chickpeas |  |
| Making and using a new recipe that includes dark red/orange vegetables, such as carrots |  |
| Roasting vegetables such as potatoes, carrots, beets or squash |  |
| Making and using a new recipe featuring a locally produced food item in a meal |  |
| Preparing fruits, vegetables, and condiments to be offered on a salad bar |  |
| Preparing a homemade salad dressing from scratch |  |
| Preparing a "Flavor Station" for accompaniments to the salad bar or service line |  |
| Preparing a homemade soup from scratch |  |
| Baking whole grain breads, biscuits, muffins, or other grains from scratch |  |
| Baking whole grains using speed scratch method (speed scratch defined as starting with frozen dough) |  |
| Preparing pizza from scratch or partially from scratch using frozen pizza dough |  |
| Handling raw meat like ground beef or raw poultry |  |
| Preparing a sauce from scratch for a pasta or casserole dish, such as an alfredo or tomato sauce |  |
| Preparing burritos or tacos from scratch for breakfast or lunch menus |  |
| Using herbs and spices (such as basil, thyme, cumin) in recipes |  |

On a scale of 1 to 5 , with 1 being strongly disagree and 5 being strongly agree, how strongly would you agree or disagree with the following statements about your food service program overall? Please write the corresponding number in the box to right as demonstrated below.

| 1 | 2 | 3 | 4 | 5 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Strongly disagree | Somewhat disagree | Neutral | Somewhat agree | Strongly agree |  |
| Example: The food service staff create a welcoming cafeteria environment |  |  |  |  | 5 |
| The food service staff create a welcoming cafeteria environment |  |  |  |  |  |
| The food service staff displays respect and trust towards each other |  |  |  |  |  |
| The food service staff works as a team to complete tasks |  |  |  |  |  |
| Students have adequate time to eat breakfast and lunch in our cafeteria |  |  |  |  |  |
| The food service staff plans menus that meet USDA meal pattern and nutrition standard requirements |  |  |  |  |  |
| The food service program fully utilizes its UDSA Foods (formerly known as commodity) entitlement food production during the school year |  |  |  |  |  |
| The food service program uses mostly (greater than $75 \%$ ) standardized recipes |  |  |  |  |  |
| The food service program serves appealing kid friendly meals |  |  |  |  |  |
| The food quality is consistently good from day to day |  |  |  |  |  |
| The food service staff regularly prepares scratch cooked school meals |  |  |  |  |  |
| The food service staff is encouraged to try meals or recipes to ensure food tastes good |  |  |  |  |  |
| The food service program serves students efficiently |  |  |  |  |  |
| The Smart Snack Rule is implemented and enforced across the school district |  |  |  |  |  |
| The food service pr | am features local foods | menu at | ce a month |  |  |

To what extent are the following barriers to preparing more "from scratch" menu items or recipes using fresh or whole foods in your food service program? For each option, check the column that best describes your response.

|  | Not a barrier | Minor barrier | Major barrier |
| :--- | :--- | :--- | :--- |
| Labor costs |  |  |  |
| Frequent staff turnover or lack of staffing |  |  |  |
| Lack of interest from food service staff |  |  |  |
| Lack of culinary or food production skills in staff |  |  |  |
| Lack of time for scratch cooking |  |  |  |
| Cost of fresh foods |  |  |  |
| Lack of access to fresh foods (including local) |  |  |  |
| Inadequate food preparation space |  |  |  |
| Lack of storage |  |  |  |
| Inadequate equipment for scratch cooking |  |  |  |
| Student preferences for processed foods |  |  |  |
| Concern about food waste |  |  |  |
| Competition from a la carte food sales |  |  |  |
| Lack of compliance to the Smart Snack Rule by <br> teachers, administrators, parents and student groups |  |  |  |
| Lack of support from the school district administration <br> for the food service program |  |  |  |

Menu Planning, Staffing, and Equipment
8. How often does your food service program bake grain products from scratch, including speed scratch methods? Estimate an average for all schools in your district.
$\square$ Never $\square \begin{aligned} & \text { Rarely, or less than } \\ & \text { once a month }\end{aligned} \quad \begin{aligned} & \text { Monthly, including 1-3 } \\ & \text { times per month }\end{aligned} \quad \begin{aligned} & \text { Weekly, including 1-4 } \begin{array}{l}\text { times per week }\end{array} \quad \square \text { Daily }\end{aligned}$
9. How often does your food service program offer fresh (not canned or frozen) fruit or vegetables on your menu? Estimate an average for all schools in your district.
$\square$ Never $\square \begin{aligned} & \text { Rarely, or less than } \\ & \text { once a month }\end{aligned} \quad \begin{aligned} & \text { Monthly, including 1-3 } \\ & \text { times per month }\end{aligned} \quad \begin{aligned} & \text { Weekly, including 1-4 } \begin{array}{l}\text { times per week }\end{array} \quad \square \text { Daily }\end{aligned}$
10. How often does your food service program offer breakfast entrees prepared from scratch using fresh ingredients on your menu? Estimate an average for all schools in your district.
$\square \begin{array}{lll}\square \\ \text { Rarely, or less than } \\ \text { once a month }\end{array} \quad \square \begin{aligned} & \text { Monthly, including 1-3 } \\ & \text { times per month }\end{aligned} \quad \begin{aligned} & \text { Weekly, including 1-4 } \\ & \text { times per week }\end{aligned} \quad \square$ Daily
11. How often does your food service program offer lunch entrees that are prepared form scratch using fresh ingredients on your menu? Estimate an average for all schools in your district.

- Never Rarely, or less than
- Monthly, including 1-3
- Weekly, including 1-4
- Daily once a month times per month times per week

12. How often does your food service program offer breakfast or lunch entrées prepared from a reheated processed food item (e.g., chicken nuggets, corndogs)? Estimate an average for all schools in your district.
$\square$ Never $\square$ Rarely, or less than Monthly, including 1-3 $\square$ Weekly, including 1-4 Daily once a month times per month times per week
13. In the last month, have you purchased any of the following food items that were grown/raised locally or in Montana to be used on your menu? Check all that apply.

| D | Dairy (milk, butter, yogurt) |
| :--- | :--- |
| Cheese |  |
| Eggs |  |
| Beef |  |

Poultry

- Fruits
- Vegetables
- Other (honey, etc.)

14. Do you follow a cycle menu for breakfast? If yes, how many weeks is it?
15. Do you follow a cycle menu for lunch? If yes, how many weeks is it?
16. Does your school currently use menu planning or nutrient analysis software such as Cartewheel? Yes or No
17. Complete the following chart for your food service program. Please include the number of food service staff at each school/kitchen and the total labor hours at each site per day. Include the director/manager hours at one site. You may submit this information on a separate sheet if you need more room to include all your sites.

| School / Site | Number of employees | Total labor hours per day at each site |
| :--- | :--- | :--- |
| (example) Central Kitchen | 2 | 14 |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |

18. Within each equipment category, please circle the specific equipment you have access to. See following example:

| Knives | Paring knife | Chef's knife | Microplane | Mandoline | Meat slicer |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Knives | Paring knife | Chef's knife | Microplane | Mandoline | Meat slicer |
| Refrigerator | Glass door merchandiser | Refrigerated table | Milk-cooler | Reach-in | Walk-in |
| Ovens | Combo oven \& steamer | Conventional | Microwave | Convection | Conveyor |
| Hot surfaces | Panini grill | Tilt skillet | Charbroiler | Griddle | Grill |
| Hot holding | Hot display case | Holding cabinet | Soup warmer | Heat lamps |  |
| Food processing | Immersion blender | Vegetable chopper | Blender | Food processor |  |
| Mixers | Countertop mixer | Handheld mixer | Floor mixer |  |  |
| Steamers | Steam-jacketed kettle | Pressure steamer |  |  |  |
| Freezers | Reach-in | Walk-in |  |  |  |
| Ranges | Electric hot plates | Standard range |  |  |  |
| Toaster | Pop-Up | Conveyor |  |  |  |
| Fryer | Deep Fryer | Air Fryer |  |  |  |

## B. 3 Food Frequency Chart

Indicate how often you use each of the following food items in your kitchen by selecting a number from the categories below and writing it in the column to the right. Please see first row for example.

1. I never use this food item
2. I have this food item in stock, but I only use it every few months (including less than once per month)
3. I use this food item monthly, including 1-3 times/month
4. I use this food item weekly, including 1-4 times/week
5. I use this food item daily

| Oils, Vinegars, and Condiments |  | Dry Storage |  | Rice, Grains and Legumes |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Olive oil | 5 | Broth or stock | 4 | White rice | 2 |
| Olive oil |  | Broth or stock |  | White rice |  |
| Canola or Vegetable Oil |  | Olives |  | Brown rice |  |
| Dijon mustard |  | Tortilla/potato chips |  | Whole grain pasta |  |
| Worcestershire Sauce |  | Cookies/graham crackers |  | Macaroni and cheese |  |
| Soy sauce |  | Instant mashed potatoes |  | Non-whole grain pasta |  |
| Sweet and sour sauce |  | Gravy mix |  | Tortillas/pitas |  |
| Fish sauce |  | Spaghetti sauce |  | Barley, farro, or quinoa |  |
| Sesame Oil |  | Alfredo sauce |  | Breakfast cereal |  |
| Teriyaki sauce |  | Roasted red peppers |  | Instant hot cereal |  |
| Coconut oil |  | Salsa |  | Rolled/whole oats |  |
| Sriracha/hot sauce |  | Tomato pastes or sauce |  | White beans (canned) |  |
| Miracle Whip |  | Tomatoes (canned) |  | Black beans (canned) |  |
| Mayonnaise |  | Corn (canned) |  | Chickpeas (canned) |  |
| BBQ sauce |  | Tuna (canned) |  | Kidney beans (canned) |  |
| Balsamic vinegar |  | Soup (canned) |  | Green beans (canned) |  |
| Red-wine vinegar |  | Low sodium soup (canned) |  | Refried beans |  |
| Rice vinegar |  | Dried fruit |  | Dried lentils |  |
| Apple cider vinegar |  | Peaches (canned) |  | Dried beans |  |
| White vinegar |  | Pears (canned) |  | Nuts (whole) |  |
| Raspberry vinaigrette |  | Pineapple (canned) |  | Nut butter |  |
| Caesar dressing |  | Apricots (canned) |  | Seeds |  |
| Italian dressing |  | Mandarin oranges (canned) |  | Whole wheat bread |  |
| Ranch dressing |  | Applesauce |  | White bread |  |
| Balsamic vinaigrette |  | Fruit cups |  | Hamburger/hot dog buns |  |
| French dressing |  | Juice cups |  | English muffins/bagels |  |
| Dried Herbs and Spices |  |  |  |  |  |
| Cinnamon |  | Oregano |  | Paprika |  |
| Thyme |  | Dried garlic |  | Salt |  |
| Italian blend |  | Dried onion flakes |  | Low or no salt seasoning |  |
| Basil |  | Pepper |  | Dry mustard |  |
| Curry |  | Fennel or dill |  | Cumin |  |
| Chili powder |  | Cloves |  | Ginger |  |

Indicate how often you use each of the following food items in your kitchen and on your menu by selecting a number from the categories below and writing it in the column to the right. Please see first row for example.
6. I never use this food item
7. I have this food item in stock, but I only use it every
few months (including less than once per month)
8. I use this food item monthly, including 1-3 times/month
9. I use this food item weekly, including 1-4 times/week 10. I use this food item daily

| Baking |  |  |  |
| :---: | :---: | :---: | :---: |
| Whole wheat flour | Vanilla extract | Brown sugar |  |
| All-purpose flour | Cocoa powder | Granulated sugar |  |
| Baking powder | Evaporated milk | Confectioners' sugar |  |
| Cake or brownie mix | Canned apple | Pancake mix |  |
| Baking soda | Honey or maple syrup | Gluten free flour |  |
| Dairy, Eggs, Meat, Poultry, and Freezer Items |  |  |  |
| Plain Greek yogurt | White milk | Raw ground beef |  |
| Flavored Greek yogurt | Chocolate milk | Pre-cooked beef crumbles or patties |  |
| Regular yogurt | Half n' Half | Raw chicken thighs |  |
| Eggs | Margarine | Raw chicken breasts |  |
| Liquid eggs | Salted butter | Breaded chicken patties |  |
| Powdered eggs | Mozzarella cheese | Precooked chicken |  |
| Frozen egg patty | Parmesan cheese | Chicken fajita strips |  |
| Pizza dough | American cheese | Chicken nuggets/strips |  |
| Frozen pizza | Cheddar cheese | Deli-style turkey breast |  |
| Frozen French fries | Pepper jack cheese | Turkey roasts |  |
| Frozen tater tots | Nacho cheese sauce | Fish fillets/sticks |  |
| Frozen potato wedges | Frozen soup | Italian sausage |  |
| Frozen bread dough | Frozen casseroles | Deli ham |  |
| Frozen biscuits/muffins | Juice concentrate | Bacon |  |
| Frozen pancakes/ waffles/French toast | Frozen burritos | Pre-cooked breakfast sausage patties or links |  |
| Pie crust or pastry dough | Frozen enchiladas | Pork roast |  |
| Corn dogs or hot dogs | Frozen donuts/scones/cookies | Pulled pork/pork riblets |  |
| Produce |  |  |  |
| Potatoes | Frozen fruit | Fresh herbs |  |
| Garlic | Frozen vegetables | Lemons/Limes |  |
| Onion | Leafy greens (i.e., spinach) | Iceberg Lettuce Mix |  |

Please use the spaces below to write in 5 of your most frequently used fresh fruits and 5 of your most frequently used fresh vegetables (do not include canned or frozen). Use the column on the right to indicate your frequency of usage.

|  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

## Appendix C: Montana Cook Fresh Leadership Institute Resources

## C. 1 Virtual Montana Recipe and Equipment Planning Sheet

Because each culinary day will provide you the option of picking from a variety of recipes, we cannot provide a comprehensive list of all ingredients you will need as it will be different for each school depending on what and how much you choose to make. Instead, we are offering this planning guide to help you choose which recipes you want to make for the class so that you can plan your recipes and shopping list before the institute. You may choose recipes based on what you already have access to in your inventory or you may choose to make new recipes that will require getting certain ingredients ahead of time. We suggest completing this planning sheet before the institute starts so you have plenty of time to get any ingredients you may need.

Since this class emphasizes cooking with fresh items, we want to thank you for your cooperation in accessing some fresh items, such as herbs, produce or other fresh items that are in the recipes. This class will give you an opportunity for your staff to try out some new recipes that you may want to include in next year's menus.

Culinary Lesson Days:
These are days you will need to be in a kitchen, and we are encouraging you to wear your chef's outfit on these days.

- Day Three: Prepare a Whole Grain for a Grain/Protein Bowl
- Day Four: Make a Yeast or Quick Bread
- Day Five: Prepare a Whole Grain/Protein Bowl
- Day Six: Knife Skills and Scale and Prepare a New Vegetable Recipe
- Day Seven: Make and Taste a Sensationally Seasoned Vegetable, Salad, or Soup

To plan ahead for the ingredients you will need, please review the descriptions for each culinary day below and complete the following tasks:

1) review the possible recipes for that day (found on the Google Link provided with each day)
2) work together to decide which recipe(s) you or your team want to make on that day. Consider if you need to scale the recipe up or down and make the appropriate changes to your list of ingredients.
3) make a list of ingredients you already have and what you may to need to get for each day
4) use the planning sheet for each day to make a master list of things you may need to get ahead of time

When picking a recipe, make sure to check that you have the necessary equipment to make it. You may choose to make recipes individually or with a partner. You may choose to make just one recipe per day, or you may make more than one depending on how much time you have and if you want to work as a group or individually. You can also make substitutions (for example, using your USDA frozen grilled chicken in place of making chicken from scratch for the protein bowls on Day 5). If you need help scaling any of the recipes you choose or have questions or clarifications on any of the cooking assignments, please call or email with assistance. For an example of how to use this planning sheet, please see the example on Day Three and Day Five:
Day Three and Day Five:
Culinary Assignment: Make a Grain for Grain/Protein Bowl
Description: On Day Three, you will be making a Grain for a Grain/Protein Bowl. You will not assemble the Grain/Protein Bowl until Day Five, but we will be preparing the grain on Day Three so you will need to pick the grain bowl you want to make in advance. Deb Jones, a chef and OPI School Nutrition Programs Specialist, will be leading the demonstration of the recipes on Day 3 and 5.

1) Review the following Whole Grain Bowl Recipes by clicking on this link to a google drive folder:
2) Decide which recipe you want to make
a. Please note: You will be choosing to make either a Greek Grain Bowl or a Thai Style Grain bowl (both recipes are included in the Whole Grain Recipe document in the google drive folder above). They are scaled to either 8 or 24 servings. You will need to pick what type of grain you want to make with the bowls. If you choose to make the Greek Grain Bowl, note that there are two optional recipes for falafel or roasted chickpeas that you can choose to make with the Greek Grain Bowl. A culinary instructor will be doing a demonstration on these
recipes on Friday. If you choose to make these optional recipes, please be sure to get the ingredients for those recipes as well.
3) Complete the following planning sheet:

Example Planning Sheet: Culinary Assignment: Make a Grain for Grain/Protein Bowl

| Recipe: Greek Grain Bowl | Number of Servings: 8 servings |
| :--- | :--- |
| Ingredients you already have access to in your kitchen: | Ingredients you will need to get to make this recipe in your |
| Lemon juice -3 tbsp +4 tbsp | desired amounts: |
| Dried dill -1.5 tbsp | Greek yogurt, plain -1 cup |
| Garlic -1.5 tbsp | Cucumber -3 cups |
| Chicken thighs, boneless -1.5 lbs. | Brown rice -4 cups |
| Salt and pepper $-1 / 2$ tbsp salt, $1 / 4$ tsp pepper | Fresh spinach -2 quarts |
| Dried Oregano $-1 / 2$ tbsp | Garbanzo beans -2 cups |
| Dried marjoram $-1 / 2$ tsp | Grape tomatoes -2 cups |
| Garbanzo beans -2 cups | Red onion -1 cup |
|  |  |
| Equipment you will need: refrigerator, oven, a few large bowls, baking sheet, meat thermometer |  |

Day Three and Five Planning Sheet:

| Recipe: | Number of Servings: |
| :--- | :--- |
| Ingredients you already have in storage in your kitchen: | Ingredients you will need to purchase to make this recipe: |
|  |  |
|  |  |

Equipment you will need:

## Day Four

Culinary Assignment: Bake a Yeast or Quick Bread Recipe
Description: On Day Four's culinary lesson, you will be making a yeast bread or a quick bread after you see a live demonstration on Zoom a culinary instructor. Since many of you indicated your desire to make a Yeast Bread Recipe, we have included a Yeast Bread Recipe ( 3.5 pounds of dough) in the google drive recipe folder below.

1) Review the following recipes featuring Yeast or Quick Breads by clicking on the link provided
2) Decide which recipe you want to make
a. Please note how long it will take to make the recipe you want- we will do our best to make sure you have approximately an hour and 10 minutes after the Zoom time to bake your product. You can each pick recipes to make individually or make as a group. Most of the recipes are already scaled to make small yields (12-24 servings) and large yields (50+), but you may need to scale the recipes up or down based on your needs. You may make more than one recipe if you want to do so and have the time.
3) Complete the following planning chart:

| Recipe(s): | Number of Servings: |
| :--- | :--- |


| Ingredients you already have access to: <br> Saf Yeast (instant yeast) -1 pound box is being mailed to <br> your school nutrition program at your school district, <br> attention to your Food Service Director. | Ingredients you will need to get to make this recipe in <br> your desired amounts: |
| :--- | :--- |
|  |  |
|  |  |
| Equipment you will need: Home size mixer, such as a Kitchen Aide with dough hook and flat paddle, rolling pin. |  |

## Day Six

Culinary Assignment One: Knife Skills
Description: Two chefs will be leading a live knife skills demonstration class on Zoom. Each attendee will need the following for the Knife Skills Class:

- Cutting board
- Wet paper towel or clean kitchen towel
- Chef's knife
- $1 / 2$ medium onion
- $1 / 2$ red, green or yellow pepper
- 1 clove of garlic or small bunch of fresh parsley or cilantro
- 3-4 leaves of fresh basil or 1-2 leaves of kale or spinach
- 

Culinary Assignment Two
Description: The second culinary assignment on Day 6 will be to make a new vegetable recipe after the Zoom time. You will have 30 minutes, and you may work in pairs or individually.

1) Review the following recipes and decide which vegetable recipe you want to make by clicking on the provided link.
2) Decide which recipe you want to make
a. Please note that for this assignment, we have uploaded a variety of School Nutrition Quantity Recipe Books for you to review. Take some time to look through the recipe books and pick one or two recipes that are vegetable focused and that you will be able to make in 30 minutes. Examples might be a raw vegetable salad (i.e., broccoli salad or a slaw) or cooked vegetables, such as roasted vegetables or a vegetable stir fry. As with other recipes, you may pick recipes individually or work together. You can make more than one recipe if you want and have time.
3) Complete the planning sheet (include the items you will need for the knife skills class)

| Recipe(s): | Number of Servings: |
| :---: | :---: |
| Ingredients you already have in stock: | Ingredients you will need to purchase to make this recipe: Knife Skills Section of Class: <br> - $1 / 2$ medium onion <br> - $1 / 2$ red, green or yellow pepper <br> - 1 clove of garlic or small bunch of fresh parsley or cilantro <br> - 3-4 leaves of fresh basil or 1-2 leaves of kale or spinach |


|  | Recipe: |
| :--- | :--- |
| Equipment you will need: Cutting board, wet paper towel or clean kitchen cloth, and chef knife for each person |  |

## Day Seven

Culinary Assignment: Make and Taste a Sensationally Seasoned Vegetable, Salad, or Soup Recipe Description: Individually or with a partner, make and taste a vegetable, salad or soup recipe of your choice. The focus for this assignment is to experience new flavors and seasonings. Challenge yourself to select a new food item to try!

1) Review the following recipes featuring vegetables, salads or soups by clicking on the following link
a. https://drive.google.com/drive/folders/1DnfWw7WSctjq3v-LaCXyKaarsCJnEg9X?usp=sharing
2) Decide which recipe you want to make
a. Please note you have a variety of recipes to pick from for this assignment. We hope you will pick recipes that are new and interesting to you. You will have time before the zoom class to prep your ingredients, but please try to pick a recipe(s) that you will be able to make in 30 minutes. You may work individually or work with a partner, depending on the recipes you choose. If you choose to make a salad dressing, be sure to get ingredients to make a salad to go with it! If you make a lentil or dried bean/pea recipe, you may need to cook the dried bean/pea or lentils in advance to have enough time to make the recipe.
3) Complete the following planning sheet:

| Recipe(s): | Number of Servings: |
| :--- | :--- |
| Ingredients you already have in stock: | Ingredients you will need to purchase to make this recipe: |
|  |  |
| Equipment you will need: |  |

## C. 2 Virtual Montana Cook Fresh Leadership Institute Assignment Checklist

This checklist is designed to help you keep track of your assignments. It provides the name of each assignment, where to find it, and if you need to turn something in. We recommend that you print this out and use it to keep track of your assignments - put a "check" in the left-hand column under "completed" as you finish each assignment. You do not have to complete the optional assignments, but we encourage you to do them if you have extra time before or after class.

Day One

| Completed | Pre Class Assignments | Location in D2I/Brightspace | Do I need to turn anything <br> in? |
| :--- | :--- | :--- | :--- |
|  | D2L/Brightspace Scavenger Hunt | Day One, Pre Class <br> Assignments | Yes - upload completed <br> Scavenger Hunt |
| Completed | After Class Assignments: | Day One, Pre Class <br> Assignments | Yes - upload signed form |
|  | Individual Pre-Assessment Survey | Location in D2L/Brightspace <br> Assignments (it will be a link <br> to an online survey) | Do I need to turn anything <br> in? |

Day Two

| Completed | Pre Class Assignments: | Location in D2L/Brightspace | Do I need to turn anything <br> in? |
| :--- | :--- | :--- | :--- |
|  | Review the USDA Menu Planner Chapters 1 <br> and 5 | Day Two, Pre Class <br> Assignments. Both chapters <br> may be downloaded from <br> the assignment. | No |
|  | Review the USDA Foods Report | Locate the file in Day Two, <br> Pre-Class Assignments in <br> D2L/Brightspace | No |
| Completed | After Class Assignments: | Location in D2L/Brightspace | Do I need to turn anything <br> in? |
|  | Review the USDA Inventory Sheets | Day Two, After Class <br> Assignments | No |
|  | Watch video on placing an order in <br> FFAVORS | Day Two, After Class <br> Assignments | No |
| (Optional) Contact State Agency for MAPS <br> appointment and/or USDA Foods <br> appointment | Day Two, After Class <br> Assignments | No |  |

Day Three

| Completed | Pre Class Assignment | Location in D2L/Brightspace | Do I need to turn anything <br> in? |
| :--- | :--- | :--- | :--- |
|  | Review Chapters 2 and 3 of the USDA Menu <br> Planner | Day Three, Pre Class <br> Assignments | No |
|  | Watch Video on Cooking with Grains and/or <br> read chapter on Preparing Rice, Pasta, and <br> Grains | Day Three, Pre-Class <br> Assignments | No |
|  | (Optional) Watch the Montana No Kid <br> Hungry Breakfast in the Classroom Video | Day Three, Pre Class <br> Assignments | No |
| Completed | After Class Assignment | Location in D2L/Brightspace | Do I need to turn anything <br> in? |


|  | Make a Whole Grain Recipe for Day 5 | Day Three, After Class <br> Assignment | Yes - please take and <br> upload a photo of what you <br> make to the Assignment <br> Folder on D2L/Brightspace <br> for Day 3. |
| :--- | :--- | :--- | :--- |

Day Four

| Completed | Pre Class Assignment | Location | Do I need to turn anything <br> in? |
| :--- | :--- | :--- | :--- |
|  | Watch Baking Videos and Review Yeast <br> Rolls and Quick Bread Chapters | Day Four, Pre Class <br> Assignments | No |
|  | Review Recipes, Gather <br> Ingredients/Equipment and Get Organized <br> for Baking After Class | Day Four, Pre Class <br> Assignments | No |
| Completed | After Class Assignment | Location in D2L/Brightspace | Do I need to turn anything <br> in? |
|  | Bake a Yeast Bread or Quick Bread Recipe | Day Four, After Class <br> Assignments | Yes, please take a picture of <br> what you make and upload <br> to the Assignment Folder on <br> D2L/Brightspace for Day 4. |

Day Five

| Completed | Pre-Class Assignment | Location in D2L/Brightspace | Do I need to turn anything <br> in? |
| :--- | :--- | :--- | :--- |
|  | Review the Online Food Buying Guide, <br> Lunch Meal Pattern, Vegetable Subgroups <br> List, and Whole Grain Resource | Day Five, Pre Class <br> Assignments | No |
|  | (Optional) Watch Video on Preparing <br> Legumes and Review Chapter on Preparing <br> Dry Beans and Peas | Day Five, Pre Class <br> Assignments | No |
| Completed | After Class Assignment | Location in D2L/Brightspace | Do I need to turn anything <br> in? |
|  | Pepare a Grain/Protein Bowl | Yas, please take a picture of <br> what you make and upload <br> to the Assignment Folder <br> on D2L/Brightspace for Day <br> 5. |  |

Day Six

| Completed | Pre-Class Assignment | Location in D2L/Brightspace | Do I need to turn anything <br> in? |
| :--- | :--- | :--- | :--- |
|  | Set Up for Knife Skills Demonstration | Day Six, Pre Class <br> Assignments | No |
|  | Set Up to Prepare an After Class Recipe. <br> Review recipes, gather ingredients and <br> equipment. | Day Six, Pre Class <br> Assignments | No |
|  | (Optional) Watch Videos on Mise En Place <br> and Using a Chef's Knife | Day Six, Pre Class <br> Assignments | No |
| Completed | After Class Assignment | Location in D2L/Brightspace <br> Scaling and Preparing a New Vegetable After Class <br> Recipe | Do I need to turn anything <br> in? |
|  | Yes, please take a picture of <br> what you make and upload |  |  |


|  |  |  | to the Assignment Folder <br> on D2L/Brightspace for Day <br> 6. |
| :--- | :--- | :--- | :--- |

Day Seven

| Completed | Pre Class Assignment | Location in D2L/Brightspace | Do I need to turn anything <br> in? |
| :--- | :--- | :--- | :--- |
|  | Watch Montana Harvest of the Month <br> Video | Day Seven, Pre Class <br> Assignments | No |
|  | Prep for After Class Recipe. Review recipes, <br> gather ingredients and equipment. | Day Seven, Pre Class <br> Assignments | No |
|  | (Optional) Watch 1-2 Videos and/or <br> Review Chapters on Seasonings, Soups, <br> Vegetables, and Salads | Day Seven, Pre Class <br> Assignments | No |
| Completed | After Class Assignment Make and Taste a Sensationally Seasoned <br> Vegetable, Salad, or Soup Recipe <br>  Day Seven, After Class <br> Assignments | Yes, please take a picture of <br> what you make and upload <br> to the Assignment Folder <br> on D2L/Brightspace for Day <br> 7. |  |
|  | (Optional) Brainstorm Local Food Item List | Day Seven, After Class <br> Assignments | No |

Day Eight

| Completed | Pre Class Assignment | Location in D2L/Brightspace | Do I need to turn anything <br> in? |
| :--- | :--- | :--- | :--- |
|  | Review Back to School Meals Service and <br> Emergency Planning Resources | Day Eight, Pre Class <br> Assignments | No |
|  | Review Healthy School <br> Environment/School Wellness Policy, <br> FFVSP, SFSP, or ASSP Resources | Day Eight, Pre Class <br> Assignments | No |
| Completed | After Class Assignment | Location in D2L/Brightspace | Do I need to turn anything <br> in? |
|  | None (we will be having extra time for <br> discussion today) | N/A | No |

Day Nine

| Completed | Pre Class Assignment | Location in D2L/Brightspace | Do I need to turn anything in? |
| :---: | :---: | :---: | :---: |
|  | Equipment Show and Tell | Day Nine, Pre Class Assignments | No, but write down the answers to the questions and be ready to share during Zoom time |
|  | Review the School Nutrition Professional Action Planner | Day Nine, Pre Class Assignments | No |
|  | (Optional) Watch the Cartewheel Menu Planner Demo Video | Day Nine, Pre Class Assignments | No |
| Completed | After Class Assignment | Location in D2L/Brightspace | Do I need to turn anything in? |
|  | Create an Action Plan for the Next School Year | Day Nine, After Class Assignments | Yes - either fill out as pdf and upload to D2L when |


|  |  | completed or print out, <br> complete, and scan to <br> Montana Team Nutrition. |
| :--- | :--- | :--- | :--- |

Day Ten

| Completed | Final Assignment | Location in <br> D2L/Brightspace | Do I need to turn anything <br> in? |
| :--- | :--- | :--- | :--- |
|  | Complete the Post Individual Assessment <br> Survey and the Institute Evaluation | Day 10, After Class <br> Assignments (will be a link <br> to an online survey) | No, once you complete the <br> online survey you are done |

## C. 3 Virtual Montana Cook Fresh Leadership Institute: D2L/Brightspace Scavenger Hunt

 The purpose of this activity is to assist you in exploring the Montana Cook Fresh Leadership Institute in D2L/Brightspace. STEP 1: Log in to your D2L/Brightspace account at the following address: https://outreach.montana.edu/d2l/login You should have received your D2L/Brightspace account information in your email address. If you can't find your log-in information, please email Montana Team Nutrition.
## Welcome to Montana State University Outreach

Login to access your online courses!


STEP 2: Access the Montana Cook Fresh Leadership Institute Course from your homepage by clicking on the course name under "My Courses"


## Welcome to Brightspace!



STEP 3: This will bring you to the Montana Cook Fresh Leadership Course Homepage.
To access the course content, click on "Content" in the blue navigation bar across the top of the screen. If you ever get "lost" in D2L/Brightspace, a good rule of thumb is to click on "Content" to get back to the content home page.

MONTANA
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STEP 4：The＂content＂section is where all of the＂offline＂content of the class will be located，including the schedule， readings，and videos．
You will navigate from day to day using the light blue bar on the left of the screen．


STEP 5：To familiarize yourself with navigating the content in the course，please open a word document，answer questions 1－3 below，and save the answers as a file on your computer．
Before you start，we recommend watching this short tutorial on navigating D2L／Brightspace on the Montana Team Nutrition YouTube page：https：／／youtu．be／syJiQ28VfmM
1．Where do you go to download a copy of the Overview，Agenda at a Glance，and Assignments Checklist？
2. Where do you go to view all of your assignments, and check on the completion status or submission for each assignment?
3. Click on "content" from the blue navigation bar at the top. Using the light blue vertical navigation bar on the left, click on "Day Two - Tuesday- 7/21/2020". Please list the names of subfolders you see under Day Two (hint: there are 4).
4. Click on your name in the top right corner and go to "profile". Fill in the tagline with your job title and fill in at least two hobbies. Upload a profile picture.
STEP 6: UPLOAD ANSWERS TO ASSIGNMENT
When you are done answering the questions and ready to submit the final version of your answers, you will:

1) Log into to D2L if you aren't already
2) Open the Montana Cook Fresh Leadership Institute Course
3) Click on "Assignments" using the blue navigation bar at the top
4) Click on "Assignment One- D2L/Brightspace Scavenger Hunt" under the Day One Assignments
5) Under Submit Assignment, click on the button that says "Add a file". Browse and attach the file you want to upload.
6) Click on the grey "upload" button to upload the word document with the completed answers from above.
7) Click "add".
8) You may include any comments about the assignment you have in the "comments" box if you need to. When you are ready to submit, click the blue "submit" button.
9) You should see a screen that states "file submission successful".
10) Click the blue "done" button at the bottom of the screen.
11) You have successfully submitted this assignment!

## C. 4 Virtual Montana Cook Fresh Leadership Institute Evaluation

Please provide feedback to us on this institute. Please be honest as we value your input and will take your suggestions into account for planning future institutes.

Please rate your agreement with the following statements according to the scale below where 1=strongly disagree and 5=strongly agree. These are overall workshop evaluation questions.

| 1 | 2 | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: |
| Strongly disagree | Disagree | Neutral | Agree | Strongly Agree |

1. Activities held my attention.
1
2
3
4
5
2. Resources provided will be useful in my job.
1
2
3
4
5
3. I increased my culinary knowledge and skills by attending this institute.
1
2
3
4
5
4. I increased my knowledge and skills on school nutrition rules and regulations by attending this institute.
1
2
3
4
5
5. I increased my menu planning knowledge and skills.
1
2
3
4
5
6. I am inspired to increase the variety of dark green, red/orange and dry beans and pea recipes or items in next year's menu.

1
2
3
4
5
7. Overall, the training session met my expectations.
1
2
3
4
5
8. What was most useful about this training?
9. What was least useful about this training?
10. What follow up, support or additional training would be useful for you?
11. List three skills or ideas from the institute that you plan to use in your school kitchen:
1.
2.
3.
12. Please finish this sentence... In the coming school year, I am inspired to...
13. If you were planning next year's institute, what would you do different? Or please list your suggestions for next year's institute.

## Additional comments:

## C. 5 Hybrid Montana Cook Fresh Leadership Institute Evaluation

Please provide feedback on the Montana Cook Fresh Leadership Institute by responding to the following questions. We value your honest input and will take your suggestions into account for planning future institutes.

Please rate your agreement with the following statements according to the scale below where 1=strongly disagree and 5=strongly agree.
These are overall workshop evaluation questions.
1
2
Disagree

3
Neutral
4
Agree

5
Strongly Agree

1. Lessons held on Zoom during Part One were engaging.
1
2
3
4
5
2. Lessons held in-person in the culinary workshop during Part Two were relevant and interesting.
1
2
3
4
5
3. The resources provided during the Institute will be useful in my job.
$1 \begin{array}{llll}1 & 2 & 3 & 5\end{array}$
4. I increased my culinary knowledge and skills.
1
2
3
4
5
5. I increased my knowledge and skills on school nutrition rules and regulations.
$1 \quad 2 \quad 3$
$3 \quad 4$
5
6. I increased my menu planning knowledge and skills.

132
4
5
7. I feel more confident in my knowledge and skills going into the next school year.

1
2
3
4
5
8. I feel more confident in my ability to participate in remote or distance professional development in the future.

1
2
3
4
5
9. Overall, the Institute met my expectations.

1
2
3
4
5
10. List three topics or agenda items from the Institute that you found the MOST useful and/or engaging:
11. List three topics or agenda items from the Institute that you found the LEAST useful and/or engaging:
12. List three skills or ideas from the institute that you plan to use in your school kitchen:
a.
b.
C.
13. This was the first time the Montana Cook Fresh Leadership Institute was held as a hybrid training with a mix of virtual and in person.
a. What are two things you enjoyed about having the Institute as a hybrid workshop?
b. What are two things that challenged you or was difficult about having the Montana Cook Fresh Leadership Institute a hybrid workshop?
c. Did you find Zoom easy to use? List any challenges you had:
14. Regardless of the format would you recommend this Montana Cook Fresh Leadership Institute to other staff or food service directors?
15. What follow up, support, or additional training would be useful for you?

Please write any additional comments or suggestions here:

## C. 6 Montana Cook Fresh Leadership Institute Individual Pre/Post Survey

## Informed Consent Statement

You are being asked to participate in a research study to assess the impacts and outcomes of the Montana Cook Fresh Initiative. This information will help us improve the Montana Cook Fresh Initiative and design future trainings for food service professionals. Participation is voluntary, and you can choose to not answer any question that you do not want to answer, and you can stop at any time. This is a pre and post-workshop survey and each will take approximately 10-15 minutes. You will also be asked to complete a post-survey following your participation in the Institute. There are no foreseen risks. There will be no penalty if you decide to decline to participate. There is no cost to you. Your answers will be kept completely confidential, and your name will not be associated with any research findings. If you have any questions, please contact Katie Bark at kbark@montana.edu By completing this survey, you consent to participate in the study.

Name:
E-mail:

Professional title of person completing this survey:
Professional title of others who assisted completing this survey:
How many years have you worked in school food service?
For each topic area, please check one of the following responses to indicate your comfort level with the following knowledge or skills when at work:
A. High/Very Comfortable
B. Medium/Somewhat Comfortable
C. Low/Not Confident
D. Not Applicable

| Rate Your Comfort Level: | Not <br> Applicable | Low/ Not <br> Comfortable | Medium/Somewhat <br> Comfortable | High/Very <br> Comfortable |
| :--- | :--- | :--- | :--- | :--- |
| Networking with Peers |  |  |  |  |
| Scratch Cooking |  |  |  |  |
| Batch Cooking |  |  |  |  |
| Seasoning and Flavoring Foods |  |  |  |  |
| Understanding Breakfast Meal Pattern |  |  |  |  |
| Understanding Lunch Meal Pattern |  |  |  |  |
| Menu Planning |  |  |  |  |
| Food Production Record Keeping |  |  |  |  |
| Using Standardized Recipes |  |  |  |  |
| Offer Versus Serve |  |  |  |  |
| Food Procurement and Inventory Control |  |  |  |  |
| Food Safety and Sanitation |  |  |  |  |
| Healthy School Environment |  |  |  |  |
| Farm to School and Harvest of the Month |  |  |  |  |
| Grab and Go Meal Service |  |  |  |  |
| USDA Foods |  |  |  |  |
| Fresh Fruit and Vegetable Snack Program |  |  |  |  |
| Summer Food Service Program |  |  |  |  |
| Developing an Emergency Preparedness Plan |  |  |  |  |

Circle the best answer to the following questions...

1. The vegetable subgroups include the following categories:
a. Dark green
b. Red/orange
c. Beans and peas (legumes)
d. Starchy
e. All of the above
2. What is the required daily serving size for the fruit and vegetable subgroup for the Breakfast Meal Pattern?
a. $1 / 4$ cup
b. $1 / 2$ cup
c. $3 / 4$ cup
d. 1 cup
e. Don't know
3. Which of the following are examples of a red/orange vegetable subgroup according to the USDA?
a. Beet
b. Red pepper
c. Summer squash
d. Don't know
4. What is the required portion size for the beans and peas vegetable subgroup to be served per week according to the USDA's School Lunch Pattern?
a. $1 / 4$ cup
b. $1 / 2$ cup
c. 1 cup
d. Don't know
5. What is the term for preparing all ingredients, gathering equipment, and organizing your work area before beginning to cook?
a. Production stage
b. Blanching
c. Mise en place
d. I don't know
6. A chiffonade cut is appropriate for which foods?
a. Potatoes and carrots
b. Leafy greens and herbs
c. Sweet peppers
d. I don't know
7. When using a chef's knife, the guiding hand position should be:
a. In a claw shape
b. Flat on the cutting board
c. Resting on top of the knife
d. I don't know
8. Which of the following pieces of equipment can most efficiently prepare apples slices for meal service?
a. Salad spinner
b. Wedger
c. Mandolin
d. I don't know
*For the purposes of this survey, fresh, whole foods are foods that have no added ingredients or preservatives. Fresh, whole fruits and vegetables have not been cooked, frozen, or canned. Scratch cooked products are defined as foods that are prepared from fresh, whole ingredients instead of being purchased premade or frozen.

Indicate the extent to which you feel confident about performing each of the following activities according to the following scale ...

| 1 | 2 | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: |
| Not at all confident | Not very confident | Neutral | Confident | Extremely confident |

1. Using knife skills in the school kitchen.
12
3
4
5
2. Preparing fresh* vegetables.

12
3
4
5
3. Preparing fresh* fruit.

12
3
4
5
4. Preparing lentils, dried beans or peas.

12
3
4
5
5. Using herbs and spices (e.g., basil, thyme, cumin) in recipes.

1223
4
5
6. Making bread or whole grain products from scratch*.

1223
4

4
5
8. Incorporating USDA foods into scratch cooked meals.

122
4
5

Indicate how likely are you to practice the following behaviors in the next school year based on the following scale...

| 1 | 2 | 3 | 4 |
| :---: | :---: | :---: | :---: |
| Not very likely | Somewhat unlikely | Undecided | Somewhat likely |

1. Use fresh*, whole fruits, vegetables, or legumes in place of canned or frozen.
1
2
3
4
5
2. Use a new recipe that includes fresh*, whole fruit or vegetables.
1
2
3
4
5
3. Use a new recipe that includes a food produced in Montana.
1
2
3
4
5
4. Use a new recipe that includes fresh or dried legumes.

1
2
3
4
5
5. Participate in a virtual or remote professional development activity.

1
2
3
4
5
6. Create and implement an Emergency Preparedness Plan for my school food service operation or kitchen.
7. Set and follow through with at least one SMART goal for myself or my food service operation. 1 2

2
3
4
5

## Appendix D: Peer Education Forms

## D. 1 Montana School Food Service Peer Education Outcomes Report

Please complete this report and return it to kbark@montana.edu or stenberg@montana.edu within 1 week of finishing peer education consultation for a district. You may email this report or copy the questions into an email message in submitting it.
Date:
Name of School Food Service Peer Educator/Trainer:
School District Name Receiving Peer Education:
Town:
Contact Person Name:
Email Address:
Phone Number:

Expected outcome(s):

List the challenges you observed or learned in achieving the outcome(s):

Staff Members Trained:

| Name of Employee/Staff | Position Title | Comments |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |

I have reviewed and received: Please check off items reviewed and fill in dates/scores
$\square$ Other: Please list:Production Records: Pre-and Post (2 weeks of breakfast, lunch, and salad bar)
$\square$ Designing Healthy Lunchrooms Checklist

Date of Pre-Training Checklist
Date of Post-Training Checklist: Score:
$\square$ Eat the Rainbow Salad Bar Checklist
Date of Pre-Salad Bar Checklist:
Date of Post-Salad Bar Checklist:
$\square$ Boost Brainpower with Breakfast Checklist
Date of Pre-Breakfast Checklist:
Date of Post-Breakfast Checklist:

Score:

Score:
Score:

Score:
Score:

## Dates of Service/Hours/Topics/Skills Training Covered:

Please list dates/hours (and/or minutes), the training topics/skills that you covered during the consult.

| Date | Hours/Minutes | Training Topics/Skills | Names of Staff <br> Trained | Resource/Tool Utilized in <br> Training |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |


| Date | Hours/Minutes | Training Topics/Skills | Names of Staff <br> Trained | Resource/Tool Utilized in <br> Training |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  |  |  |  |  |

Was the Food Service Director open to your training suggestions? Circle or highlight: Yes No Unsure Please explain your response.

Were the staff members open to your training suggestions? Circle or highlight: Yes. No Unsure Please explain your response.

Were the outcomes met?

List any challenge(s) you encountered when providing the training/technical assistance.

In your opinion, what positive changes were achieved through the Montana School Food Service Peer Education Program?

List your recommendations for addressing any remaining challenges and/or follow-up training or assistance.

Additional comments:

## D2. Montana School Food Service Peer Educator Support Follow Up Survey

## Date:

School district name:
Name of person completing the survey:
Please list or describe the training topics/needs that you requested through the Montana School Food Service Peer Educator Network?

Was the Montana School Food Service Peer Educator Support Program effective in meeting your training need?
Yes No Unsure Please explain your response.

Please rate the effectiveness of the peer education training using the following 1-4 scale.
1 Not Effective 2 Somewhat Effective 3 Effective Very Effective

List 1-3 outcomes or results that your school or staff achieved after participating in the Montana School Food Service Peer Educator Support Program.

Would you recommend this program to a colleague at another school district?
Yes No Maybe Please explain your response.

List any additional follow up training assistance you would like to receive in the future.

How does the in-person format of this support program compared to other training opportunities that are not conducted in-person (e.g., webinar, telephone, teleconference)?

Additional comments:

## Roadmap to Building

## Quality School Meals

Montana Team Nutrition defines quality school meals as fresh, nutritious meals that meet student and cultural preferences and include scratch cooked recipes made with local, regional, and USDA foods. This roadmap can be used to identify strengths and areas of improvement in serving quality school meals. It can support food service directors in setting training and program goals related to serving more scratch cooked meals over time.


## How to use this tool

1. Read through the entire roadmap before completing.
2. Complete the roadmap. You can use this roadmap at any time of the school year.
3. Use the Goal Setting Worksheets) on pages 10-11 to set a goal and action plan. Plan any changes so that they work with your food service program schedule.
4. Work on meeting your goal in the timeframe outlined on the Goal Setting Worksheet. Please note that you can find helpful resources and tools on each section of the Roadmap on the Montana Team Nutrition website: www.montana. edu/teamnutrition/roadmap/html.
5. Repeat as many times as needed to meet your goals in serving quality school meals.

## Who should we se then tool?

School nutrition program staff operating the United States Department of Agriculture (USDA) National School Lunch Program and School Breakfast Program.

## Contact lafo \& Acknowledgements

The Roadmap to Building Quality School Meals was developed by Montana Team Nutrition with support from the Montana Office of Public Instruction School Nutrition Programs. This project was funded by a 2019 United States Department of Agriculture Team Nutrition Training Grant for Innovative State Training Programs awarded to the Montana Office of Public Instruction School Nutrition Programs.

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## Montana Cook Fresh

Quality scalool mials initiative ग!!

## Acknowledgements

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- Michele Carter, Food Service Director, Livingston School District
- Devin Kavanagh, Food Service Director, Target Range Elementary
- Chandra Plakke, Food Service Director, Superior School District
- Shelli Boggess, Food Service Director, Deer Lodge School District
- Rochelle Davies, RDN, LN, Montana OPI School Nutrition Specialist
- Pam Fruh, Montana OPI Food Distributions Manager
- Deb Jones, RDN, LN, Montana OPI School Nutrition Specialist
- Erin Turner, DTR, SNS, Montana OPI School Nutrition Specialist

This Roadmap and additional resources related to supporting scratch cooking and serving quality school meals are available on the Montana Team Nutrition website: www.montana.edu/teamnutrition

Date developed: March 2022 Updated: August 2022


## Scratch Cooking Spectrum

Montana Team Nutrition encourages scratch cooking as a component of quality school meals. Scratch cooking occurs on a spectrum; a menu item can vary greatly in nutrition, flavor, and freshness depending on the ingredients and production methods used. The visual to the right illustrates the spectrum of scratch cooking, divided into the three categories of scratch cooked, semi-scratch cooked and ready to serve. Refer to Appendix $A$ at the end of the roadmap for more information on the definitions and examples in each category.

Before proceeding, think about where your school meals tend to fall on this spectrum and check the box next to the category that best describes your current program:Scratch cookedSemi-scratch cookedReady to serve

## Scratch cooked

Contains mostly fresh, whole foods and pantry staples with limited processed ingredients

## Semi-scratch cooked

Contains some fresh foods and pantry staples, but also includes some processed ingredients


## Ready to serve

Contains mostly processed and highly processed ingredients with very few fresh, whole foods

## Scrithb cooted laragna

- Fresh or dried noodles
- Tomato sauce made from fresh or canned tomatoes, onions, garlic, herbs, and spices
- Italian sausage cooked at time of preparation
- Fresh mozzarella or other cheese
- Assembled and baked in kitchen



## Somi-ceratich cooked hangua

- Dried noodles
- Pre-made tomato sauce from a can or jar
- Frozen pre-cooked sausage or beef
- Shredded mozzarella cheese blend
- Assembled and baked in kitchen



## Ready to serve lasagua

- Lasagna purchased pre-assembled in container
- Ready to be served after being heated

Food Procurement
Procurement includes menu planning and purchasing practices that determine the type, quality, and source of foods served in a school nutrition program. For each statement, place an "x" in the column that best describes your school nutrition program. Remember that these are best practice suggestions, and not requirements.

## Menu Planning

This includes any steps related to developing and planning the menu for your school nutrition program.

In terms of menu planning, my school nutrition program...

| Yes | No | progress |
| :--- | :--- | :--- |
|  |  | Offers at least three different kinds of meat/meat alternates at <br> lunch each week |
|  |  | Includes at least one vegetarian or plant-based entrée per <br> month |
|  |  | Includes at least one fish entrée per month <br> Offers a meat/meat alternate at breakfast at least 3 days per <br> week |
|  |  | Features a variety of textures, colors, and flavors at each meal |
|  |  | Includes culturally appropriate and diverse recipes on the menu <br> once a month |
|  | Features a local or regional food item on the menu at least once <br> a month |  |
|  | Considers student feedback when planning the menu (e.g., <br> conducting Tried It, Liked It, Loved It taste tests, placing a <br> suggestion box in the cafeteria, including student members in <br> a School Lunch Advisory Committee) |  |
|  |  | Follows a Standard Operating Procedure (SOP) for meal <br> modifications and special diets |
|  |  |  |

## Food Purchasing Practices

This includes the specific type and quality of food that is purchased to prepare and serve in school meals.

In terms of food purchasing, my school nutrition program...

| Yes | NoIn <br> progress | Uses a pre-planned menu to guide strategic food purchases through <br> a mixture of local sources, USDA Foods, and cooperative purchasing <br> or bidding |  |
| :--- | :--- | :--- | :--- |
|  |  |  | Considers seasonality when purchasing fresh fruits and vegetables |
|  |  | Purchases locally or regionally produced food items at least once a month |  |
|  | Purchases more than half of fruits and vegetables as fresh, whole, or <br> frozen rather than canned |  |  |
|  | Prioritizes purchasing fresh, whole ingredients with the intention of <br> preparing school meals from scratch |  |  |
|  | Keeps an inventory of pantry staples to cook from scratch daily <br> Conducts a physical inventory once a month or more to prevent <br> excess stock and over purchasing |  |  |
|  | Utilizes the full amount of its USDA Foods annually |  |  |
|  | Utilizes the full amount of its Department of Defense (DOD) Fresh <br> dollars annually |  |  |
|  | Follows the Montana OPI School Nutrition Programs annual <br> procurement checklist and timeline |  |  |
|  | Communicates with the Montana OPI Food Distributions Manager at <br> least once a year |  |  |

## Food Production

## Maximizing Nutrition

This includes strategies to enhance nutrition while limiting highly processed foods high in sodium and added sugar.

In terms of maximizing nutrition in school meals, my school nutrition program...

| Yes | No | In <br> progress | Whole grain rich, reduced sugar breakfast cereals <br> containing no more than 6 grams of total sugar per dry <br> ounce (28 grams) is the recommended choice |
| :--- | :--- | :--- | :--- |
|  | At least $80 \%$ of grains served in lunch and breakfast are <br> whole grain rich |  |  |
|  | The nutrition content of recipes are enhanced by adding <br> fruit, vegetables, legume, and whole grains to recipes <br> when possible (e.g., adding lentils to sloppy joes, <br> adding carots to spaghetti sauce, or adding brown rice <br> to a soup) |  |  |
|  | Sweetened grains (e.g. donuts, muffins, and toaster <br> pastries) are limited to twice a month on the breakfast <br> menu. |  |  |
|  | Highly processed meat products (e.g., breaded chicken <br> nuggets, chicken patties, corn dogs) are limited on the <br> menu to once a week or less |  |  |
|  | High sodium foods such as canned nacho cheese sauce <br> and canned soups are limited on the menu to once a <br> month or less |  |  |

## Culinary Skills

This includes staff experience and confidence in essential food service culinary skills.

In terms of culinary skills, our school nutrition staff are confident...

| Yes | No | $\begin{array}{\|c} \text { In } \\ \text { progress } \end{array}$ |  |
| :---: | :---: | :---: | :---: |
|  |  |  | Practicing safe and effective knife skills |
|  |  |  | Roasting vegetables |
|  |  |  | Blanching vegetables |
|  |  |  | Baking whole grain menu items from scratch |
|  |  |  | Using "just in time" batch cooking to reduce the length of time food is hot held on a steam table |
|  |  |  | Tasting food throughout the production process to ensure a quality end product |
|  |  |  | Using spices and seasonings to modify flavor in recipes |
|  |  |  | Trying or developing new scratch cooked or semi-scratch cooked recipes |
|  |  |  | Taking temperatures during food production and service |
|  |  |  | Following principles of mise en place during food production to maintain organization and efficiency. Mise en place is defined as a culinary process in which ingredients are prepared and organized before cooking. |
|  |  |  | Completing accurate and timely production records |
|  |  |  | Following appropriate food safety guidelines in handling and storing Time and Temperature Controlled foods as set forth in the school's food safety (HACCP) plan |

For any of the above statements that you responded to as "no" or "in progress", please circle or highlight the statement in each category that you are most interested in working on in the current school year.

## Food Prodnction

## Activity: How Often is My School Nutrition Program Cooking From Scratch?

To complete this activity, have one month of breakfast and lunch menus in front of you. Using the definitions in the Scoring Table, write 1, 2, or 3 in each column to indicate how the menu item was prepared most of the time. Refer to the scratch cooking spectrum on page 3 and Appendix A for assistance in scoring menu times. Then add up your total score.

| Menu item | How the menu item was prepared the <br> majority of the time in a month |  |
| :--- | :--- | :--- |
| Breakfast entrees |  |  |
| Baked goods (muffins, bread, rolls, etc.) |  |  |
| Lunch entrees |  |  |
| Fruit or vegetable sides dishes |  |  |
| Other side dishes (grain based) |  |  |
| Salad dressings |  |  |
| Soups |  |  |
| Sauces (cheese sauce, tomato sauce, etc.) |  |  |
|  | Total: |  |

## Scoring Table

$$
\left.\begin{array}{l}
\text { Mostly ready to serve } \\
\text { Made from processed or highly } \\
\text { processed ingredients }
\end{array}\right\} \begin{aligned}
& \text { Mostly semi-scratch cooked } \\
& \text { Made from a combination of } \\
& \text { processed ingredients and } \\
& \text { fresh foods and pantry staples }
\end{aligned} \quad \begin{aligned}
& \text { Mostly scratch cooked } \\
& \text { Made from fresh, whole } \\
& \text { foods and pantry staples }
\end{aligned}
$$

## What is your scratch cooking score?

If your score is greater than 16 , your program is cooking mostly from scratch and semi-scratch. Great job!

If your score is $\mathbf{1 6}$ or less, consider seeking out opportunities to incorporate more semi-scratch and scratch cooking in your menus.

Tip: To increase your score, look at the menu items that you might have categorized as 1, or mostly ready to serve. What actions could you take to get that number to a 2 or 3 ? Rather than completely overhauling your menu, which may be unrealistic, think about ways you may be able to do more scratch cooking for each individual menu item, such as making more of your salad dressings from scratch.

## Meal Service

Meal service is how foods are presented and served. For each statement, place an " $x$ " in the column that best describes your school nutrition program.

## Meal Service Atmosphere

This includes any strategies that ensure that students have a pleasant and comfortable eating experience with adequate time to eat

In terms of meal service atmosphere...

| Yes | No | In <br> progress | Offer versus serve is implemented to provide choices and <br> decrease food waste |
| :--- | :--- | :--- | :--- |
|  |  | All lunchroom staff, including support staff and teachers, are <br> trained to encourage students to eat and try new foods at <br> their own pace, and not to pressure students to eat and drink <br> everything on their tray |  |
|  |  | All food service staff are friendly on the service line and in the <br> cafeteria during meal service |  |
|  | Recess before lunch is implemented in elementary schools |  |  |
|  | School nutrition staff conduct food waste audits once a year or <br> more to minimize food waste |  |  |
|  | All students grades K-12 have adequate time to eat their lunch <br> (recommended 20 minutes of seat time at lunch) |  |  |
|  | All students grades K-12 have access to a salad bar |  |  |
|  | The school nutrition program strives to make the healthy <br> choice the easy choice |  |  |

For any of the above statements that you responded to as "no" or "in progress", please circle or highlight the statement in each category that you are most interested in working on in the current school year.

## How do I make the healthy choice the easy choice?

Montana schools have been super stars in using choice architecture concepts to enhance their school meal programs by using simple, low cost techniques to create a lunchroom and service line that nudge students to make healthy choices. Montana Team Nutrition has collected these best practices for lunch, breakfast, and salad bars in simple and easy to use checklists. All of the checklists are available for download on the Montana Team Nutrition website, but you can track your yearly progress on the score cards here:

## Designing Healthy Lunchrooms Checklist

Last year's score: $\qquad$ Date:

This year's score: $\qquad$ Date:


## Breakfast Boosts Brainpower Checklist

Last year's score: $\qquad$ Date: $\qquad$
This year's score: $\qquad$ Date: $\qquad$ 1

## Eat the Rainbow Salad Bar Checklist



To access the checklists and learn more about how to improve the atmosphere of your Iunchroom, visit the Montana Team Nutrition Roadmap Resource webpage: www.montana.edu/teamnutrition/roadmapresources/html


## Culture

Beyond the food itself, the professional development of school nutrition staff and their connection to the wider school community can impact a program's ability to serve quality school meals. For each statement, place an " $x$ " in the column that best describes your school nutrition program.

## Connection with School Community

This includes strategies that ensures the school nutrition program plays an active role within the wider school community.

In terms of the connection with the school community...

| Yes | No | In <br> progress |  |
| :--- | :--- | :--- | :--- |
|  |  | School nutrition staff participate and provide input on the <br> district's school wellness policy and school wellness committee |  |
|  | School nutrition staff have positive relationships and regular <br> communication with administration, teachers, and parents |  |  |
|  | The school nutrition program uses social media, newsletters, and/ <br> or announcements to promote the school nutrition program to <br> students and parents |  |  |
|  | The school nutrition program participates in at least one <br> farm to school program or activity |  |  |
|  | The school nutrition program director provides a report to <br> the school board on the program's goal to serve quality school meals |  |  |
|  | The school nutrition program feels supported by administration in <br> making decisions and goals related to the school nutrition program |  |  |
|  | The school food service director works collaboratively with <br> school district administration when creating the school nutrition <br> program budget |  |  |

## Professional Development

This includes strategies that promote an environment of curiosity and growth for school nutrition staff.

In terms of professional development...

| Yes | No | In <br> progress |
| :--- | :--- | :--- |
|  |  | School nutrition staff are trained in USDA Meal Pattern <br> requirements and nutrition standards for breakfast and <br> lunch programs |
|  |  | School nutrition staff know who their Montana OPI School <br> Nutrition Regional Specialist is |
|  |  | School nutrition staff receive emails and announcements <br> from Montana OPI School Nutrition Programs and Montana <br> Lunchline |
|  | Each staff member receives the required hours of training <br> and professional development for their position |  |
|  |  | At least one staff person other than the head cook or food <br> service director has received cross training on essential <br> management duties, such as completing production <br> records or food orders, in the case of emergency or absence |

For any of the above statements that you responded to as "no" or "in progress", please circle or highlight the statement in each category that you are most interested in working on in the current school year.

## Support \& Iufrustructure

Support and infrastructure refer to the basic physical and organizational structures needed for program operation. These may or may not be within the realm of a food service director's control but can impact school meal quality. For each statement, place an "x" in the column that best describes your school nutrition program.

## Program Operation

This includes variables that impact overall program operation and school meal quality.

In terms of support and infrastructure, my school nutrition program...

| Yes | No | progress | Has an appropriate level of staffing for the labor required to cook <br> from scratch or semi-scratch meals |
| :--- | :--- | :--- | :--- |
|  |  |  | Has an adequate pool of substitutes from the school district to cover <br> vacation or sick days from school nutrition staff |
|  |  | Runs a financially sound program, often defined as staying "out of <br> the red" |  |
|  |  | Has reasonable access to local and high-quality ingredients |  |
|  | Has limited competition from other food sources in the school, such <br> as vending machines, fundraising events, and student stores |  |  |
|  | Makes long term investments in our program, such as applying for <br> grants or replacing old equipment |  |  |

For any of the above statements that you responded to as "no" or "in progress", please circle or highlight the statement in each category that you are most interested in working on in the current school year.

## Helpful Resources

Many additional resources and tools are available at www.montana.edu/teamnutrition.

For example, Montana Harvest of the Month materials provide valuable information and useful recipes that highlight local foods.


## Goal Setting \& Action Planning

## 1. Create a list of priorities

Review the entire roadmap. For each section, please copy the statement that you indicated as the area you are most interested in working on.


## Goal Setting \& Action Planning

## My goal:

$\qquad$
$\qquad$

Goal start date: $\qquad$ Target completion date: $\qquad$
Steps I will take to reach my goal timeframe (When will you complete each step?)
1.
2.
3.
4.
5.

People I can reach out to for support in meeting this goal (list at least one person):

Resources I will need to help me reach this goal:

How will you measure your success in meeting this goal?


## 3. Document your completed goal and repeat!

Once you meet your goal, document that you have completed it. Consider revisiting your priority list and goals to set another action plan. Repeat this process until you have completed everything on your priority list on page 10.

## Appeudix $A$-Scratch Cooking Spectrum Categories, Definitions, and Examples

## Scratch Cooked Meal

| Category | Definition | Examples |
| :--- | :--- | :--- |
| Scratch cooked meals | Fresh or whole foods combined with pantry staples with limited highly processed <br> ingredients. | A pasta dish that has a sauce made from fresh tomatoes, onions, garlic, and spices <br> along with a raw protein prepared on site. |
| Pantry staples | Ingredients used to cook or flavor fresh foods; generally, not consumed alone. | Oil, butter, nut butters, sugar, spices, salt, flour, corn starch, baking powder, <br> and vinegar. |
| Fresh or whole foods | These foods come directly from plants or animals. They are close to their natural <br> state. They are often washed, ground, chilled, or sliced before eating. | Fresh or frozen vegetables, bulk whole grains, raw or unprocessed meats, dried <br> legumes, nuts and seeds, and milk. |

## Semi-scratch Cooked Meals

| Category | Definition | Examples |
| :--- | :--- | :--- |
| Semi-scratch cooked <br> meals | Meals made with a combination of pantry staples, fresh or whole foods, and some <br> processed ingredients. | A pasta dish that is assembled and prepared in the kitchen with some fresh or <br> whole foods, but also has some processed ingredients such as sauce from a jar or <br> pre-cooked frozen meat. |
| Processed ingredients | Foods that are manufactured by adding salt, sugar, or other substances to fresh/ <br> whole foods to preserve or make them more palatable. Processed foods shave <br> multiple ingredients with some additives but are not as modified as highly <br> processed foods or ingredients. | Canned beans with no added flavorings, canned fruit and vegetables in water or <br> juice, tomato paste and sauces, cured meats, salted nuts, breads with a mixture <br> of whole and refined grains (including some sandwich breads, dinner rolls, and <br> tortillas), and cheese blends. |

## Ready to Serve Meals

| Category | Definition | Examples |
| :--- | :--- | :--- |
| Ready to serve meals | Meals made from highly processed ingredients that require minimal preparation <br> other than opening a bag or can or heating before serving. Ready to serve foods <br> are generally higher in sodium and added sugars compared to meals prepared with <br> fewer processed or highly processed ingredients'. | Frozen pre-made meals like lasagnas or casseroles, chicken nuggets or patties, <br> corn dogs, tater tots, and pre-made baked goods such as donuts, scones, muffins, <br> frozen pizzas, and toaster pastries. |
| Highly processed <br> ingredients | Foods that have been extensively commercially processed, and typically feature a <br> long list of ingredients and increased amounts of added sugar, salt, and unhealthy <br> fats. | Packaged sauces (gravy, cheese sauce, etc.), canned fruit in heavy syrup, canned <br> beans with added flavoring like baked beans, bottled salad dressings, frozen pre- <br> cocked meats, granola bars, and frozen and breaded meat products like chicken <br> patties/nuggets, corn dogs, fish sticks, etc. |
| Food high in sodium | Sodium limits vary depending on the age of the student being served and program the <br> meal is claimed under. Please refer to the most current USDA Child Nutrition Program <br> meal pattern guidelines for the specific program and age group being served². | Common sources of high sodium foods include canned soups, canned cheese <br> sauce, chips, and ready to serve meals. |
| Food high in added |  |  |
| sugar | The 2020-2025 Dietary Guidelines for Americans recommends limiting added sugars <br> to less than 10\% of daily calories4. | Common sources of added sugar in school meals include flavored milks and <br> yogurts, sweetened cereals, condiments, muffins, toaster pastries, donuts, and <br> sweet/quick breads. |

## Statement \& References

## USDA Non-Discrimination Statement

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To file a program discrimination complaint, a Complainant should complete a Form AD-3027, USDA Program Discrimination Complaint

Form which can be obtained online at: https://www.usda.gov/sites/ default/files/documents/USDA-OASCR\%20P-Complaint-Form-0508-0002-508-11-28-17Fax2Mail.pdf, from any USDA office, by calling (866) 632-9992, or by writing a letter addressed to USDA. The letter must contain the complainant's name, address, telephone number, and a written description of the alleged discriminatory action in sufficient detail to inform the Assistant Secretary for Civil Rights (ASCR) about the nature and date of an alleged civil rights violation.

The completed AD-3027 form or letter must be submitted to USDA by: (1) mail: U.S. Department of Agriculture, Office of the Assistant Secretary for Civil Rights, 1400 Independence Avenue, SW, Washington, D.C. 20250-9410; (2) fax: (202) 690-7442; or (3) email: program. intake@usda.gov.

This institution is an equal opportunity provider.

## About Team Nutrition

Team Nutrition is an initiative of the USDA Food and Nutrition Service to support child nutrition programs through training and technical assistance for food service, nutrition education for children and their caregivers, and school and community support for healthy eating and physical activity. To learn more about Team Nutrition visit: https://www.fns.usda.gov/tn/about-team-nutrition
To access Team Nutrition resources for schools, visit: https://www.fns.usda.gov/tn/school

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## Appendix E: Montana Cook Fresh Recipes

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## All Purpose Spice Blend



Serving Size: 1 Tbsp
Yield: 5 servings $=5$ Tbsp | 50 servings $=50$ Tbsp
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: N/A

## All Purpose Spice Blend

| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 23.4 |
| Total Fat (g) | 0.6 g |
| Saturated Fat (g) | 0.1 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 3.9 mg |
| Total Carbohydrate (g) | 4.3 g |
| Dietary Fiber (g) | 1.2 g |
| Total Sugars (g) | 0.4 g |
| Added Sugars included (g) | 0 g |
| Protein (g) | 1.0 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 22.9 mg |
| Iron (mg) | 0.9 mg |
| Potassium (mg) | 79.3 mg |

$\mathrm{N} / \mathrm{A}=$ data not available

## Notes

$\qquad$
$\qquad$
$\qquad$ - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled


Serving Size: $1 / 4$ cup
Yield: 8 servings $=2$ cups $\mid 42$ servings $=101 / 2$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 1 oz Meat/Meat Alternates or $1 / 4$ cup Beans/Legumes

## Brownie Batter Hummus

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{2 2 1}$ |
| Total Fat (g) | 11 g |
| Saturated Fat (g) | 2 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 162 mg |
| Total Carbohydrate (g) | 29 g |
| Dietary Fiber (g) | 5.3 g |
| Total Sugars (g) | 17.3 g |
| Protein (g) | 5.3 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 18.5 mg |
| Iron (mg) | 1.8 mg |
| Potassium (mg) | 98.7 mg |

## Notes

A demonstration of this recipe is available to watch on the Montana Team Nutrition Youtube channel.


Serving Size: 2 Tbsp
Yield: 15 servings $=1+3 / 4$ cup $\mid 60$ servings $=1$ pint $+13 / 4$ cup
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: N/A

## Honey Mint Citrus Dressing

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{1 0 7}$ |
| Total Fat (g) | 10.8 g |
| Saturated Fat (g) | 1.5 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 40 mg |
| Total Carbohydrate (g) | 3 g |
| Dietary Fiber (g) | 0.2 g |
| Total Sugars (g) | 2.3 g |
| Protein (g) | 0.2 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 5 mg |
| Iron (mg) | 0.3 mg |
| Potassium (mg) | 34 mg |

$\mathrm{N} / \mathrm{A}=$ data not available

## Lacy's Spiced Up Salsa

$\qquad$ - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For_16_Servings |  | For_50_Servings |  | Directions |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| USDA Foods salsa, canned | 32 oz |  | 100 oz |  | 1. Combine all ingredients. Taste and adjust seasonings accordingly. |
| Garlic, minced |  | 3 cloves |  | 10 cloves |  |
| Cilantro, fresh, finely chopped |  | $1 / 4$ cup |  | $3 / 4$ cup |  |
| Red pepper flakes |  | $11 / 2$ tsp |  | 3 tsp |  |
| Black pepper |  | 1 tsp |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

Serving Size: $1 / 4$ cup
Yield: 16 servings $=4$ cups $\mid 50$ servings $=12.5$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 1/4 cup Red/Orange Vegetable

## Lacy's Spiced Up Salsa

| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 19.3 |
| Total Fat (g) | 0.03 g |
| Saturated Fat (g) | 0 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 62.3 mg |
| Total Carbohydrate (g) | 3.9 g |
| Dietary Fiber (g) | 1.8 g |
| Total Sugars (g) | 1.8 g |
| Added Sugars included (g) | 0 g |
| Protein (g) | 0.07 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 10.7 mg |
| Iron (mg) | 0.5 mg |
| Potassium (mg) | 7.2 mg |

N/A = data not available

## Green Beans with Lemon and Basil



Serving Size: $1 / 2$ cup
Yield: 8 servings $=4$ cups | 50 servings $=25$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: $1 / 2$ cup Other Vegetable


HACCP Process: $\qquad$ 1 - No Cook $\qquad$ 2 - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat Serve $\qquad$ 4 - SOP Controlled


## Mediterranean Quinoa Salad

Serving Size: $1 / 4$ cup
Yield: 10 servings $=21 / 2$ cups $\mid 50$ servings $=121 / 2$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 0.25 oz Grain (Whole grain-rich)

| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 62.7 |
| Total Fat (g) | 2.3 g |
| Saturated Fat (g) | 0.7 g |
| Cholesterol (mg) | 2.7 mg |
| Sodium (mg) | 141.4 mg |
| Total Carbohydrate (g) | 8.3 g |
| Dietary Fiber (g) | 1.1 g |
| Total Sugars (g) | 0.7 g |
| Protein (g) | 2.7 g |
| Vitamin D | 0.01 mcg |
| Calcium (mg) | 27.3 mg |
| Iron (mg) | 0.8 mg |
| Potassium (mg) | 125.5 mg |

$\mathrm{N} / \mathrm{A}=$ data not available
HACCP Process:___ 1 - No Cook__X_2-Cook \& Same Day Serve ___ 3 - Cook, Cool, Reheat, Serve ___ 4 - SOP Controlled


Serving Size: 1/2 cup
Yield: 6 servings $=3$ cups | 50 servings $=25$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: $1 / 2$ cup Other Vegetable

## Roasted Cauliflower with Turmeric

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{6 7}$ |
| Total Fat (g) | 4.7 g |
| Saturated Fat (g) | 0.8 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 172 mg |
| Total Carbohydrate (g) | 5.8 g |
| Dietary Fiber (g) | 2.3 g |
| Total Sugars (g) | 2.1 g |
| Protein (g) | 2.1 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 25 mg |
| Iron (mg) | 0.8 mg |
| Potassium (mg) | 337 mg |

$\mathrm{N} / \mathrm{A}=$ data not available
$\qquad$ 1 - No Cook $\qquad$
$\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For_6_Servings |  | For _45_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Chickpeas, drained and rinsed |  | $11 / 2$ cup |  | 1 \#10 can | 1. Drain and rinse chickpeas and spread out on a dry clean dishtowel. Remove loose skins and spread chickpeas out on lined (parchment or foil) baking sheet and let them to continue to dry for 30 minutes. <br> 2. Preheat oven. $425^{\circ} \mathrm{F}$ for a conventional oven, and $400^{\circ} \mathrm{F}$ for a convection oven. <br> 3. Roast for 20 minutes, shaking the pan once so they do not stick. <br> 4. Whisk together oil and seasonings for the variation of your choice. Pour over roasted chickpeas. Toss to assure all are coated. <br> 5. Return seasoned chickpeas to oven and roast additional 5 minutes. Toss again and roast additional 5 minutes. <br> 6. Turn off oven, open the door and let the oven cool with baking sheet still in the oven. <br> 7. Once cooled, chickpeas will be crispy and ready for snacking. |
| Olive oil or vegetable oil |  | 1 Tbsp |  | 7 Tbsp |  |
| Honey Cinnamon Taste |  |  |  |  |  |
| Ground cinnamon |  | 1/2 tsp |  | 1 Tbsp + $1 / 2$ tsp |  |
| Granulated sugar |  | $11 / 2$ tsp |  | $\begin{gathered} 3 \text { Tbsp }+1 \\ 1 / 2 \text { tsp } \end{gathered}$ |  |
| Honey |  | 1 Tbsp |  | $\begin{gathered} 1 / 4 \text { cup }+3 \\ \text { Tbsp } \end{gathered}$ |  |
| Spicy Taste |  |  |  |  |  |
| Cumin, ground |  | 1/2 tsp |  | $\begin{gathered} 1 \text { Tbsp + } \\ 1 / 2 \text { tsp } \end{gathered}$ |  |
| Chili powder |  | 1/2 tsp |  | $\begin{gathered} 1 \text { Tbsp + } \\ 1 / 2 \text { tsp } \end{gathered}$ |  |
| Cayenne pepper |  | 1/4 tsp |  | $13 / 4$ tsp |  |
| Salt |  | 1/4 tsp |  | $13 / 4$ tsp |  |
| Ranch Taste |  | 1 Tbsp of mix |  |  |  |
| Black pepper |  |  |  | 1/4 cup |  |
| Parsley, dried |  |  |  | $11 / 2$ cups |  |
| Garlic salt |  |  |  | 1/2 cup |  |
| Salt |  |  |  | 2 Tbsp |  |
| Granulated garlic |  |  |  | 1/4 cup |  |
| Granulated onion |  |  |  | 1/4 cup |  |
| Dill weed |  |  |  | 2 Tbsp |  |

## Roasted Chickpeas - 3 Tastes

Serving Size: $1 / 4$ cup
Yield: 6 servings $=11 / 2$ cup | 45 servings $=111 / 4$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 1 oz Meat/Meat Alternate or $1 / 4$ cup Beans/Legume

| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 32.9 |
| Total Fat (g) | 2.1 g |
| Saturated Fat (g) | 0.3 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 0.2 mg |
| Total Carbohydrate (g) | 3.9 g |
| Dietary Fiber (g) | 0.1 g |
| Total Sugars (g) | 3.7 g |
| Protein (g) | 0.02 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 2.3 mg |
| Iron (mg) | 0.04 mg |
| Potassium (mg) | 2.6 mg |

## Notes

Tip: try using the roasted chickpeas as a topping for a salad or soup instead of using croutons. A video demonstration of this recipe is available on the Montana Team Nutrition Youtube Channel.
$\mathrm{N} / \mathrm{A}=$ data not available
$\qquad$ 1 - No Cook $\qquad$ X__ - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled


Serving Size: $1 / 2$ cup
Yield: 6 servings $=3$ cups | 50 servings $=25$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 1/2 cup Red/Orange Vegetable

## Roasted Squash and Sweet Potato

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{2 7 9}$ |
| Total Fat (g) | 7.9 g |
| Saturated Fat (g) | 1.2 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 117.6 mg |
| Total Carbohydrate (g) | 51.7 g |
| Dietary Fiber (g) | 8.2 g |
| Total Sugars (g) | 10.5 g |
| Protein (g) | 4.2 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 132.8 mg |
| Iron (mg) | 2.2 mg |
| Potassium (mg) | 1147 mg |

$\mathrm{N} / \mathrm{A}=$ data not available

[^0]$\qquad$ 1 - No Cook $\qquad$ X 2 - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled


Serving Size: 1/2 cup
Yield: 6 servings $=3$ cups $\mid 50$ servings $=25$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: $1 / 2$ cup Other Vegetable

## Roasted Zucchini with Parmesan

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{6 7}$ |
| Total Fat (g) | 5 g |
| Saturated Fat (g) | 1.2 g |
| Cholesterol (mg) | 3.9 mg |
| Sodium (mg) | 136 mg |
| Total Carbohydrate (g) | 4 g |
| Dietary Fiber (g) | 1 g |
| Total Sugars (g) | 2.5 g |
| Protein (g) | 2.5 g |
| Vitamin D | 0.02 mcg |
| Calcium (mg) | 58 mg |
| Iron (mg) | 0.5 mg |
| Potassium (mg) | 271 mg |
| R |  |

$\mathrm{N} / \mathrm{A}=$ data not available

## Notes

If substituting dried thyme for fresh thyme, use $1 / 3$ the amount listed in the recipe.

[^1]Southwest Salad
HACCP Process: __X__ 1 - No Cook

| Ingredients | For _8_Servings |  | For _50_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Cilantro, large stems removed, rough chopped |  | 1 bunch |  | 5 bunches | 1. To make the dressing, in a blender or food processor, add all the ingredients and blitz until smooth. Chill until ready to use. <br> 2. Assemble the salad. Toss with dressing. |
| Garlic, coarsely chopped |  | 2 tsp |  | 4 Tbsp |  |
| Greek yogurt, plain, non fat |  | 1/2 cup |  | 3 cups |  |
| Mayonnaise |  | 1/2 cup |  | 3 cups |  |
| Lime juice |  | 1/4 cup |  | $11 / 2$ cup |  |
| Salt |  | 1tsp |  | 2 Tbsp |  |
| Jalapeno (optional) |  | 1 |  | 6 |  |
| Romaine, chopped |  | 8 cups |  | 3 gallons |  |
| Black beans, drained | 15.5 oz | 1 \#300 can |  | 1 \#10 can |  |
| Frozen corn, thawed |  | 1 cup |  | $11 / 2$ quarts |  |
| Tomatoes, diced |  | 1 pint |  | 3 quarts |  |
| Green bell pepper, diced |  | 1 cup |  | $1 \text { 1/2 }$ <br> quarts |  |
| Ren onion, diced |  | 1/2 cup |  | 3 cups |  |
| Avocado, sliced (optional) |  | 1 |  | 6 |  |
| Cilantro (for garnish) |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

## Southwest Salad

Serving Size: 1 cup
Yield: 8 servings $=8$ cups $\mid 50$ servings $=50$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 0.5 oz Meat/Meat Alternate or $1 / 8$ cup Beans/Legumes,
$1 / 2$ cup Dark Green Vegetable, $1 / 8$ cup Starchy Vegetable, $1 / 4$ cup Other Vegetable,
1/4 cup Red/Orange Vegetable

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{2 3 3}$ |
| Total Fat (g) | 15 g |
| Saturated Fat (g) | 2.1 g |
| Cholesterol (mg) | 0.7 mg |
| Sodium (mg) | 441 mg |
| Total Carbohydrate (g) | 19.6 g |
| Dietary Fiber (g) | 7.8 g |
| Total Sugars (g) | 3.7 g |
| Protein (g) | 6.9 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 72 mg |
| Iron (mg) | 2.5 mg |
| Potassium (mg) | 321 mg |
| 年 |  |

N/A = data not available

[^2]Target Range Kale Lentil Salad
$\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For_6_Servings |  | For _50_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Butternut squash, peeled and cubed |  | 3/4 cup |  | $61 / 4$ cups | 1. To prepare squash, preheat oven to $400^{\circ} \mathrm{F}$ and line baking sheets with parchment paper. <br> 2. Spread squash in single layer and drizzle with olive oil, stir to coat and sprinkle with salt. <br> 3. Roast for 25 minutes, turning squash over after 15 minutes. Cool squash to room temperature. |
| Olive oil |  | 1 tsp |  | 2 Tbsp |  |
| Salt |  | 1 pinch |  | 1/2 tsp |  |
| Lentils, dry (french, green or brown) | 2 oz | 1/3 cup | 1 lb | 23/4 cups |  |
| Water |  | 1 cup |  | 8 cups |  |
| Apple, fresh, cored and diced |  | 1/4 cup |  | 2 cups |  |
| Kale, cleaned and torn into bite size pieces |  | $\begin{aligned} & 1 \text { 1/3 cup + } \\ & 2 \text { Tbsp } \end{aligned}$ |  | 3 qts | 6. To prepare salad additions, core and dice apple and massage kale with clean gloved hands. Toss kale with apple, squash and lentils. <br> 7. To prepare dressing, whisk ingredients together in a small bowl. <br> 8. Drizzle dressing over salad, tossing to coat. <br> 9. Serve immediately or cool to serve later. |
| Olive oil |  | 1 Tbsp |  | 1/2 cup |  |
| Salt |  | 1 pinch |  | 1/2 tsp |  |
| White wine vinegar |  | 1 Tbsp |  | 1/2 cup |  |
| Maple syrup, agave or granulated sugar |  | 1/4 tsp |  | 2 tsp |  |
| Dijon mustard |  | 1/4 tsp |  | 2 tsp |  |
| Ginger root, fresh, peeled and minced |  | 1 tsp |  | 3 Tbsp |  |
| Garlic, minced |  | 1/8 tsp |  | 1 tsp |  |

Serving Size: 1/2 cup
Yield: 6 servings $=3$ cups | 50 servings $=25$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: $1 / 8$ cup Dark Green Vegetable, $1 / 8$ cup Beans/Legume, $1 / 8$ cup Red/Orange Vegetable

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{7 0}$ |
| Total Fat (g) | 2.9 g |
| Saturated Fat (g) | 0.4 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 54.6 mg |
| Total Carbohydrate (g) | 9.0 g |
| Dietary Fiber (g) | 1.6 g |
| Total Sugars (g) | 1.2 g |
| Added Sugars included (g) | 0 g |
| Protein (g) | 2.7 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 27 mg |
| Iron (mg) | 0.9 mg |
| Potassium (mg) | 148.8 mg |
| N/A = data not available |  |

$\qquad$ 1 - No Cook $\qquad$ 2 - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For_8_Servings |  | For _50_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Creamy peanut, almond, or sunflower butter |  | 1/3 cup |  | 2 cups | 1. To make the dressing, in a bowl whisk together peanut butter, rice vinegar, soy sauce, honey, lime juice, ginger, sesame oil, garlic, red pepper flakes, and salt and pepper. If the dressing is too thick, thin with water 1 tsp at a time. <br> 2. In a large bowl, add romaine, slaw, bell pepper, mango, cilantro, mint, and onions. <br> 3. Drizzle salad with the dressing, toss to combine, and garnish with almond slivers. |
| Rice vinegar |  | $\begin{gathered} 2 \text { Tbsp }+2 \\ \text { tsp } \end{gathered}$ |  | 1 cup |  |
| Soy sauce |  | 2 Tbsp |  | 3/4 cup |  |
| Honey |  | 2 Tbsp |  | 3/4 cup |  |
| Lime juice |  | 2 Tbsp |  | 3/4 cup |  |
| Fresh ginger, minced |  | 1 Tbsp |  | 1/3 cup |  |
| Sesame oil |  | 1 Tbsp |  | 1/3 cup |  |
| Garlic, minced |  | 2 tsp |  | 1/4 cup |  |
| Red pepper flakes |  | $\begin{gathered} 1 \text { Tbsp }+1 \\ \text { tsp } \end{gathered}$ |  | 1/2 cup |  |
| Salt |  | 1 tsp |  | 2 Tbsp |  |
| Pepper |  | 1/2 tsp |  | 3 tsp |  |
| Coleslaw mix or shredded cabbage |  | $23 / 4$ cups |  | $11 / 2 \mathrm{gal}$ |  |
| Romaine, chopped |  | $31 / 3$ cups |  | $13 / 4 \mathrm{gal}$ |  |
| Red bell pepper, thinly sliced |  | $11 / 3$ cups |  | 6 pts |  |
| Mango, chopped |  | $11 / 2$ cups |  | 3 qts |  |
| Mint leaves, chiffonade |  | $\begin{gathered} 1 \text { Tbsp }+2 \\ \text { tsp } \end{gathered}$ |  | 3/4 cup |  |
| Green onions |  | 1.5 stalks |  | 13 stalks |  |
| Almond slivers, toasted |  | 1/3 cup |  | 3 cups |  |
|  |  |  |  |  |  |

## Thai Style Rainbow Salad

Serving Size: 1 cup
Notes
Yield: 8 servings $=8$ cups $\mid 50$ servings $=50$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 0.5 oz Meat/Meat Alternate, 1/2 cup Dark Green Vegetable,
1/8 cup Fruit, 1/4 cup Other Vegetable, $1 / 8$ cup Red/Orange Vegetable

| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 180 |
| Total Fat (g) | 10 g |
| Saturated Fat (g) | 1.5 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 465 mg |
| Total Carbohydrate (g) | 19.5 g |
| Dietary Fiber (g) | 4.2 g |
| Total Sugars (g) | 13.4 g |
| Protein (g) | 5.4 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 54.5 mg |
| Iron (mg) | 1.3 mg |
| Potassium (mg) | 322 mg |

N/A = data not available

Original Source: Chef Rhonda Adkins, Great Falls, MT

Three Sisters Salad
$\qquad$ 2 - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For_6_Servings |  | For _50_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Vegetable or olive oil |  | 1/4 cup |  | 2 cups | To prepare dressing <br> 1. Whisk all ingredients together. <br> To prepare salad <br> 1. Place beans, corn, zucchini and onion in large bowl. <br> 2. Pour dressing over salad and toss to combine. |
| Maple syrup |  | 1 Tbsp |  | 1/2 cup |  |
| Vinegar (red wine) |  | 2 Tbsp |  | 1 cup |  |
| Thyme leaves, fresh |  | 1 Tbsp |  | 1/2 cup |  |
| Cumin, ground |  | 1/4 tsp |  | 2 tsp |  |
| Salt |  | pinch |  | 1/2 tsp |  |
| Kidney beans, black eyed peas, or pinto beans, canned, rinsed, and drained |  | 1 cup |  | $\begin{gathered} 2 \text { quart + } \\ 1 / 3 \text { cup } \end{gathered}$ |  |
| Corn kernels, fresh, frozen or canned, rinsed and drained |  | 1 cup |  | $\begin{gathered} 2 \text { quart + } \\ 1 / 3 \text { cup } \end{gathered}$ |  |
| Zucchini, raw, diced |  | 1 cup |  | $\begin{gathered} 2 \text { quart + } \\ 1 / 3 \text { cup } \end{gathered}$ |  |
| Onion, red, diced |  | 2 Tbsp |  | 1 cup |  |
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Serving Size: $1 / 2$ cup
Yield: 6 servings $=3$ cups | 50 servings $=25$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 0.5 oz Meat/Meat Alternate or $1 / 8$ cup Beans/Legumes,
1/8 cup Starchy Vegetable, 1/8 cup Other Vegetable

| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 125 |
| Total Fat (g) | 9 g |
| Saturated Fat (g) | 1.2 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 76 mg |
| Total Carbohydrate (g) | 9.6 g |
| Dietary Fiber (g) | 2.8 g |
| Total Sugars (g) | 3.3 g |
| Protein (g) | 2.6 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 22 mg |
| Iron (mg) | 0.8 mg |
| Potassium (mg) | 182 mg |

$\mathrm{N} / \mathrm{A}=$ data not available

Source: Deb Jones, RDN
Original Source: Local Matters, www.local-matters.org

## Wake Up Roasted Vegetables

$\qquad$ 1 - No Cook $\qquad$ X__ - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled


Serving Size: $1 / 2$ cup
Yield: 6 servings $=3$ cups $\mid 50$ servings $=25$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: $1 / 8$ cup Starchy Vegetable, $1 / 8$ cup Red/Orange Vegetables,
1/8 cup Other Vegetable

## Wake Up Roasted Vegetables

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{7 0}$ |
| Total Fat (g) | 2.4 g |
| Saturated Fat (g) | 0.4 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 74 mg |
| Total Carbohydrate (g) | 11.3 g |
| Dietary Fiber (g) | 2.5 g |
| Total Sugars (g) | 3.4 g |
| Protein (g) | 2 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 19 mg |
| Iron (mg) | 1.0 mg |
| Potassium (mg) | 369 mg |

## Notes

If subbing dried rosemary for fresh, use $1 / 3$ of the amount listed for the fresh rosemary.

Zesty Oat Bean and Corn Salad
$\qquad$ 1 - No Cook $\qquad$ X__ - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For_6_Servings |  | For_50_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Oat groats, fully cooked |  | 1/2 cup raw |  | $4 \text { cups }+2$ <br> Tbsp raw | 1. Bring 5 quarts of water to a boil. Rinse oat groats. Add oat groats to boiling water. <br> 2. Bring oats to boil. Reduce heat to medium and in uncovered pan cook for 30 minutes or until soft. Drain off water. <br> 3. Place the warm oats in a large bowl. <br> 4. Add the beans, corn, onion, bell pepper and tomato. <br> 5. Mix the olive oil, lime juice, cumin, garlic, and ground pepper. Pour over oat mixture. <br> 6. Salad can be served hot or cold. |
| Black beans, rinsed and drained |  | 1 cup |  | $81 / 3$ cups |  |
| Whole kernel corn - fresh, frozen or canned and drained |  | 1/2 cup |  | $\begin{gathered} 4 \text { cups }+2 \\ \text { Tbsp } \end{gathered}$ |  |
| Onion, chopped |  | 2 Tbsp |  | 1 cup |  |
| Bell pepper, chopped |  | 1/2 cup |  | $\begin{gathered} 4 \text { cups }+2 \\ \text { Tbsp } \end{gathered}$ |  |
| Tomato, chopped |  | 1 cup |  | $81 / 3$ cups |  |
| Olive or vegetable oil |  | 1 Tbsp |  | 1/2 cup |  |
| Lime juice |  | 2 Tbsp |  | 1 cup |  |
| Cumin, ground |  | 1 tsp |  | $\begin{gathered} 2 \text { Tbsp }+2 \\ \text { tsp } \end{gathered}$ |  |
| Garlic, minced |  | 1 clove |  | 6 cloves |  |
| Black pepper, ground |  | 1/4 tsp |  | 2 tsp |  |
|  |  |  |  |  |  |

Serving Size: $1 / 2$ cup or \#8 scoop
Yield: 6 servings $=3$ cups $\mid 50$ servings $=25$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 0.25 oz Grain, $1 / 8$ cup Red/Orange Vegetable, $1 / 8$ cup Beans/ Legume

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{1 1 8}$ |
| Total Fat (g) | 2.7 g |
| Saturated Fat (g) | 0.3 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 54.4 mg |
| Total Carbohydrate (g) | 20.1 g |
| Dietary Fiber (g) | 4.8 g |
| Total Sugars (g) | 1.5 g |
| Protein (g) | 4.5 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 29.1 mg |
| Iron (mg) | 1.8 mg |
| Potassium (mg) | 83.8 mg |

## Notes

If using as a burrito filling, add cooked shredded chicken, beef, pork or fish and salsa. Wrap in whole wheat tortillas. Heat and serve.

[^3]
## Green Beans with Lemon and Basil

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{5 2 . 3}$ |
| Total Fat (g) | 4.3 g |
| Saturated Fat (g) | 0.5 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 172.6 mg |
| Total Carbohydrate (g) | 2.8 g |
| Dietary Fiber (g) | 1.0 g |
| Total Sugars (g) | 0.9 g |
| Added Sugars included (g) | 0 g |
| Protein (g) | 1.1 g |
| Vitamin D | 0.0 mcg |
| Calcium (mg) | 27.9 mg |
| Iron (mg) | 0.6 mg |
| Potassium (mg) | 62.1 mg |
| N/A = data notavailable |  |

## Notes

If using fresh lemons, use 1 lemon for 8 servings; 6 lemons for 50 servings.

## Breakfast Citrus and Spiced Honey Yogurt Bowl

Nutrition
$\qquad$ 1 - No Cook $\qquad$ X__ 2 - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled


Serving Size: 1 bowl = $1 / 2$ cup fruit, 1 oz grain, $1 / 4$ cup yogurt
Yield: 8 servings $=8$ bowls $\mid 50$ servings = 50 bowls
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 0.5 oz Meat/Meat Alternate, $1 / 2$ cup Fruit, 1 oz Whole Grain

## Breakfast Citrus and Spiced Honey Yogurt Bowl

## Notes

Try Blood Oranges, Cara Cara, Navel or a mix of different kinds of oranges.

[^4]| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 116 |
| Total Fat (g) | 0.4 g |
| Saturated Fat (g) | 0.1 g |
| Cholesterol (mg) | 2.8 mg |
| Sodium (mg) | 20.7 mg |
| Total Carbohydrate (g) | 23 g |
| Dietary Fiber (g) | 3.6 g |
| Total Sugars (g) | 19 g |
| Protein (g) | 7.2 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 121.6 mg |
| Iron (mg) | 0.3 mg |
| Potassium (mg) | 340.8 mg |

$\mathrm{N} / \mathrm{A}=$ data not available
$\qquad$ 1 - No Cook $\qquad$ X - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For_6_Servings |  | For _106_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Vegetable oil |  | 1 tsp |  | 1/4 cup | 1. In a large hotel pan or stock pot, heat oil on medium heat. <br> 2. Add onions and cook about two minutes until soft. <br> 3. Add garlic and saute another minute. <br> 4. Add peppers and saute until soft. <br> 5. Add remaining ingredients and heat until 165 degrees. <br> 6. Remove bay leaves before serving. <br> 7. Top with crushed tortilla chips, shredded cheese, and sour cream if desired. |
| Onion, diced |  | 1/4 cup |  | 4 cups |  |
| Garlic, minced |  | 1 Tbsp |  | 1 cup |  |
| Red and green bell pepper, sliced 1/4 inch thick |  | 1/2 cup |  | 6 cups |  |
| Tomatoes, canned |  | 3/4 cup |  | $\begin{gathered} 12 \text { cups } \\ \text { (\#10 can) } \end{gathered}$ |  |
| Corn |  | 1/2 cup |  | 8 cups |  |
| Black beans, canned |  | 3/4 cup |  | $\begin{aligned} & 12 \text { cups } \\ & \text { (\#10 can) } \end{aligned}$ |  |
| Salsa, canned |  | 3/4 cup |  | $\begin{aligned} & 12 \text { cups } \\ & \text { (\#10 can) } \end{aligned}$ |  |
| Green chilies, canned | 1.5 oz |  | 27 oz |  |  |
| Chicken, frozen fajita meat | 5 oz |  | 5 lbs |  |  |
| Cilantro, fresh and chopped |  | 1 Tbsp |  | 1 cup |  |
| Green onions, fresh and chopped |  | 2 Tbsp |  | 2 cups |  |
| Taco seasoning mix |  | 1 Tbsp |  | 1 cup |  |
| Ham base | . 25 oz |  | 4 oz |  |  |
| Black pepper |  | 1/4 tsp |  | 1 Tbsp |  |
| Oregano |  | 1/4 tsp |  | 2 Tbsp |  |
| Bay leaves |  | 1 whole |  | 10 whole |  |
| Water |  | $11 / 4$ cups |  | 20 cups |  |
|  |  |  |  |  |  |

## Chicken Tortilla Soup

Serving Size: 3/4 cup
Yield: 6 servings $=4.5$ cups | 106 servings $=79.5$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 1.0 oz Meat/Meat Alternate, $1 / 4$ cup Red/Orange Vegetable

| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 60 |
| Total Fat (g) | 0.7 g |
| Saturated Fat (g) | 0.1 g |
| Cholesterol (mg) | 0.0 mg |
| Sodium (mg) | 211.8 mg |
| Total Carbohydrate (g) | 11.1 g |
| Dietary Fiber (g) | 3.8 g |
| Total Sugars (g) | 2.9 g |
| Protein (g) | 2.4 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 32 mg |
| Iron (mg) | 1.4 mg |
| Potassium (mg) | 128 mg |

$\mathrm{N} / \mathrm{A}=$ data not available

Original Source: Sally Donch, Anderson School District, Bozeman, MT
$\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For_6_Servings |  | For _50_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Greek yogurt, plain |  | 3/4 cup |  | $61 / 4$ cup | To prepare sauce <br> 1. Stir together sauce ingredients and refrigerate until service. |
| Cucumber, finely diced |  | 2/3 cup |  | $\begin{gathered} 4 \text { cup }+3 \\ \text { Tbsp } \end{gathered}$ |  |
| Lemon juice |  | $\begin{gathered} 2 \text { Tbsp }+2 \\ \text { tsp } \end{gathered}$ |  | $11 / 3$ cup | To prepare whole grain <br> 1. Prepare from dry. Rinse grain. Combine grain and water in saucepan. <br> 2. Bring to a boil over high heat. When grain has reached a boil, lower the heat to a low simmer, cover, and continue cooking until grain is tripled in volume and soft, yet chewy. |
| Dill weed, dried |  | $\begin{gathered} 1 \text { Tbsp + } \\ 3 / 4 \text { tsp } \end{gathered}$ |  | $\begin{gathered} 1 / 2 \text { cup }+2 \\ \text { Tbsp } \end{gathered}$ |  |
| Garlic, minced |  | 1 clove |  | 12 cloves |  |
| Sorghum, hulled barley, oat groats, or brown rice |  | 1 cup |  | $81 / 3$ cup | 3. Add water as needed and let set to soak up remaining liquid for 10 minutes before fluffing and serving. |
| Water or broth |  | 3 cups |  | 7 qts | To prepare chicken |
| Lemon juice |  | 2 Tbsp |  | $11 / 2$ cup |  |
| Garlic, minced |  | 1/2 tsp |  | 2 Tbsp | 1. Arrange a rack in the middle of the oven and heat to $425^{\circ} \mathrm{F}$. <br> 2. Line a rimmed baking sheet with aluminum foil; set aside. |
| Oregano, dried |  | 1 tsp |  | 4 Tbsp + 1 tsp | 2. Line a rimmed baking sheet with aluminum foil; set aside. |
| Marjoram, dried |  | 1/4 tsp |  | 1 Tbsp | large bowl and stir to combine. |
| Salt |  | 1/4 tsp |  | 1 Tbsp | 4. Add chicken and toss to coat. |
| Black pepper, ground |  | 1/8 tsp |  | $11 / 2$ tsp | 5. Place chicken on prepared baking sheet and bake for 18-20 minutes. |
| Chicken thigh, boneless, skinless | 1 lb 1 oz |  | 8 lb 14 oz |  |  |
| Spinach, fresh, chopped |  | 3 cups |  | $\begin{aligned} & 1 \text { gallon }+9 \\ & \text { cups } \end{aligned}$ | To assemble bowl <br> 1. Place $1 / 2$ cup cooked grain in bowl. |
| Garbanzo beans, drained |  | $11 / 2$ cup |  | $3 \mathrm{qt}+1 / 2$ cup | 2. Top with 2 oz of chicken. <br> 3. Serve with variety of toppings such as fresh spinach, garbanzo beans, cherry tomatoes, and red onion. |
| Cherry tomatoes, halved |  | 3/4 cup |  | 6 cups |  |
| Cucumber, sliced |  | 3/4 cup |  | 6 cups | 4. Drizzle with 2-4 Tbsp sauce and serve with fresh herb and lemon slice. |
| Red onion, thinly sliced |  | 6 Tbsp |  | $\begin{gathered} 3 \text { cups }+2 \\ \text { Tbsp } \end{gathered}$ |  |
| Dill or parsley, fresh, chopped |  | 6 Tbsp |  | $\begin{gathered} 3 \text { cups }+2 \\ \text { Tbsp } \end{gathered}$ |  |

## Mediterranean Grain Bowl

Serving Size: 1 bowl $=1 / 2$ cup grain, 2 oz chicken
Yield: 6 servings $=6$ bowls $\mid 50$ servings $=50$ bowls
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 2.25 Meat/Meat Alternate, $1 / 2$ cup Dark Green Vegetable, $1 / 4$ cup Beans/Legumes, $1 / 8$ cup Other Vegetable, 1 oz Grain

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{2 4 9}$ |
| Total Fat (g) | 13 g |
| Saturated Fat (g) | 3.3 g |
| Cholesterol (mg) | 77.9 mg |
| Sodium (mg) | 363.7 mg |
| Total Carbohydrate (g) | 14.1 g |
| Dietary Fiber (g) | 3.6 g |
| Total Sugars (g) | 4.3 g |
| Protein (g) | 19.8 g |
| Vitamin D | 0.16 mcg |
| Calcium (mg) | 86.1 mg |
| Iron (mg) | 2.1 mg |
| Potassium (mg) | 352.9 mg |
| Wa |  |

## Notes

Sauce, chicken, and grain can be made ahead and refrigerated in separate containers and stored for up to 3 days.
$\qquad$ 1 - No Cook $\qquad$
$\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For_6_Servings |  | For_50_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Olive oil |  | 2 Tbsp |  | 1 cup | 1. Heat oil in a heavy pot over medium heat. <br> 2. Add onions, celery, and carrots. Saute them in oil until almost tender, but do not brown. |
| Onion, small dice |  | 1/2 cup |  | 4 cups |  |
| Celery, small dice |  | 1/4 cup |  | 2 cups | 3. Add the cabbage (or other green leafy vegetable), garlic, and zucchini. Stir to mix the vegetables. Continue to saute another 5 minutes. |
| Carrot, small dice |  | 1/3 cup |  | 3 cups |  |
| Garlic, chopped |  | 1/2 tsp |  | 4 tsp | 4. Add the tomatoes and stock. Bring to a boil, reduce heat, and simmer until the vegetables are almost cooked. |
| Green cabbage (kale, chard, etc.,) shredded |  | 1/4 cup |  | 2 cups | 5. Add the beans and simmer until heated through and the vegetables are cooked, but not mushy. |
| Zucchini, small dice |  | 1/4 cup |  | 2 cups | 6. Taste the soup for seasoning and adjust as needed. To serve, ladle finished soup over cooked pasta. |
| Tomato, canned, diced |  | 1/2 cup |  | 1 qt |  |
| Chicken or vegetable stock |  | 1 qt |  | 2 gallons | 7. Garnish with chopped parsley and freshly grated parmesan. |
| Cannellini beans, canned, drained |  | 1 cup |  | $13 / 4 \mathrm{qt}$ |  |
| Salt |  | 1/4 tsp |  | 2 tsp |  |
| Pepper |  | 1/4 tsp |  | 2 tsp |  |
| Small pasta, whole grain, dry (e.g. orzo) |  | 3 Tbsp |  | $11 / 2$ cup |  |
| Parsley |  | 1 Tbsp |  | 1/2 cup |  |
| Parmesan cheese, grated for garnish |  | 1 Tbsp |  | 1/2 cup |  |
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## Minestrone Soup

Serving Size: 1 cup
Yield: 6 servings $=6$ cups $\mid 50$ servings $=50$ cups
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: $1 / 8$ cup Beans/Legume, $1 / 8$ cup Other Vegetable, $1 / 8$ cup Red/ Orange Vegetable

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{1 6 5}$ |
| Total Fat (g) | 6.7 g |
| Saturated Fat (g) | 1.3 g |
| Cholesterol (mg) | 5.5 mg |
| Sodium (mg) | 463.6 mg |
| Total Carbohydrate (g) | 18.7 g |
| Dietary Fiber (g) | 2.5 g |
| Total Sugars (g) | 4 g |
| Protein (g) | 7.8 g |
| Vitamin D | 0.0 mcg |
| Calcium (mg) | 51.9 mg |
| Iron (mg) | 1.8 mg |
| Potassium (mg) | 390 mg |
| N |  |

$\mathrm{N} / \mathrm{A}=$ data not available

Original Source: Chef Rhonda Adkins, Great Falls, MT
$\qquad$ 1 - No Cook $\qquad$ X $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For_6_Servings |  | For _50_Servings |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |
| Maple syrup |  | $11 / 2 \mathrm{tsp}$ |  | 1/4 cup |
| Fruit juice (chokecherry or cranberry) |  | 1 1/2 cup |  | $3 \mathrm{qt}+1 / 2$ cup |
| Timpsila flour |  | 3 Tbsp |  | $11 / 2$ cup |
| Salt |  | pinch |  | 1/2 tsp |
| Blueberries, blackberries, raspberries, fresh or frozen |  | 3/4 cup |  | $61 / 4$ tsp |
| Vinegar |  | 1/2 tsp |  | 1 Tbsp + 1 tsp |
| Green lentils, dried |  | 1/3 cup |  | $23 / 4$ cups |
| Water or vegetable stock |  | 1 cup |  | $2 \mathrm{qt}+1 / 3$ cup |
| Canola oil |  | 1 Tbsp |  | $\underset{\text { tsp }}{1 / 2 \operatorname{cup}}+1$ |
| Onion, finely sliced |  | 1/2 cup |  | $\begin{gathered} 4 \text { cups }+2 \\ \text { Tbsp } \end{gathered}$ |
| Red bell pepper, finely chopped |  | 1 cup |  | $2 \mathrm{qt}+1 / 3$ cup |
| Wild rice |  | 1/2 cup |  | $\begin{gathered} 4 \text { cups }+2 \\ \text { Tbsp } \end{gathered}$ |
| Brown rice |  | 1/2 cup |  | $\begin{gathered} 4 \text { cups }+2 \\ \text { Tbsp } \end{gathered}$ |
| Water or vegetable stock |  | 3 cups |  | 25 cups |
| Pepitas, sunflower seeds or chopped pecans |  | 6 Tbsp |  | $\begin{gathered} 3 \text { cups }+2 \\ \text { Tbsp } \end{gathered}$ |
| Canola oil |  | 1 Tbsp |  | 1/2 cup |
| Trout, deboned and skinned | 12 oz |  | 6 lb 4 oz |  |
| Salt and pepper |  | 1/4 tsp each |  | 2 tsp each |
| Paprika |  | 1 tsp |  | 2 tsp |

## Directions

## To prepare Wojapi (Wild Berry Sauce)

1. Whisk together maple syrup, fruit juice, Timpsila and salt in saucepan while cold.
2. Add fruit and bring to simmer. Cook over medium high heat until reduced and thickened. Before serving, add vinegar. For smoothest sauce, puree hot mixture in a blender.
To prepare lentils
3. Rinse lentils with fresh water before boiling to remove any dust or debris.
4. Cook on stovetop, using 3 parts liquid to 1 part of dry lentils. Bring to boil, cover tightly, reduce heat and simmer until tender, typically 15-20 minutes.

To prepare wild rice

1. Rinse wild rice: Place wild rice in a fine-mesh strainer and rinse in sink under cold running water. Shake to drain.
2. Saute onion and pepper: Heat oil briefly in large saucepan, then add onion and pepper. Saute over medium heat until softened, about 5 minutes.
3. Add water to saucepan and bring to boil. Add rice and return to boil.
4. Reduce to simmer, cover and cook for 45 minutes. It may need additional 10-15 minutes, stop cooking when grains are tender.
5. Pour rice into strainer to drain off any remaining liquid. Return to pan and let stand, covered, for 5-10 minutes before serving.

To prepare fish

1. In separate pan, heat oil.
2. Season fish with salt and pepper. Sprinkle paprika on both sides.
3. Add to pan and cook for 2-3 minutes on each side until desired doneness. Remove from pan and allow to cool for 2-3 minutes. Flake fish into small bite size pieces.
To assemble bowl
4. Place $1 / 2$ cup of cooked rice in bowl. Top with $1 / 8$ cup lentils, 2 oz fish, 1 Tbsp nuts or seeds, additional toppings such as roasted butternut squash, and drizzle with sauce.

## Montana Trout Bowl

Serving Size: 1 bowl = $1 / 2$ cup grain, $1 / 8$ cup lentils, 2 oz trout
Yield: 6 servings $=6$ bowls $\mid 50$ servings $=50$ bowls
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 2 oz Meat/Meat Alternate, $1 / 8$ cup Beans/Legume, $3 / 8$ cup Fruit, $1 / 8$ cup Red/Orange Vegetable, 0.75 oz Grain (Whole Grain Rich)

| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 362 |
| Total Fat (g) | 16 g |
| Saturated Fat (g) | 2 g |
| Cholesterol (mg) | 33 mg |
| Sodium (mg) | 160 mg |
| Total Carbohydrate (g) | 47 g |
| Dietary Fiber (g) | 8 g |
| Total Sugars (g) | 13 g |
| Protein (g) | 20 g |
| Vitamin D | 9 mcg |
| Calcium (mg) | 67 mg |
| Iron (mg) | 3 mg |
| Potassium (mg) | 793 mg |

$\mathrm{N} / \mathrm{A}=$ data not available

Source: Deb Jones, RDN
Original Sources:
Bowl recipe adapted from: https://www.lentils.org/recipe/wild-rice-lentils-with-flaked-salmon/
Sauce adapted from: https://foragerchef.com/wild-berry-thinpsinla-wozapi/


Serving Size: 2 falafels
Yield: 6 servings $=12$ falafels $\mid 48$ servings $=96$ falafels
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 1 oz Meat/Meat Alternate or $1 / 4$ cup Beans/Legumes

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{2 2}$ |
| Total Fat (g) | 1.5 g |
| Saturated Fat (g) | 0.2 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 195.3 mg |
| Total Carbohydrate (g) | 2.2 g |
| Dietary Fiber (g) | 0.4 g |
| Total Sugars (g) | 0.6 g |
| Added Sugars included (g) | 0 g |
| Protein (g) | 0.3 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 9.7 mg |
| Iron (mg) | 0.12 mg |
| Potassium (mg) | 37.5 mg |
| N/A data notavailable |  |

## Notes

Serve with whole wheat pitas, tomato, spinach or other green, onion, and yogurt sauce like Tzatziki to make a sandwhich meal.

HACCP Process:

$\qquad$ 1 - No Cook $\qquad$
X 2 - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For_6_Servings |  | For _50_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Greek yogurt, non fat |  | 3/4 cup |  | $61 / 4$ cup | To prepare dressing <br> 1. Add all ingredients to bowl and whisk until well combined. <br> To prepare quinoa <br> 1. Place quinoa in a fine wire-mesh strainer; rinse under running water |
| Garlic powder |  | $11 / 2 \mathrm{tsp}$ |  | $\begin{gathered} 4 \text { Tbsp }+1 \\ 1 / 2 \text { tsp } \end{gathered}$ |  |
| Onion powder |  | 1/2 tsp |  | $\begin{gathered} 1 \text { Tbsp }+1 \\ \text { tsp } \end{gathered}$ |  |
| Lime juice |  | $11 / 2 \mathrm{tsp}$ |  | $\begin{gathered} 4 \text { Tbsp }+1 \\ 1 / 2 \text { tsp } \end{gathered}$ | 2. Bring quinoa and water to a boil in a saucepan over high heat. Cover and reduce heat to medium. Cook until liquid is mostly absorbed, 12 to 15 minutes. |
| Dill, dried |  | 3/4 tsp |  | $\begin{gathered} 2 \text { Tbsp }+1 \\ \text { tsp } \end{gathered}$ | 3. Remove from heat, and let steam, covered, 10 minutes. Drain any excess water. Fluff with fork and serve. |
| Salt |  | 1/8 tsp |  | 1 tsp |  |
| Chipotle chili powder |  | $11 / 4$ tsp |  | $\begin{gathered} 3 \text { Tbsp }+1 \\ \text { tsp } \end{gathered}$ | To prepare lentils <br> 1. Rinse your lentils with fresh water before boiling to remove any dust or debris. |
| Water |  | 3 Tbsp |  | $11 / 2$ cups | 2. Cook on a stovetop, use 3 parts of liquid (water, stock, etc) to 1 part dry lentils. Be sure to use a large enough saucepan as the lentils will double or triple in size. ( 1 cup dry makes $21 / 2$ cups cooked) |
| Quinoa, dry |  | 3/4 cup |  | $61 / 4$ cups |  |
| Water |  | $11 / 2$ cups |  | $\begin{gathered} 3 \text { qt }+1 / 2 \\ \text { cup } \end{gathered}$ | 3. Bring to a boil, cover tightly, reduce heat and simmer until they are tender. For whole lentils, cook time is typically 15-20 minutes. |
| Lentils, black beluga |  | 1/2 cup |  | $\begin{gathered} 4 \text { cups }+3 \\ \text { Tbsp } \end{gathered}$ | To prepare protein |
| USDA pork, pulled, cooked, frozen OR USDA turkey taco filling | $\begin{gathered} 12 \mathrm{oz} \\ \text { or } \\ 10.5 \mathrm{oz} \end{gathered}$ |  | 6 lb 4 oz or 4 lb 1 oz |  | To assemble bowl <br> 1. Place 1 cup of greens in a bowl. Top with 1 oz meat/meat alternate, 1 oz cheese, 2 Tbsp jicama, 2 Tbsp green onion, $1 / 8$ cup tomato, $1 / 2$ cup quinoa, $1 / 4$ cup lentils, and $21 / 2$ Tbsp of dressing. |
| Cheese, shredded | 6 oz |  | 3 lb 2 oz |  |  |
| Kale, green leaf, or spinach, chiffonade |  | 6 cups |  | $\begin{aligned} & 3 \text { gallon + } \\ & 2 \text { cups } \end{aligned}$ |  |
| Jicama, peeled and julienned |  | 3/4 cup |  | $61 / 4$ cups |  |
| Green onion, sliced thinly |  | 3/4 cup |  | $61 / 4$ cups |  |
| Tomatoes, wedged |  | 3/4 cup |  | $61 / 4$ cups |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |  |

## Southwest Grain Bowl

Serving Size: 1 bowl
Yield: 6 servings $=6$ bowls $\mid 50$ servings $=50$ bowls
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 2 oz eq Meat/Meat Alternate, 1 cup Dark Green Vegetable, $1 / 4$ cup Beans/Legumes, $1 / 8$ cup Red/Orange Vegetable, 1 oz Grain (Whole Grain Rich).

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | 387 |
| Total Fat (g) | 15 g |
| Saturated Fat (g) | 6.8 g |
| Cholesterol (mg) | 62.8 mg |
| Sodium (mg) | 1167 mg |
| Total Carbohydrate (g) | 36 g |
| Dietary Fiber (g) | 5.4 g |
| Total Sugars (g) | 4.5 g |
| Protein (g) | 26 g |
| Vitamin D | 0.1 mcg |
| Calcium (mg) | 346 mg |
| Iron (mg) | 3.2 mg |
| Potassium (mg) | 289 mg |
| Natal\| |  |

$\mathrm{N} / \mathrm{A}=$ data not available

## Notes

If using kale as the base green vegetable, massage the leaves to soften for eating raw.
Meal component crediting is based on suggested bowl assembly; crediting should be adjusted if different toppings are used.
Nutrient analysis is based on a Southwest Grain Bowl made with USDA pulled pork.
$\qquad$
$\qquad$ 4 - SOP Controlled

| Ingredients | For_6_Servings |  | For _50_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Ginger, fresh, minced |  | $21 / 4$ tsp |  | 7 Tbsp | To prepare peanut sauce <br> 1. Combine all sauce ingredients and puree (with blender or immersion blender) until smooth. <br> To prepare whole grain <br> 1. Rinse and drain whole grain sorghum (or grain of choice). <br> 2. Bring 4 parts of water or stock to a boil in saucepan. Add 1 part whole grain sorghum. |
| Garlic, minced |  | 3/4 tsp |  | $\begin{gathered} 2 \text { Tbsp + } \\ 1 / 4 \text { tsp } \end{gathered}$ |  |
| Peanut butter (sub almond, sunflower, or tahini) |  | 6 Tbsp |  | $\begin{gathered} 3 \text { cups }+1 \\ \text { Tbsp } \end{gathered}$ |  |
| Tamari (gf) or soy sauce |  | $\begin{gathered} 1 \text { Tbsp + } 1 \\ 1 / 2 \text { tsp } \end{gathered}$ |  | $\begin{gathered} \hline 3 / 4 \text { cup }+1 \\ 1 / 2 \text { tsp } \\ \hline \end{gathered}$ |  |
| Lime juice |  | 2 Tbsp |  | $\begin{aligned} & 1 \text { cup + } 2 \\ & \text { Tbsp } \end{aligned}$ | 3. Cover with a tight-fitting lid and bring to a boil. Reduce heat to medium and let simmer for 45 minutes or until tender. Stir occasionally. Add more water or stock if necessary. <br> 4. When grain has absorbed all of the water, fluff with a fork. |
| Brown sugar |  | $11 / 4$ tsp |  | $\begin{gathered} 3 \text { Tbsp + } 1 \\ 1 / 2 \text { tsp } \end{gathered}$ |  |
| Red pepper flakes |  | 1/4 tsp |  | $21 / 4$ tsp |  |
| Coconut milk |  | 1/2 cup |  | $\begin{gathered} 4 \text { cups }+1 \\ \text { Tbsp } \end{gathered}$ | To prepare hard cooked eggs <br> 1. Put eggs in a pan of cold water. Bring to a boil and cook for 2 minutes. <br> 2. Turn heat off. Cover pan and let stand for 11 minutes. Transfer eggs to cold water and let them soak until cooled. Peel. |
| Sorghum, brown rice noodles, brown rice or other grain |  | 3 cups, cooked |  | 6 qt +1 cup cooked |  |
| Eggs, hard cooked and quartered |  | 6 |  | 50 |  |
| Edamame, shelled |  | $11 / 2$ cup |  | $\begin{gathered} 3 \text { qt }+1 / 2 \\ \quad \text { cup } \end{gathered}$ | To assemble grain bowl: <br> Place $1 / 2$ cup of cooked whole grain in each bowl. <br> Top with: |
| Red cabbage, shredded |  | 1 cup |  | $81 / 3$ cup |  |
| Carrots, julienne |  | $11 / 2$ cup |  | $\begin{gathered} 3 \text { qt }+1 / 2 \\ \text { cup } \end{gathered}$ | - Egg- 1 per bowl <br> - Edamame- $1 / 4$ cup/bowl <br> - Cabbage-2 Tbsp/bowl <br> - Carrot- $1 / 4$ cup/bowl <br> - Snap Peas- 2 Tbsp/bowl <br> - Fresh cilantro and a lime wedge <br> - Drizzle with 2 Tbsp. peanut sauce |
| Sugar snap peas, bias cut |  | 1 cup |  | $81 / 3$ cup |  |
| Fresh cilantro, chopped |  | 6 Tbsp |  | $\begin{gathered} 3 \text { cups }+2 \\ \text { Tbsp } \end{gathered}$ |  |
| Lime, cut into $1 / 8$ slices |  | 1 |  | 8 |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

Serving Size: 1 bowl
Yield: 6 servings $=6$ bowls $\mid 50$ servings $=50$ bowls
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 2.25 oz Meat/Meat Alternate, $1 / 4$ cup Beans/Legume, 1 oz Grain (Whole Grain), $1 / 4$ cup Red/Orange Vegetable, $3 / 8$ cup Other Vegetable

| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 356 |
| Total Fat (g) | 15 g |
| Saturated Fat (g) | 5.5 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 295 mg |
| Total Carbohydrate (g) | 42.3 g |
| Dietary Fiber (g) | 6.7 g |
| Total Sugars (g) | 6.3 g |
| Protein (g) | 16.1 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 64 mg |
| Iron (mg) | 2.9 mg |
| Potassium (mg) | 548 mg |

$\mathrm{N} / \mathrm{A}=$ data not available

## Notes

Meal component credited based on suggested grain bowl assembly; crediting will vary based on toppings.
HACCP Process:___ 1 - No Cook __X__2-Cook \& Same Day Serve ___ 3 - Cook, Cool, Reheat, Serve ___ 4 - SOP Controlled

| Ingredients | For _50_Servings |  | For_100_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| For dough |  |  |  |  | To prepare dough <br> 1. Dissolve yeast in warm water. <br> 2. Add remaining ingredients and mix with dough hook until dough is ready, approximately 10 minutes. |
| Warm water |  | 6 cups |  | 12 cups |  |
| Yeast, dry* |  | 1/2 cup |  | 1 cup |  |
| Bread flour | $21 / 4 \mathrm{lb}$ |  | $\begin{gathered} 41 / 2 \mathrm{lb}, \\ 2 \mathrm{oz} \end{gathered}$ |  | 3. Place 4 lb . dough balls on each $18 \times 26^{\prime \prime}$ sheet pan. Cover with plastic and proof until light. (Use greased pans.) |
| Whole wheat flour | $21 / 4 \mathrm{lb}$ |  | $\begin{gathered} 41 / 2 \mathrm{lb}, \\ 2 \mathrm{oz} \end{gathered}$ |  | 4. Spread dough over pan with hands (dough is very soft). Spread with fruit. |
| Sugar |  | 1 cup |  | 2 cups | 5. Sprinkle with cinnamon and sugar to taste. <br> To prepare crumble |
| Salt |  | 2 Tbsp |  | 1/4 cup |  |
| Butter, softened | 6 oz |  | 12 oz |  | 1. Combine ingredients in a large mixer. The mixture should be mixed until it forms crumbs and holds together when pinched. This recipe makes enough crumble for 10 pans or 250 servings of breakfast bread; freeze any leftover crumble for future use. |
| For topping |  |  |  |  |  |
| Cinnamon and sugar |  | as needed |  | as needed | To assemble bread |
| Apples, cherries, or blueberries |  | 4 cups |  | 8 cups | 1. Sprinkle approximately 4 cups of crumble mixture over each pan of dough. |
| For crumble (makes enough for 10 pans or $\mathbf{2 5 0}$ servings) |  |  |  |  |  |
| Butter |  |  | 4 lbs |  | 2. Proof at room temperature until dough is about even with top of pan. <br> 3. Bake at 350 degrees for $15-20$ minutes or until done. <br> 4. Drizzle with an optional powdered sugar glaze. Serve warm or room temperature. |
| White flour |  |  |  | 1 gallon |  |
| Whole wheat flour |  |  |  | 1 gallon |  |
| Granulated sugar |  |  |  | 2 quarts |  |
| Vanilla |  |  |  | 1/2 cup |  |
| For glaze (optional) |  |  |  |  |  |
| Powdered sugar |  | 4 cups |  | 8 cups |  |
| Milk or water |  | $\begin{gathered} 1 / 8-1 / 4 \\ \text { cup } \\ \hline \end{gathered}$ |  | $\begin{gathered} 1 / 4-1 / 2 \\ \text { cup } \end{gathered}$ |  |
| Vanilla extract |  | 1-2 tsp |  | 2-4 tsp |  |

## Breakfast Bread

Serving Size: 1 piece $=3.25^{\prime \prime} \times 5^{\prime \prime}$ rectangle
Yield: 50 servings $=218^{\prime \prime} \times 26^{\prime \prime}$ sheet pans | 100 servings $=418^{\prime \prime} \times 26^{\prime \prime}$ sheet pans
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 3.5 oz Grains (1.75 Whole Grain Rich, 1.75 Non-Whole Grain
Rich)

| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 271 |
| Total Fat (g) | 5.5 g |
| Saturated Fat (g) | 2.8 g |
| Cholesterol (mg) | 11 mg |
| Sodium (mg) | 283 mg |
| Total Carbohydrate (g) | 49.5 g |
| Dietary Fiber (g) | 4.6 g |
| Total Sugars (g) | 7.3 g |
| Protein (g) | 7.9 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 17.7 mg |
| Iron (mg) | 2.4 mg |
| Potassium (mg) | 157 mg |

$\mathrm{N} / \mathrm{A}=$ data not available

Notes
*This recipe uses regular dry yeast from SAF, but if using another brand just use the conversion chart on the package.

Original Source: Barbara Oehl, Montaan Team Nutrition Peer Educator

Carrot Muffin
$\qquad$ 1 - No Cook $\qquad$ - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For _12_Servings |  | For _50_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Eggs, large |  | 2 |  | 8 | 1. Preheat oven. Preheat convection oven to $300^{\circ} \mathrm{F}$ or conventional oven to $335^{\circ} \mathrm{F}$. <br> 2. Whisk eggs, add oil and vanilla and whisk again. <br> 3. Add pureed carrots and mix well. <br> 4. Add flours, sugar, spices, baking soda, baking powder, and salt to wet ingredients and mix with rubber spatula. Batter will seem thick but will loosen up as you gently mix more. |
| Vegetable oil |  | 1/3 cup |  | $\begin{aligned} & 11 / 3 \text { cup }+ \\ & 1 / 2 \text { Tbsp } \end{aligned}$ |  |
| Vanilla extract |  | 1 Tbsp |  | $\underset{\text { tsp }}{1 / 4 \operatorname{cup}+1 / 2}$ |  |
| Carrots, pureed |  | 1 cup |  | $1 \mathrm{qt}+2$ Tbsp |  |
| All purpose flour |  | 1 cup |  | $1 \mathrm{qt}+2$ Tbsp | 5. Fold in shredded carrots. <br> 6. Use scoop to fill $1 / 2$ cup muffin tins with liners. <br> 7. Bake at 300 degrees (convection) until toothpick comes out clean, about 22-25 minutes. |
| Whole wheat flour |  | $11 / 4$ cup |  | $\begin{gathered} 1 \mathrm{qt}+11 / 4 \\ \text { cups } \end{gathered}$ |  |
| Brown sugar |  | 3/4 cup |  | $31 / 8$ cups |  |
| Cinnamon |  | 2 tsp |  | $\underset{\text { tsp }}{2 \text { Tbsp }}+21 / 2$ |  |
| Nutmeg |  | 1/2 tsp |  | $21 / 8 \mathrm{tsp}$ |  |
| Baking soda |  | 1/2 tsp |  | $21 / 8$ tsp |  |
| Baking powder |  | 1 tsp |  | 1 Tbsp + 1 tsp |  |
| Salt |  | 1/2 tsp |  | 2 tsp |  |
| Carrots, shredded |  | 2 cup |  | $2 \mathrm{qt}+1 / 4$ cup |  |

Serving Size: 1 muffin
Yield: 12 servings $=12$ muffins $\mid 50$ servings $=50$ muffins
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 0.25 Meat/Meat Alternate, 1.25 oz Grain (Whole Grain Rich), 1/4 cup Red/Orange Vegetable

## Carrot Muffin

Notes

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{2 0 4}$ |
| Total Fat (g) | 6.5 g |
| Saturated Fat (g) | 1.0 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 218 mg |
| Total Carbohydrate (g) | 33.7 g |
| Dietary Fiber (g) | 2.7 g |
| Total Sugars (g) | 14.9 g |
| Protein (g) | 3.6 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 53.3 mg |
| Iron (mg) | 1.2 mg |
| Potassium (mg) | 175 mg |

$\mathrm{N} / \mathrm{A}=$ data not available

[^5]$\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For _ 12_Servings |  | For _48_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Single rise dough, prepared | 1 lb 2 oz |  | 4 lb 8 oz |  | 1. Scale dough into desired portions for each sheet pan to be made into Cheesy Onion Bread. See Single Rise Whole Wheat Dough Recipe. <br> 2. Flatten with rolling pin. Combine beaten eggs, cheese and onion and place in the center of dough. Fold four corners to center over filling. <br> 3. Using a dough scraper, chop dough until filling is blended evenly into dough. |
| Eggs, beaten |  | 1 |  | 4 |  |
| Low fat cheddar cheese, shredded | $1 / 4 \mathrm{lb}$ |  | 1 lb |  |  |
| Onions, fresh, finely chopped | $1 / 4 \mathrm{lb}$ |  | 1 lb |  |  |
|  |  |  |  |  | 4. Place dough mixture evenly on a greased sheet pan or one lined with parchment paper. The small recipe fits a 9 " $\times 13^{\prime \prime}$ pan and the large recipes fits a $18^{\prime \prime} \times 26^{\prime \prime}$ sheet pan. |
|  |  |  |  |  | 5. Repeat procedure for each additional pan needed. |
|  |  |  |  |  | 6. Proof until dough has risen to top of pan. |
|  |  |  |  |  | 7. Bake at 375 degrees $F$ (conventional) or 350 degrees $F$ (convection) for about 18 minutes. |
|  |  |  |  |  | 8. Cut into squares or bread sticks. |
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|  |  |  |  |  |  |

Serving Size: 1.5 oz
Yield: 12 servings $=18$ oz | 48 servings $=72 \mathrm{oz}$
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 1 oz eq Grain ( 0.5 oz Whole Grain Rich)

## Cheesy Onion Bread

| Nutrition Analysis (Based on Serving Size) |  |
| :---: | :---: |
| Calories (cal) | 134 |
| Total Fat (g) | 4.8 g |
| Saturated Fat (g) | 2.4 g |
| Cholesterol (mg) | 10.1 mg |
| Sodium (mg) | 195.8 mg |
| Total Carbohydrate (g) | 17.9 g |
| Dietary Fiber (g) | 3.7 g |
| Total Sugars (g) | 2.5 g |
| Added Sugars included (g) | 0 g |
| Protein (g) | 6.7 g |
| Vitamin D | 0.6 mcg |
| Calcium (mg) | 9.3 mg |
| Iron (mg) | 0.9 mg |
| Potassium (mg) | 77.6 mg |

$\mathrm{N} / \mathrm{A}=$ data not available

## Fluffy Whole Wheat Bridger Biscuits

HACCP Process: $\qquad$ 1 - No Cook $\qquad$ X__ - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled


Serving Size: 1 biscuit
Yield: 12 servings $=12$ biscuits $\mid 48$ servings $=48$ biscuits
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 1.25 oz eq Grain ( 0.75 oz Whole Grain Rich)

## Fluffy Whole Wheat Bridger Biscuits

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{1 1 6}$ |
| Total Fat (g) | 4.2 g |
| Saturated Fat (g) | 0.8 g |
| Cholesterol (mg) | 0.7 mg |
| Sodium (mg) | 347 mg |
| Total Carbohydrate (g) | 17.5 g |
| Dietary Fiber (g) | 1.6 g |
| Total Sugars (g) | 2.2 g |
| Protein (g) | 3.2 g |
| Vitamin D | 0.3 mcg |
| Calcium (mg) | 121 mg |
| Iron (mg) | 1.0 mg |
| Potassium (mg) | 87 mg |

$\mathrm{N} / \mathrm{A}=$ data not available

[^6]Fruit Basket Upset
$\qquad$ 1 - No Cook $\qquad$
$\qquad$ 2 - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

| Ingredients | For _12_Servings |  | For _48_Servings |  | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Single rise dough, prepared | 1 lb 2 oz |  | 4 lb 8 oz |  | 1. Scale dough into desired portions for each sheet pan to be made into Fruit Basket Upset. |
| Eggs, beaten |  | 1 |  | 4 |  |
| Peaches, drained (or any other combination of canned fruit) |  | 3/4 cup |  | 3 cups | 3. Using a dough scraper, chop dough until filling is blended evenly into dough. |
| Oil |  | $11 / 2 \mathrm{tsp}$ |  | 2 Tbsp | 4. Sprinkle cinnamon \& sugar mixture onto blended dough. |
| Cinnamon |  | 1 Tbsp |  | 1/4 cup | 5. Place dough mixture evenly on a greased sheet pan or one lined with parchment paper. The 12 serving recipe fits a $9 " \times 13^{\prime \prime}$ pan and the 48 serving recipe fits an $18^{\prime \prime} \times 26^{\prime \prime}$ sheet pan. Dough mixture will be bumpy and separated but will rise together. |
| Sugar |  | 2 Tbsp |  | 1/2 cup |  |
| Powdered sugar |  | as needed |  | as needed | 6. Repeat procedure for each additional pan needed. <br> 7. Proof until dough has risen to top of pan. |
|  |  |  |  |  |  |
|  |  |  |  |  | 8. Bake at $375^{\circ} \mathrm{F}$ for about 30 minutes in a conventional oven, or $350^{\circ} \mathrm{F}$ for 18-20 minutes in a convection oven. |
|  |  |  |  |  | 9. Cut into squares according to the yield needed per pan. <br> 10. For an appealing presentation, a light glaze made from the fruit juice and powdered sugar may be drizzled over the top of the bread when cooled. |
|  |  |  |  |  |  |

Serving Size: 1.5 oz
Yield: 12 servings $=18 \mathrm{oz} \mid 48$ servings $=72 \mathrm{oz}$
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 1.0 oz eq total Grain ( 0.5 g Whole Grain Rich)

## Fruit Basket Upset

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{1 2 1}$ |
| Total Fat (g) | 1.6 g |
| Saturated Fat (g) | 0.1 g |
| Cholesterol (mg) | 0 mg |
| Sodium (mg) | 169.5 mg |
| Total Carbohydrate (g) | 23.2 g |
| Dietary Fiber (g) | 1.3 g |
| Total Sugars (g) | 5.5 g |
| Added Sugars included (g) | 0 g |
| Protein (g) | 4.0 g |
| Vitamin D | 0.5 mcg |
| Calcium (mg) | 16.4 mg |
| Iron (mg) | 1.1 mg |
| Potassium (mg) | 52.3 mg |
| R/A |  |

$\mathrm{N} / \mathrm{A}=$ data not available

[^7]
## Irish Soda Bread

HACCP Process: $\qquad$ 1 - No Cook $\qquad$ X__ 2 - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled


Serving Size: 1 slice (2 oz)
Yield: 15 servings $=30 \mathrm{oz} \mid 45$ servings $=90 \mathrm{oz}$
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 2 oz (1 oz Grain + 1 oz Whole Grain)

## Irish Soda Bread

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{1 3 1}$ |
| Total Fat (g) | 4.5 g |
| Saturated Fat (g) | 2.6 g |
| Cholesterol (mg) | 10.9 mg |
| Sodium (mg) | 294 mg |
| Total Carbohydrate (g) | 22 g |
| Dietary Fiber (g) | 2.2 g |
| Total Sugars (g) | 8.6 g |
| Added Sugars included (g) | 0 g |
| Protein (g) | 2.6 g |
| Vitamin D | 0 mcg |
| Calcium (mg) | 13.1 mg |
| Iron (mg) | 0.8 mg |
| Potassium (mg) | 134.5 mg |
| N/A = data not available |  |

[^8]$\qquad$ 1 - No Cook $\qquad$ _ 2 - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled

|  | For _2 | Servings | For _13 | ervings | Directions |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weight | Measure | Weight | Measure |  |
| Instant yeast |  | 2 Tbsp |  | 1/2 cup | 1. Mix salt, sugar, yeast and flour together in mixing bowl. Add egg and oil to dry ingredients. <br> 2. Add 2 (or 11) cups of water gradually to dough and mix well. Add additional $1 / 2$ (or 1 ) cup water in small increments if dough is dry. Water temperature should be 115-120 degrees. |
| Sugar |  | 3 Tbsp |  | 1 cup |  |
| Salt |  | 1 Tbsp |  | $\begin{gathered} 1 / 4 \text { cup }+1 \\ \text { Tbsp } \end{gathered}$ |  |
| Water |  | $\begin{gathered} 2-21 / 2 \\ \text { cups } \end{gathered}$ |  | 11-12 cups | 3. If using a heavy duty mixer with a dough hook ${ }^{* * *}$, finish the mixing process completely in the mixer. If mixer is not heavy duty and has no dough hook, mix as much flour in as possible using the mixer, then work remaining flour in by hand and knead until the dough is smooth and elastic. |
| Non fat dry milk* | 1.44 oz |  | 7 oz |  |  |
| Oil |  | 1/3 cup |  | $11 / 2$ cups |  |
| Eggs |  | 1 |  | 6 | 4. After the mixing and kneading process is complete, scale into the size units you want to make such as two bread loaves or sandwich buns, dinner rolls, cinnamon rolls, etc. Refer to page 2 for bread weight size units. |
| All purpose or bread flour | 0.82 lbs |  | 4 lbs |  |  |
| Whole wheat flour** | 1 lb |  | 5 lbs |  | 5. Cover dough balls with plastic and let rest 10 minutes. |
|  |  |  |  |  | 6. Mold dough into shapes and place into parchment lined or greased proper sized pans. |
|  |  |  |  |  |  |
|  |  |  |  |  | 7. Proof dough units until almost double in bulk. When touched gently, a unit that is fully proofed will fill out the dent slowly. Bake loaves: |
|  |  |  |  |  | - Conventional oven, loaves: $375^{\circ} \mathrm{F}$ for $30-35$ minutes |
|  |  |  |  |  | - Conventional oven, small units: $375^{\circ} \mathrm{F}$ for 15-20 minutes |
|  |  |  |  |  | - Convection oven, loaves: $350^{\circ} \mathrm{F}$ for $30-35$ minutes |
|  |  |  |  |  | - Convection oven, small units: $350^{\circ} \mathrm{F}$ for 15-20 minutes |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

Serving Size: 2 oz (serving size varies based on desired bread type)
Yield: 28 servings $=3.5 \mathrm{lbs}$ dough | 136 servings $=17 \mathrm{lbs}$ dough
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 1.75 oz Grain (Whole Grain Rich)

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | 139 |
| Total Fat (g) | 3.1 g |
| Saturated Fat (g) | 0.5 g |
| Cholesterol (mg) | 0.3 mg |
| Sodium (mg) | 266 mg |
| Total Carbohydrate (g) | 24 g |
| Dietary Fiber (g) | 2.3 g |
| Total Sugars (g) | 2.4 g |
| Protein (g) | 4.6 g |
| Vitamin D | 0.2 mcg |
| Calcium (mg) | 26.6 mg |
| Iron (mg) | 1.2 mg |
| Potassium (mg) | 106 mg |
| 年 |  |

N/A = data not available

## Notes

* Any dough that contains milk should be mixed to be more "slack" (softer and not necessarily completely clearing the sides of the bowl during the kneading process) since it will stiffen during fermentation. A dough that is too skiff will cause the final bread product to be dry.
**It is recommended to use a high protein content flour such as Wheat Montana Prairie Gold for whole wheat variety. Extra water may be needed during the mixing process as whole wheat flour absorbs more water.
***When using a tabletop mixer, it is best to start mixing process using the flat beater. Work about 3-4 cups of flour into the dough using flat beater and beat well for 3 minutes. Then, change to dough hook and incorporate remaining flour until you have soft dough. Let the dough hook do the kneading for 2-3 minutes. Dough should begin to break away from the sides of the bowl and collect on the dough hook.

|  | Bread Weights |  |
| :--- | :---: | :---: |
| Bread Type | Size Unit | Serving Size |
| Hamburger Bun | 1.5 lbs. | 2 oz. |
| Dinner Roll (Mini Bun) | 1.5 lbs. | 1 oz. |
| Bread Stick | 1.5 lbs | 1 oz. |
| Hoagie Bun | 1.5 lbs | 3 oz. |
| Calzone | 1.75 lbs | 3.5 oz. |
| Stromboli | 1.75 lbs. | 3.5 oz. |
| Super Sub Loaf | 2 lbs. | 4 oz. |
| Wiener Wrap | 1.5 oz. | 3 oz. |
| Cheesy Onion Bread | $4.5 \mathrm{lbs}-\mathrm{cut} 5 \times 7$ | 2 oz. |
| Pizza Crust | 3 lbs. | 2.67 oz. |
| French Bread Pizza | 2 lbs. | 4 oz. |

Source: Cindy Giese, Montana Team Nutrition Peer Educator
Original Source: Barbara Oehl, Montana Team Nutrition Peer Educator
$\qquad$ 1 - No Cook $\qquad$ 2 - Cook \& Same Day Serve $\qquad$ 3 - Cook, Cool, Reheat, Serve $\qquad$ 4 - SOP Controlled


Serving Size: 2.5 oz roll
Yield: 6 servings $=6$ rolls $\mid 48$ servings $=48$ rolls
Meal Component Crediting (Based on Serving Size)
1 Serving Provides: 2 oz eq. total Grain, 1.0 oz. Whole Grain Rich

## Whole Wheat Sweet Potato Rolls

| Nutrition Analysis (Based on Serving Size) |  |
| :--- | :--- |
| Calories (cal) | $\mathbf{1 8 8 . 5}$ |
| Total Fat (g) | 4.8 g |
| Saturated Fat (g) | 1.9 g |
| Cholesterol (mg) | 7 mg |
| Sodium (mg) | 107.5 mg |
| Total Carbohydrate (g) | 32.5 g |
| Dietary Fiber (g) | 2.6 g |
| Total Sugars (g) | 6 g |
| Protein (g) | 5 g |
| Vitamin D | 0.1 mcg |
| Calcium (mg) | 24 mg |
| Iron (mg) | 1.5 mg |
| Potassium (mg) | 105 mg |

$\mathrm{N} / \mathrm{A}=$ data not available


[^0]:    Original Source: Sizzling School Lunches: Indiana Cooks with Chef Cyndie

[^1]:    Original Source: Deb Jones, RDN

[^2]:    Original Source: Chef Rhonda Adkins, Great Falls, MT

[^3]:    Original Source: Deb Jones, RDN

[^4]:    Source: Deb Jones, RDN
    Original Source: Tracee Hume, RDN of the Mountain Table

[^5]:    Original Source: Jay Stagg, Whitefish School District, Whitefish, MT

[^6]:    Original Source: Lynn White, Bridger School District, Bridger, MT

[^7]:    Source: Cindy Giese, Montana Team Nutrition Peer Educator
    Original Source: Barbara Oehl, Montana Team Nutrition Peer Educator

[^8]:    Original Source: Shelli Boggess, Deer Lodge School District

